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its global network
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The FT 500
Europe's top
companies
Section III

FINANCIAL TIMES

Europe's Business Newspaper THURSDAY JANUARY 20, 1994

BA protests over \$254m 'subsidy' for Air France

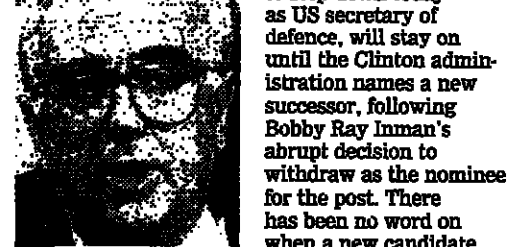
British Airways urged the European Commission to force state-owned flag carrier Air France to repay a FF1.5bn (\$254m) capital injection, saying it constituted a subsidy in contravention of the Treaty of Rome.

Air France rejected the British airline's claim and insisted the injection involved convertible bonds and other paper issued under normal market conditions. Page 14; Italian plans Gatwick airline, Page 6

US drops China's favoured nation status: US Treasury secretary Lloyd Bentsen said China had not made sufficient progress on human rights to warrant US renewal of its Most Favoured Nation trading status. Page 4

Italy's electricity chief arrested: Franco Viezzoli, head of Enel, Italy's electricity authority, was arrested on charges of fraud, abuse of office and manipulation of bids relating to a power station project in southern Calabria. Page 2

Aspin extends stay at Pentagon: Les Aspin, left, due to step down today as US secretary of defence, will stay on until the Clinton administration names a new successor, following Bobby Ray Inman's abrupt decision to withdraw as the nominee for the post. There has been no word on when a new candidate will be named. Possible choices include CIA chief James Woolsey and William Perry, deputy secretary of defence. Page 6



UK rate cut hopes: Hopes of a cut in UK base rates from 5.5 per cent were revived by lower-than-expected UK retail sales and inflation in December. Page 14 and Lex

Roche on the rise: The Swiss drugs group is the big winner in this year's FT500 ranking of Europe's top companies measured by market capitalisation, rising to third place from sixth. Roche moves up, Page 15; FT500, separate section

Deregulation drive: The UK government announced sweeping measures aimed at abolishing or changing 450 items of regulation. Shop opening hours, children in pubs, and streamlining of the law on mergers are among the areas covered. Page 14; Editorial Comment, Page 13

Algeria frees fundamentalists: Algeria has ordered the immediate release of Muslim fundamentalists held in two prison camps as well as all under house arrest before a national conference on the country's political future.

SA violence warnings: South African rightwing leader Constand Viljoen said that conflict was looming and Afrikaners might need a "bit of violence" to create a homeland.

Japanese drugs output falls: Japanese domestic pharmaceuticals production fell for the first time in seven years during 1992. Japan's Pharmaceutical Manufacturers' Association blamed government-imposed price cuts and distribution system reforms. Page 3

Intel, leading US semiconductor maker, reported net income of \$2.3bn for 1993, more than double the 1992 figure. Page 26

British MP praises Saddam: A British opposition Labour party member of parliament, George Galloway, was disowned by his party leader John Smith after appearing on Iraqi television, praising President Saddam Hussein's "courage" and "power".

HK Telecom chief dies: The death of Michael Gale, 53, chief executive of Hongkong Telecom, shocked the colony's business community. Page 4

McDonnell Douglas, US defence and aerospace group, reported a fourth-quarter loss of \$132m after taking a special \$450m pre-tax charge for its C-17 aircraft programme. Page 15

BankAmerica, California-based banking group, missed out on the earnings advances at other big US banks towards the end of last year and reported fourth-quarter net income of \$466m, compared with \$473m in the last quarter of 1992. Page 18

Chantilly out of the running: Chantilly near Paris, the race track which hosts the French derby, will be closed down by next year at the latest, France's racing authorities decided. The venue no longer meets safety regulations.

STOCK MARKET INDICES		STERLING	
FT-SE 100	3,475.1 (+38.1)	New York: DOW Jones	1,492
Yield	3.39	London:	
FT-SE Eurotrack 100	1,488.83 (+8.0)	\$	1.4918 (1.4972)
FT-SE All-Share	1,743.05 (+1.85)	DM	2,8016 (2.818)
Nikkei	19,638.40 (+324.85)	FF	8,8409 (8.8819)
New York: DOW Jones	1,492	Sfr	2,1773 (2.1992)
Dow Jones Ind. Ave	3,388.04 (-2.25)	Y	165.428 (165.809)
S&P Composite	472.70 (-1.53)	Z Index	82.3 (82.9)
US LUNCHTIME RATES		DOLLAR	
Federal Funds	3.75%	New York: DOW Jones	1,492
3-mo T-bill	3.825%	London:	
Long Bond	9.61%	DM	1.7482
Yield	5.269%	FF	8.535
LONDON MONEY		Sfr	1.4915
3-mo interbank	5.4%	Y	110.946
Libor 3m	5.7%	DM	1.744 (1.7487)
Libor 6m	5.7%	FF	8.5289 (8.5329)
Libor 12m	5.7%	Sfr	1.4935 (1.4985)
NORTH SEA OIL (Anglo)		Y	110.855 (110.78)
Best 15-day (March)	\$13.945 (13.855)	\$ Index	67.3 (67.4)
Gold		DM	1.744 (1.7487)
New York: COMEX (Feb)	\$322.7 (323.5)	FF	8.5289 (8.5329)
London	\$321.4 (321.25)	Sfr	1.4935 (1.4985)
Y	110.855 (110.78)	Y	110.855 (110.78)
DM	1.744 (1.7487)	Z Index	82.3 (82.9)

Hopes for compromise on Russia's government

Signs of panic as population rushes to exchange roubles

By John Lloyd in Moscow

A compromise was in prospect last night in the search for a new Russian government, amid reports that Mr Boris Yeltsin might agree to stay on as finance minister in the face of a plunging rouble.

Reporting this, Interfax news agency also said Mr Alexander Shokhin, like Mr Yeltsin a deputy premier in the present government, had accepted the post of economics minister.

The indications were that Mr Oleg Soskovets would retain his title as first deputy prime minister in the new cabinet with overall responsibility for industrial policy and possibly also for the economy.

However, an independent radio station source quoted Mr Yeltsin as saying that he would not take any post unless his conditions were accepted.

These apparently conflicting reports confirmed indications that the process of forming a government was growing steadily more difficult, as President Boris Yeltsin fights to retain the radical Mr Yeltsin and a moderate reformer in the shape of Mr Shokhin at the levers of the country's economy. Mr Yeltsin has been negotiating over the last three days with Mr Viktor Chernomyrdin, the centrist prime minister.

Earlier yesterday, Interfax reported that Mr Chernomyrdin had refused to accept the conditions set by Mr Yeltsin for taking a cabinet post. These included a ministerial rank commensurate with the central position he accords to finance, and a commitment by the cabinet to a radical reform policy. In his latest set of demands, Mr Yeltsin dropped his insistence that

Mr Viktor Gerashchenko be relieved of his post as chairman of the central bank.

The move is clearly designed to address the rapidly worsening financial position in the country where yesterday the rouble again lost more than Rb100 to the dollar to stand at Rb1,607, and signs of panic began to appear in

Rouble left without a propPage 2
Editorial CommentPage 13

the banking community and the population.

Queues again formed to exchange roubles for dollars at exchange points in Moscow, some of which ran out of US currency. Banks fear that they may also lack sufficient hard currency.

It was not clear yesterday evening how far Mr Chernomyrdin had met Mr Yeltsin's demands for a tight financial policy and for freedom to run the state finances. However, his apparent willingness to serve in the government is an indication both of the still surviving commitment by the government and the president to at least the appearance of economic reform.

It also shows the split in the liberal ranks after the weekend resignation of Mr Yegor Gaidar, the chief reformer.

The breakthrough came as a rebuff to an offer earlier yesterday by Mr Grigory Yavlinsky, another prominent reformer, who proposed that Mr Yeltsin give him the task of forming the new government. He said in an interview: "I will not be able to stop inflation, and things will be very difficult. But at least there would be a coherent government with me as prime minister."

Bosnia firm on territorial demands



Bosnian president Alija Izetbegovic (right) and his prime minister Haris Silajdzic before the Geneva peace talks on former Yugoslavia. Croatia and Serb-led Yugoslavia agreed to establish low-level diplomatic relations, stepping up pressure on Bosnia to endorse a deal on the republic's partition. Report, Page 2

Vote on Japanese political reform looms as talks fail

By William Dawkins in Tokyo

Japan's governing coalition is to call a parliamentary vote on plans to reform the scandal-prone political system. It follows the collapse last night of negotiations for a compromise with the opposition Liberal Democratic party.

If successful, the ballot in a committee of the upper house of parliament will pave the way for a vote by the full house by the end of the week. That is the final stage before the enactment of the four bills, which will bring the biggest change to the organisation of Japanese democracy since the war.

Political suspense of this kind is relatively new to Japan, after 38 years of LDP rule which ended last July. The horse-trading has forced the government to delay an urgently needed package to stimulate the economy.

The vote will be close, because the upper house majority of the seven-party coalition is smaller than that in the lower chamber,

where it won a showdown over reform two months ago. It also faces an unknown number of defections from both sides of the upper house.

Mr Morihiro Hosokawa, prime minister, said last night he was still prepared to meet Mr Yohei Kono, LDP president, in a final attempt to strike a deal. "Even if the upper house committee votes on the bills, we're still going to have our leadership talk," he said.

Members of the coalition and the LDP had made little progress during three meetings earlier in the day. If the bills do not pass parliament by midnight tomorrow they will expire, making it very hard for Mr Hosokawa to meet his self-imposed deadline of achieving political reform by the end of the month.

Yet Mr Hosokawa's scope to strike an 11th hour deal on reform with the LDP is limited by the risk he runs of offending the Social Democratic party, which is the coalition's biggest

partner. Mr Kono is so unpopular in his own LDP ranks, and his party so divided that he might be incapable of enforcing any deal he signs.

Several LDP members opposed to reform yesterday suggested that Mr Kono face a vote of no confidence.

Yesterday's talks centred on an LDP proposal that the number of lower house members elected from single-seat constituencies should be increased from the coalition's planned 274 to 290, and those chosen by proportional representation from 226 to 230. Currently, lower house members are chosen from multi-seat constituencies and members of the upper house by proportional representation.

The LDP compromise would create a 510-seat parliament, nearly the same size as the current (511-seat) chamber, so neutralising opposition from politicians who fear losing their seats in the smaller 500-seat parliament planned in the reform bills.

Clinton sees havoc caused by California quake

By Louise Kehoe in Los Angeles

Damage estimates from Monday's Los Angeles earthquake rose as high as \$30bn yesterday as President Bill Clinton arrived in the devastated area.

Mr Clinton, who was met by a fresh aftershock shortly after he stepped off his aircraft, was expected to visit residents of Northridge, at the epicentre of the quake, who have been forced out of their homes. He was also expected to reiterate promises that the Federal government would provide financial aid to the quake-torn region.

California Governor Pete Wilson told the federal emergency management agency that the total damage from the quake could reach \$15bn to \$30bn, making it the most costly natural disaster in US history.

His estimate is in part derived from estimates provided to the state by EQE International, a San Francisco engineering consultancy that specialises in assessing natural disaster risks.

Mr Earl Aurelius, vice president of EQE, which is under contract to the state, said the preliminary estimate of damage to structures and contents was \$15.1bn, excluding business losses. Of that total, EQE estimated that between \$1.5bn and \$1.9bn was covered by insurance. EQE had used a computer model, combined with the observations of 30 of its engineers in Los Angeles, to assess the damage, Mr Aurelius said. "We are feeling increasingly comfortable with our \$15.1bn estimate as we get further reports from the field," he added.

Damage was far more serious than in the 1989 San Francisco Bay Area earthquake, where costs rose to \$7bn, because of the higher concentration of properties close to the epicentre, the consultants said.

The estimates are preliminary and are being refined day by day, a spokesman for the governor said. However, the \$15bn to \$30bn estimate provides a good "ballpark", albeit a large one, he said.

Continued on Page 14
Dream into nightmare, Page 10
Quake-proof buildings, Page 10

France starts \$6bn Elf sell-off

By John Ridding in Paris

The privatisation of Elf-Aquitaine, the oil company which is France's largest industrial group, will be launched today with the start of the pre-marketing period. Mr Edmond Alphandery, the economy minister announced yesterday.

"I have just started the largest privatisation ever to take place in France," said Mr Alphandery. "I am confident in the success of the operation. It is a very attractive company and France's top industrial group."

The sale of the majority of the state's 51 per cent stake in the group is expected to raise more than FF350bn (\$5.9bn). Mr Alphandery said the privatisation issue would take place over the coming weeks, depending on market conditions, and by April 20 at the latest.

From today, individual investors will be able to apply for shares in ELF. Of the 60m shares to be offered for sale on the financial markets, 33m will be reserved for individual investors and 27m will be allocated to the tranche for institutional investors. A further 6.5m will be

Hanwa chief quits over huge losses

By Michio Nakamoto in Tokyo

Mr Shigeru Kita has resigned as president of Hanwa, the Japanese steel trading company, in the wake of huge investment losses in the financial markets which are forcing an extraordinary write-off of ¥120bn (\$1.08bn).

He took responsibility for the losses, blamed by the company on the sharp fall in the Tokyo stock market, which will contribute this year to an after-tax loss forecast at ¥47.2bn.

The write-off is believed to be one of the largest related to financial transactions made by any Japanese company.

Funds amounting to about ¥1.3 trillion still invested in financial instruments will be withdrawn over three to four years.

The company, which had a reputation for aggressive financial trading activities in the late 1980s, said it would end all the actions aimed at making profits on the financial markets and concentrate on its core business of trading in steel and other products.

The decision by Hanwa, whose enormous influence on the financial markets at one time earned it the nickname of "shadow Bank of Japan", came as a stark reminder to the Japanese business community of the damage wrought by an era of huge asset inflation and speculative finan-

cial trading. In particular, the resignation of Mr Kita, who will become a consultant to the company, marks a humiliating end for a man whose keen financial instinct was legendary and once brought the company he led not only notoriety, but power and huge wealth.

At its peak, speculative financial trading supported record annual pre-tax profits of ¥38.4bn, of which more than 70 per cent, ¥27bn, came from non-operating profits.

Mr Kita will be succeeded for the time being by his elder brother, Mr Jiro Kita, currently chairman but who will eventually resign both as president and chairman to make way for his son, Mr Shuji Kita, a former bureaucrat with the Ministry of International Trade and Industry and managing director of Hanwa.

Mr Takashi Iwami, vice-president, said that forecasts for the year to March were also being revised. The core business of trading in specialised steel products was firm, leaving its sales forecast unchanged at ¥570bn. However, pre-tax profits would be ¥11.7bn instead of the previously expected ¥4bn since losses from financial transactions would no longer arise at the pre-tax level. There would be a net loss of ¥47.2bn instead of a profit of ¥3bn and the final dividend was being passed.

Mr. Graham Bell. Stop.

About your telephone invention. Stop.

It'll never work. Stop.

Won't back it. Stop.

Take my advice. Stop.

Having the capital to back a big idea is only half the secret.

Having the vision to spot one is the other half.

CINVen

Give us a Bell.

Having the capital to back a big idea is only half the secret.

Having the vision to spot one is the other half.

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Mr Fvodorov yesterday

Yesterday, Moscow's heavily barred exchange points were

Most analysts were not yesterday predicting a complete

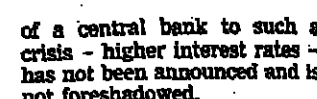
It is possible a full-scale

Whatever the outcome of the current political crisis, the structural pressure on the rouble is likely to remain for some time. Inflation is now thought to be very high - as high, according to the daily *Sevodnya*, as it was at the beginning of 1992, when a raft of prices were suddenly liberalised. Even as the triumph of last December, when it was brought down to the level of 12%

Spending decisions just before, and very soon after, the December 12 elections could exacerbate the situation. Those made before included assistance to the coal industry and to agriculture, as well as increases to pensions and the minimum wage. Those made after include the payment of part of the Rbss6,000,000 in unpaid wages and other government commitments, slashed by Mr Fyodorov in the last quarter of last year and now

Moscow's bankers are beginning to worry that they may not survive the crisis, in that they lack the hard currency to feed a sustained demand for dollars. Mr Alexei Obzinisev, deputy head of Tokobank, said yesterday: "Yeltsin is the only hope left, he's the only reformer we have. He must act now."

However, the classic reaction



Between 1990 and 1993, the EU contributed almost three-quarters of world aid - Ecu52.4bn (\$41.23bn) - to Russia and the newly independent former Soviet republics, much more than the US and Japan.

Negotiations between Moscow and Brussels have been stalled since the political and economic power struggle. Brussels officials are braced for an even tougher Russian stance, even though the outstanding obstacles are relatively few - notably, access to the Russian banking sector and the rules governing the trade of uranium between the EU and Russia.



Lithuania said it was strange that such a speech was made immediately after the meeting of the presidents of the US and Russia and at the time when the new Russian parliament opened. Presidents Boris Yeltsin and Bill Clinton signed an understanding on the Baltics, which included

However, western diplomats believe that the permission to the agencies to report the speech, and the harsher tone taken towards the Baltics, sends a signal to these states and to the world that the attitude continues to harden—especially since the Velsink administration sees a need to steal some of the thunder from the patriotic right in parliament.

The resignation of Mr Yegor Gaidar from the Russian government has been seen as contradicting the whole tone of the Moscow summit, during which Mr Clinton emphasised the need to press ahead with economic reform.

Such concerns over the pace of economic reform have been accompanied by rising anxiety over the continued presence of Russian troops in the Baltic states of Latvia and Estonia.

Mr Michael McCurry, a State Department spokesman, said that Mr Kozyrev's comments were "certainly at odds with statements signed by President Yeltsin in Moscow".

"We have told the Russian government repeatedly that we expect prompt withdrawal of all Russian troops from Estonia and Latvia," he said.

As a result of magistrates' investigations into bribes and illicit payments to contractors, evidence has emerged of alleged corruption in at least two Enel power station contracts - Brindisi in the south and Montalto near Rome. But this is the first time executives have been charged.



Mr Hurd's visit coincided with the start of the six-month presidency of the EU by Greece. Turkey's long-time rival in Athens a Greek government spokesman said the meeting breached the foreign and security policy outlined by the Twelve at the Maastricht summit in 1992.

In the unlikely event of an early decision on Ankara's application for full EU membership, the UK is seeking to cement Turkey's relations with Europe. Ankara fears losing ground to applicants from Eastern and former communist states of east Europe.

By Laura Silber in Geneva

● The European Commission yesterday agreed on the shareout of the Ecu4bn (\$15.5bn) social fund for 1994-98, which is aimed mainly at combating long-term and

economy minister, yesterday said the credibility of the government's forecast had been reinforced by a Bank of France survey of industrialists in December who "confirmed the improvement in industrial production detected in November".

This flurry of meetings is prompted partly by Mr. Balladur's desire to regain political momentum after last week's setback to his education reform, and partly out of genuine uncertainty about the economy and worry over rising unemployment.

Under the modest accord, signed by the foreign ministers of Croatia and Yugoslavia, the two countries will set up representative offices in their respective capitals by February 15. While proclaiming the declaration "a major step towards the normalisation of relations between Croatia and Serbia", Mil' Franojo Tudjman, the Croatian president, was disappointed by the refusal of Miroslav Milosevic, his Serbian counterpart, to extend full diplomatic recognition of Croatia within its borders.

Mr Mohamed Sacrbey, Bosnia's ambassador to the United Nations, expressed the Moslem-led government's fear of a Serbo-Croat carve-up at their expense. "We hope this does not signal a further alliance of war against our country," Croats should decide whether they are victims in this war or

In other sessions, Lord Owen and Mr Thorvald Stoltenberg discussed the creation of an international arbitration commission to settle territorial disputes.

In a surprise move the Bosnian spokesman yesterday announced that Mr Izetbegovic would back the arbitration proposal. It would effectively sanction the military status quo until the commission deter-

● The French government was yesterday considering a successor to General Jean Cot who is to relinquish his command of United Nations forces in ex-Yugoslavia at the request of Mr Boutros Boutros-Ghali, the UN secretary-general, by March 31, writes David Buchanan in Paris.

As the largest provider of UN troops in the former Yugoslavia, it is for France to propose replacing General Cot with another French general rumoured to be General Bertrand de Lapresle.

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Financial Times (Scandinavia) Ltd.
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K. Telephone 33 13 44 41, Fax 33
93 53 35.

DENMARK
Financial Times (Scandinavia) Ltd.
Vimmelskaftet 42A, DK-1161 Copenhagen K.
Telephone 33 13 44 41, Fax 33 93 53 35.

EU leaves banana offer on the table

By Deborah Hargreaves

The European Commission said yesterday that its offer of greater access to the banana market in the European Union for Latin American producers remained on the table until February 15 in spite of a damning report by a General Agreement on Tariffs and Trade panel.

The Commission's decision to keep the offer open contradicts earlier threats made in a letter from Mr Rene Stichen, agriculture commissioner, and Sir Leon Brittan, trade commissioner, that the offer would be withdrawn if Latin American producers continued with their Gatt complaint.

Some European countries appeared unhappy with the Commission's apparent about-turn. In addition, Mr Mickey Kantor, US trade representative, is reported to be protesting to the Commission over strong-arm tactics used in encouraging Latin American producers to agree to the deal.

Latin American countries decided late on Tuesday to reject the EU's offer of greater access to the banana market after support from Costa Rica crumbled. Guatemala had held

out against the deal.

The latest offer by the EU to eight Latin American producers would allow them to export 2.1m tonnes of bananas to the EU this year as opposed to 2m tonnes last year. It would also increase quota allocations for the Latin Americans, chiefly benefiting Costa Rica which would see its share of the 2.1m tonne access rise to 23.4 per cent from 19 per cent in 1992.

A group of five Latin American countries have complained to Gatt about the EU's banana regime which favours African, Caribbean and Pacific producers under long-term agreements with former colonies particularly of France and the UK. A first panel report by Gatt was released to complainants on Tuesday.

The report found that the EU's banana arrangements are inconsistent with Gatt rules: in particular the tariffs charged, discrimination between groups of producers such as those from Latin American countries and ACP countries and the licensing regime. Although the report is unlikely to be adopted, it puts EU countries in a difficult position. Some member states are pressing for changes to the banana regime.

US farmers seek curbs on Canadian wheat

By Nancy Dunne in Washington

US farmers are pressing the Clinton administration to impose emergency curbs on the flood of cheap Canadian wheat imports now entering the US.

With many grain elevators bulging with Canadian wheat, US farmers have begun to take action. In Montana recently, farmers blockaded delivery of Canadian wheat to a grain elevator with parked trucks.

"We never had wheat coming across before the flawed free trade agreement with Canada," said a spokesman for the US Wheat Associates. "You wouldn't expect it to come across at cheaper than US prices."

US and Canadian negotiators have been trying to reach an agreement on disputes in five farm sectors: wheat, peanut butter, sugar and sugar products, poultry and dairy. Mr Ralph Goodale, Canada's agriculture minister, said it was possible that agreement could be reached this week.

Meanwhile, President Clinton has asked the US International Trade Commission to investigate the wheat imports.

Driven to 'think global and act local'

Christopher Parkes looks at Mercedes-Benz's commercial vehicle strategy

Mercedes-Benz was investing in the North American Free Trade Area before the company knew whether talks between the US, Canada and Mexico would succeed, according to Mr Bernd Gottschalk, head of the company's commercial vehicles division.

Whether it was accident or design which led to the late-1980s purchase of Freightliner trucks in the US and the opening of Mexican capacity now making 12,000 buses and trucks a year, he does not say. But Nafta has encouraged a strategy towards positioning the company to take advantage of what he calls "market conglomerates" or regional market groupings which have yet to come into being.

He is already preparing for Mercosur, the proposed common market comprising Brazil, Argentina, Uruguay and Paraguay and he has posted watch on the Asia Pacific Economic Co-operation group. If the world is to evolve into clusters of trading neighbours, Mercedes-Benz intends to be prepared.

The company started preparing early for the arrival of Mercosur, laying plans to restructure its Latin American manufacturing and at the same time breaking into the regional market for vans. The task

began last year with exports of vans from Spain to Argentina and Brazil.

Meanwhile, capacity is being prepared in Argentina for the construction, starting in 1996, of a new van, the T1N, which is due to start production shortly in Dusseldorf. Of the 15,000 start-up production, Mr Gottschalk expects most will be shipped into Brazil. "Our Argentine factories will in future concentrate on vans and gearboxes while buses and trucks will come from Brazil."

Driven to globalisation by high export costs and widely different market needs, Mercedes commercial vehicles is already one of the most international of the Daimler-Benz group's manufacturing businesses. As Mr Gottschalk says, DM10bn of his DM25bn (19.7bn) annual turnover stems from production sites outside Europe.

While the Mercosur arrangements represent a refinement of an established global investment policy, there is more foreign spending to come.

In Europe, where Mercedes claims 30 per cent of the market for trucks over 6 tonnes and up to 12 per cent of van sales, Mr Gottschalk points out that future growth is strictly governed by expected economic expansion of 2 or 3 per



Mercedes-Benz preparing for new market groupings

cent a year.

In China, he notes, Mercedes has 0.1 per cent of a market likely to expand by 6 to 10 per cent a year. In south-east Asia and other developing regions, market shares fluctuate between 0.5 and 1 per cent.

"We need new ways to enter these markets," he says. Opening capacity, based on the "think global, act local" tenet, developed by his predecessor Mr Helmut Werner, is part of the answer. "We have to enlarge the philosophy."

This process, entailing knitting together the group's products and production sites into a global logistical network, has already started. Buses currently produced with a Beijing partner are built on a chassis from Mercedes do Brasil. New capacity planned for Shanghai will build a bus based on a current Turkish model.

But the concept will be fully tested this summer at the company's Indonesian subsidiary, PT.GMM, selected to pilot production of a new light "component" truck, the MB 700. Coordinated through a new regional logistics centre in Singapore, engines will be shipped in from Brazil, axles and drive trains will come from India. Japan will supply power steering and body parts will arrive from Spain.

The truck will also provide supplies for Thailand and Taiwan. Mr Gottschalk also foresees the model coming closer to home. Turkey, he says, is an ideal production platform for central Asia.

But he is reluctant to discuss prospects for building "component" trucks within Germany, an idea which would spell the end of many more domestic jobs. He admits that with around 50 per cent of all parts made within domestic factories "we do a lot more than we should." His short-term target is to reduce vertical integration to 45 per cent. "To go further than that we would need to change our whole production structure," he adds.

"We are trying to be more international than any of our competitors. This is a new concept for the company. It requires new motivation, and we are in the process of convincing our German workforce," he says. "I never believed in the world car, and the world truck is a myth."

Japanese drug production falls

By Paul Abrahams in Tokyo

Japanese domestic pharmaceutical production registered its first fall in seven years during 1992, according to the latest data published by the Japan Pharmaceutical Manufacturers Association.

The trade body blamed government imposed price cuts and distribution system reforms for the 2.2 per cent fall to ¥5,574bn (32.3bn).

The growing strength of overseas groups in Japan and the continuing international weakness of Japanese companies helped the country register the world's largest trade deficit in medicines during 1992, worth ¥246.8bn.

Exports increased 15.5 per cent to ¥183.3bn.

The largest export market was the US, worth ¥41bn, followed by Germany (¥17.9bn), Belgium (¥15bn), China (¥14bn), France (¥13bn), South

Korea (¥11bn), and Italy (¥10.7bn).

Only four Japanese companies generated more than 10 per cent of their sales overseas during the year to March 1993. These were Yamanouchi (29 per cent), Fujisawa (24.5 per cent), Tanabe (17.7 per cent) and Takeda (10.3 per cent).

Imports rose 4.3 per cent to ¥90bn. Germany was the largest importer generating sales of ¥106bn, followed by the US (¥80bn), the UK (¥48bn), Switzerland (¥46bn) and Sweden (¥36bn).

Japanese drugs groups have also been investing heavily in research and development during recent years with the aim of creating world-class medicines. In 1992 they spent ¥90bn on R&D, an increase of 14.3 per cent on the previous year. Smaller companies accounted for most of the rise. Ten years ago Japanese groups invested only ¥23bn on R&D.

Unctad report urges market regulation

By Frances Williams in Geneva

The United Nations Conference on Trade and Development, the main UN forum on development issues, is urging developing countries to improve the regulation and efficiency of domestic stock markets so as to tap the huge flows of foreign capital seeking high returns in emerging markets.

This represents a big switch of policy for Unctad, which has in the past favoured loan finance from governments and banks for third world industrialisation.

It reflects growing signs that foreign portfolio equity investment (FPEI) is becoming an increasingly important source of external finance for developing countries, and one that appears to be sustainable

in the long term.

In a report, Unctad notes that as a percentage of total long-term net resource flows FPEI has risen from 4 per cent in 1989 to 9 per cent in 1992. World Bank figures, which are on the conservative side, show that gross FPEI flows to developing nations rose from \$3.5bn in 1989 to \$13bn in 1992, before slipping to \$11bn (£7.4bn) in 1993. FPEI is a welcome source of external finance, especially since it is not debt-creating, Unctad says.

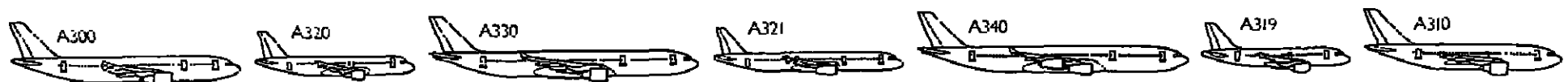
Global investors have tended to take a long-term view and foreign equity flows have not shown large fluctuations. However, the report admits that FPEI tends to increase market volatility, which is an argument for opening domestic markets gradually.

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NEWS: INTERNATIONAL

'Foreign investment' fuelled China boom

By Alexander Nicoli,
Asia Editor

China said yesterday that its boom had been fuelled by a record \$27bn (£18bn) of foreign investment last year and that it was confident measures to slow the economic growth rate were proving effective.

"The investment total made China the country attracting the largest sum of foreign capital in a single year," said Mr Chen Yuan, deputy governor of the People's Bank of China, the central bank.

He gave no breakdown of the figure, which compared with an inflow of \$11bn in 1992, itself more than double the total of 1991.

Mr Chen said steps taken last year, including higher interest rates and

China's advertising industry had a good year in 1993, with spending 40 per cent up on 1992 in an otherwise flat world market, Saatchi & Saatchi's Beijing representative said yesterday. Reuter reports from Hong Kong. Real advertising growth is expected to continue at 40 per cent for China in 1994, though rates are likely to decline.

Curbs on bank lending to finance real estate speculation, had been intended to produce "structural adjustment, not an across-the-board retrenchment."

"We aimed at a 'soft landing.' We think we are getting there," Mr Chen said in a speech delivered by Mr Ma Yuzhen, China's ambassador to Britain, at a London conference

organised by Thornton, the fund management group. Mr Chen was detained by meetings in Beijing.

He was unusually candid about the debate in Beijing over the need to slow growth, admitting that "there are still dissenting views on whether we prescribed the right medication, at the right time, with the right dosage."

Business people and high growth regions of China felt the measures were too harsh, while "the IMF people and World Bank people warned of the dangerous and unpleasant consequences of not being firm against inflation or other maladies of the economy," Mr Chen said.

Mr Zhu Rongji, vice-premier in charge of the economy and central bank governor, indicated that moves to restore financial order would be

maintained. Problems such as over-investment in fixed assets and rapid money supply growth "had not been basically solved," he said on state television yesterday. "The pressure for inflation could rise at any time."

China is aiming to slow the economy to a 9 per cent growth rate in 1994 from 13 per cent rates in each of 1992 and 1993, and to cut inflation to about 12 per cent from about 17 per cent. Mr Chen said, however, that the slowing measures were only intended as a "stop-gap" while China tackled the "root cause" of its problems, which he described as the slow pace of reform of state enterprises and of the means of macro-economic control.

"Controlling economic growth rates is easy, we have done that before more than once, but we cannot solve

the underlying problem and bring economic development on to a rapid, sustainable and healthy course without tackling the root cause," he said.

Under way were reorganisation of the corporate system into limited liability companies, with amalgamations encouraged and unworkable enterprises allowed to go bankrupt. Banking, tax, financial market and currency reforms were also in progress.

Under new tax reforms, enterprise taxes were unified at 33 per cent, personal income tax rates were also unified, and VAT introduced. The treasury in Beijing would receive tariffs, consumption taxes and state enterprise income taxes, while local governments would receive business and local enterprise taxes, personal income taxes and land taxes.

Japan's move over bidding hailed by US

By Nancy Dunne
in Washington

Mr Mickey Kantor, the US trade representative, yesterday hailed Japanese plans to reform its bidding process in its \$20bn (£13.4bn) a year public sector construction market as "an historic step forward" and abandoned plans to impose sanctions for the dispute.

"I hope that this positive step sets the stage for concluding meaningful framework agreements prior to the February 11 meeting between President Clinton and Prime Minister Hosokawa," he said.

The US and Japan had agreed at the Tokyo summit to reach agreements using "quantitative and qualitative indicators" to measure results, in time for the bilateral meeting. However, administration officials have been warning of slow progress.

In a speech this week in Frankfurt, Mr Jeffrey Garten, the commerce department undersecretary, said little progress has been made on crucial issues, such as government procurement in telecommunications, medical equipment, insurance and automotive trade.

"We are not seeking to man-

age our trade," he said. "It is more accurate to say that we are trying to open the Japanese market by seeking to have it 'un-managed'."

The construction pact contains agreement to track foreign participation using "indicators" such as the number of overseas contracts granted and the value of the contracts. The two sides will have regular annual meetings to evaluate progress.

In the framework talks, Japanese negotiators have been reluctant to agree to any position about imports on the grounds that "expectations" agreed in past semiconductor and automotive parts pacts have been interpreted by the US side as market share commitments.

The "action plan" Tokyo devised gives the US most of what it has demanded during the years of frustration over the inability of US companies to win Japanese government construction contracts.

Mr Kantor said there would be "a lag time" before the contracts won by foreign companies are felt in their home economies. But he saw this as a boost for foreign participation in a \$1,000bn infrastructure market planned in Asia.

Bentsen warns China over its MFN status

By Tony Walker in Beijing

Mr Lloyd Bentsen, US Treasury secretary, said yesterday China had not made sufficient progress on human rights to warrant US renewal of its Most Favoured Nation trading status, but he indicated that Washington was nevertheless anxious to forge closer economic ties with Beijing.

Mr Bentsen is the most senior representative of the Clinton administration to visit China. His presence in the Chinese capital is clearly designed to be part of a new US thrust to improve working relations, dogged by bickering over human rights and arms disputes.

"It's really time to re-engage China on economic issues. We need to help China reform. We need a forum to address our bilateral concerns," Mr Bentsen told reporters after meeting Prime Minister Li Peng.

Describing the human rights issue as "basic to our relationship," the US official said "there has been progress, but so far it hasn't gone far enough."

President Clinton is obliged by mid-year to rule on whether China has made sufficient improvements in its human rights behaviour to justify MFN renewal. Mr Clinton said last year that China would need to make "significant progress."

Mr Bentsen's visit to China follows a review of US-China policy and comes after the meeting last November between Mr Clinton and Chinese President Jiang Zemin in Seattle at an Asia Pacific Economic Co-operation (Apec) forum summit.

The Treasury secretary, who will co-chair a bilateral economic forum tomorrow, said that among his objectives in Beijing was to persuade China of the need to continue open-

ing its markets, and also to demonstrate support for economic reforms.

The two countries are reviving a joint economic committee which last met in 1987 to pursue issues of mutual concern. Washington has been pressing the Chinese on questions such as abuse of intellectual property rights, especially the pirating of compact discs.

Mr Bentsen is also likely to express concern about a widening trade gap. Chinese exports to the US last year exceeded imports by \$25bn (£16.7bn), prompting protests from Congress leaders. China's trade surplus with the US is exceeded only by Japan's.

Mr Bentsen's visit came just two days after the US and China signed a three-year textile agreement, averting a serious trade dispute. The US threatened to slash Chinese textile imports, but in the end agreed to an effective freeze at present levels.



Lloyd Bentsen, anxious to forge closer economic ties, greets Li Peng in Beijing yesterday

Nigerian central bank probe ordered

Nigeria's military ruler General Abacha yesterday established a panel to investigate the central bank and told it to find out whether the institution was to blame for the country's economic woes.

"It has... become necessary to find out whether the Central Bank of Nigeria (CBN) has been a culprit or a victim in the unfortunate sequences that have culminated in our present economic troubles," Gen Abacha said.

The establishment of the seven-member panel of inquiry led by an economist, Mr Pius Okigbo, comes after the government last week unveiled the 1994 budget which placed greater responsibility on the CBN for the management of Nigeria's scarce foreign exchange.

Many financial analysts doubt whether the central bank has the capacity to implement and police the policies effectively.

Algeria frees fundamentalists

Algeria has ordered the immediate release of Muslim fundamentalists held in two Saharan desert prison camps as well as all those under house arrest, the interior ministry said yesterday. Reuter reports from Algiers.

The ministry said the action was taken to help the success of a national conference on Algeria's political future next week. "This decision falls within the beginning of conciliatory measures to help the national conference succeed," the statement said.

Earlier this month, the head of an Algerian human rights organisation said that there were about 780 fundamentalists held in the two camps of Ain M'guel and Oued Namous.

Dawn raids in Cairo

More than 1,000 police commandos swept through Muslim militant hideouts in southern Cairo yesterday in the biggest operation this year, Reuter reports from Cairo.

One policeman and a militant were killed and two policemen and one militant wounded in the dawn raids, the interior ministry said in a statement. At least 60 suspected militants were arrested.

The government sent 15 to a military court on charges of belonging to the illegal group which tried to kill Prime Minister Atef Sedki in a bomb attack in November.

ANC calls for health care system shake-up

By Patti Waldmeir in Johannesburg

The African National Congress said yesterday it plans a big shake-up in South Africa's health care system, with the private sector to be "discouraged" in favour of a substantial expansion of the public sector.

ANC officials yesterday published a draft National Health Plan which calls for private sector health care to be brought under the direct control of the state, which may take steps such as capping the salaries of doctors in the private sector and regulating their fees to ensure that "profit is not the major incentive of practitioners". The plan also moots a new national insurance tax.

The aim is to "fundamentally correct the imbalances of the past", with whites and wealthy blacks enjoying first-world standard health care and most blacks receiving sub-standard care. However, any move that would jeopardise the quality of health care available from the private sector could substantially accelerate an already

growing trend of white emigration. South African whites have been used to a high standard of health care since 1967 when Dr Christiaan Barnard performed the world's first heart transplant in Cape Town.

The plan will further exacerbate concerns about the ANC's plans for state intervention in the post-apartheid economy, ahead of a big economic policy conference due to be held by the organisation from tomorrow to Sunday.

"We must drastically review how we use our resources," Ms Cheryl Carolus, ANC National Working Committee member in charge of health told reporters in Johannesburg, saying the state was the most efficient provider of health care. "Huge problems have been created by thinking that the market can regulate health care," she said, adding central government had to play a more dynamic role.

She said the ANC was merely following an international health care trend: "There is international recognition of the central responsibility the government has in providing health care."

Right-winger hints at 'looming' violence

By Patti Waldmeir

South Africa's most prominent right-wing leader, Gen Constand Viljoen, yesterday warned that conservative Afrikaners would use violence to bolster their demand for an ethnic homeland, reflecting an apparent shift in right-wing strategy toward the greater use of violence.

Gen Viljoen, who has long tried to moderate the actions of his more radical right-wing colleagues, warned: "Sometimes you have to use a little bit of violence to prevent further big violence and clashes. There is a clash looming in our country." He said the right could prevent next April's elections altogether if it decided on a boycott.

Gen Viljoen was speaking as the deadline approached for changes to the new constitution aimed at accommodating the demand for Afrikaner self-determination. All changes are due to be agreed by next Monday. Negotiators from the right-wing Freedom Alliance were meeting the African

National Congress and the government to discuss possible changes, but conservative Afrikaner leaders said they expected little from the talks.

The Afrikaner Volksfront, the umbrella group which Gen Viljoen heads, plans to declare unilateral independence from South Africa next Saturday unless its demands are met. It will declare its own "transitional authority" to rival the multi-racial Transitional Executive Council set up in December to oversee the run-up to all-race elections.

ANC leader Nelson Mandela said Gen Viljoen's statements were "very regrettable." Though he sympathised with minority fears, he would never contemplate a separate state for Afrikaners, though the ANC could accept a state where Afrikaners exercise autonomy so long as all people in it had the same citizenship and voting rights.

The secretary-general of the Commonwealth invited post-apartheid South Africa yesterday to rejoin the association after a break of 33 years, Reuter reports.

Telecoms chief's death shocks Hong Kong

Hong Kong's business community was shocked yesterday by the announcement that Mr Michael Gale, chief executive of Hongkong Telecom, had died suddenly on Monday evening.

Mr Gale, 53, died in a local hospital to which he had been admitted last week for a back operation, of a heart attack. He is survived by a wife and two children.

Lord Young, executive chairman of Cable & Wireless and chairman of Hongkong Telecom, a subsidiary, said Mr Gale had brought "enormous wisdom and experience" to bear in

the performance of his duties. Mrs Anson Chan, acting governor of Hong Kong, described Mr Gale as one of the colony's most dynamic and respected citizens.

Hongkong Telecom had planned to announce yesterday that Mr Gale was to be made the company's deputy chairman. He was to relinquish the chief executive's role to devote more time to the development of Cable & Wireless' business interests in Asia.

The company went ahead, however, with the planned announcement that Mr Linus Cheung had been appointed

chief executive. Mr Cheung will take up his duties at the beginning of May.

He is currently deputy managing director of Cathay Pacific Airways responsible for the airline's worldwide commercial activities and the most senior Chinese executive at the airline. His job will be taken by Mr Simon Heale.

Mr Cheung's appointment was seen as serving a number of interests. With Hong Kong returning to Chinese sovereignty in 1997 it was seen as a move to bring a Chinese executive to the helm.

ambassador for Hongkong Telecom both in the colony and, importantly, in China, where the company has ambitious plans for expansion.

Hongkong Telecom has long held that if China is to meet its ambitious plans for telecommunications development, Beijing will have to permit foreign investment in the operation of regional telecommunications networks. It is working closely with telecommunications authorities in both Guangdong and Fujian provinces.

Simon Holberton
See People column



Gale: dynamic and respected

Laos starts to wake up to its energetic neighbours

Victor Mallet on how south-east Asia's poorest country is being caught up in the region's growth

A casual glance at the national accounts of Laos might give the impression the country is in sub-Saharan Africa rather than south-east Asia.

Laos imports twice as much as it exports; it is dependent on the assistance of the International Monetary Fund and other foreign donors; and it is one of the poorest countries in the world, with an annual per capita gross domestic product of about \$230 (£154). Total GDP is \$1bn a year, less than the turnover of a large corporation in neighbouring Thailand.

Laos's 4.4m inhabitants are known more for their charm than their industriousness. Lao rice farmers have a reputation in this dynamic region for lying down, closing their eyes and listening to their crops growing in fertile paddy fields. In towns such as Luang Prabang,

Morris Minors and 40-year-old Mercedes Benzes share the streets with more recent arrivals from Japan. In the capital, Vientiane, stallholders in the market are trying to sell old-fashioned Soviet cameras and hi-fi systems as well as Japanese refrigerators.

Laos, however, is changing fast. Even if it wanted to, this once forgotten corner of Indo-China could hardly escape the effects of the frenzied economic growth across its borders in China, Thailand and Vietnam.

Landlocked Laos is already a commercial crossroads of sorts. It loves a \$1,300 transit fee for new luxury cars - the Toyota Lexus is the latest favourite - on their way to the tycoons of China's Yunnan province from ports in the Gulf of Thailand. In the past such trade was hin-

dered by the difficulty of crossing the Mekong river, the appalling state of Laos's roads, and the uneasy relationship between Thailand and the communist government of the Lao People's Revolutionary party.

These days Thai-Lao relations are much improved. Australia has built the first bridge across the lower Mekong near Vientiane - a \$30m structure due to open in April - and other donors are financing construction of the road to China.

Even the building work is a novelty in a country where 85 per cent of the population depend on subsistence agriculture and have to forage for food in the forests if their crops are damaged by drought.

Abandoned by the disintegrating Soviet Union in the 1980s, Laos's socialist rulers (they have forsaken the communist label and dropped

the hammer and sickle from the flag) have encouraged foreign investment as well as foreign aid. The "New Economic Mechanism" is the Lao code phrase for capitalism.

As in Laos's long-time ally Vietnam, the ruling party is in an ideological vacuum. Officially, the government of Mr Khamtay Siphandon says that the one-party system will stay for ever. State radio blares out the officially approved news from street corners.

The increasingly prosperous inhabitants of Vientiane, however, watch Thai television broadcasts (Thai and Lao languages are similar) or programmes beamed by satellite from Star TV in Hong Kong. They want to learn English and they go to discotheques.

The government is concerned about the social, environmental and

political dangers of foreign - especially Thai - influence and economic liberalisation. It has therefore moved cautiously, but it has moved nonetheless.

Moribund state companies are being privatised or closed. Sensing that the inaccessibility of Laos and its small population make it a relatively unattractive prospect for investors, the government has gone further than its neighbours and allowed 100 per cent foreign ownership of companies.

Clothing produced in more than 50 new factories has overtaken hydro-electricity as the country's main export, although there are plans for foreign investors to build hundreds of millions of dollars worth of new dams, increase electricity output 10-fold and sell 1,500MW to Thailand by the end of the decade.

Timber processing is also thriving. Hunt Oil and Enterprise Oil are searching for oil and gas. Newmont of the US and CRA Exploration of Australia are looking for gold. Shinawatra of Thailand has won a \$68m contract to install telephone networks and a satellite earth station.

Tourism is increasing. Some former refugees, Lao-Americans and Lao-Australians, are returning as investors.

Foreign investment, much of it from other Asian countries such as Taiwan, Singapore and Thailand, is still pouring in at a rate of some \$150m a year, and the economy is growing rapidly: 7 per cent in 1992 and about the same again in 1993. In these two important respects, the statistics show that Laos is a poor country in south-east Asia rather than a poor country in Africa.

Plutonium gets star treatment

By Emiko Terazono in Tokyo

Plutonium may be one of the most toxic substances on earth, but it is safe enough to drink, says the Japanese government, which is promoting plutonium before the launch in April of Monju, the country's first fast breeder reactor.

A cartoon video made last year by Power Reactor and Nuclear Fuel Development (PNC), an affiliate of the Science and Technology Agency, shows Pluto, an atom-shaped cartoon character, informing a boy taking gulps from a jug that drinking water containing plutonium is harmless to the body since it is not easily absorbed by the stomach and intestines.

The government has been trying to reverse the negative image of nuclear power which has been spreading among ordinary Japanese since the wave of international criticism over a shipment of plutonium from France in 1992, and Russia's dumping of nuclear waste in the Sea of Japan last October.

The video, however, intended for a teenage audience, has alarmed environmental groups which claim the explanation is highly misleading.

An official at PNC said although the video explained that plutonium was hazardous to the human body if it was taken into the lungs or absorbed by the bones, "we didn't want people to be too scared of plutonium."

Meanwhile, Japan's nine electricity companies yesterday officially approved the construction of Monju's successor.

The companies expect the construction of the fast breeder reactor, almost three times as powerful as Monju, to start early next century, although plans for financing have yet to be finalised, and the site decided on.

The move came as 11 leading US anti-nuclear groups urged the companies to give up the plutonium programme since Japan's use of the material in nuclear reactors would provide justification for other nations to follow suit.

Indian tax probe sends shares into fall

By Stefan Wagstyl
in New Delhi

Indian share prices fell yesterday after income tax inspectors announced the extension of a long-running probe into the affairs of Mr Harshad Mehta, the stockbroker at the centre of the 1992 securities market scandal.

The Bombay Stock Exchange index fell 125.11 points to 3,825.91 amid reports of panic selling of blocks of shares which investors feared might become subject to the investigation. Stockbrokers said that the market had in any case been ripe for a fall after a 94 per cent rise since early November prompted by large-scale foreign buying.

The income tax inspectors'

investigation began in 1992 after Mr Mehta was arrested for his alleged involvement in the Rs42bn (\$900m) scandal which rocked the Bombay securities market. Mr Mehta and others were accused of trading illegally in the inter-bank securities market in order to siphon funds into the stock market.

Last October, trading was disrupted when it emerged the tax authorities had frozen dealings in blocks of stock which they said were being held by others on Mr Mehta's behalf.

The authorities then specified blocks of shares in nine leading companies held by 134 individuals and companies. Yesterday they added shares of a further 20 companies held by 608 individuals and companies.

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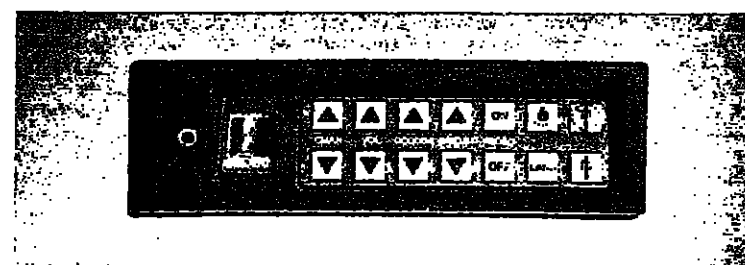
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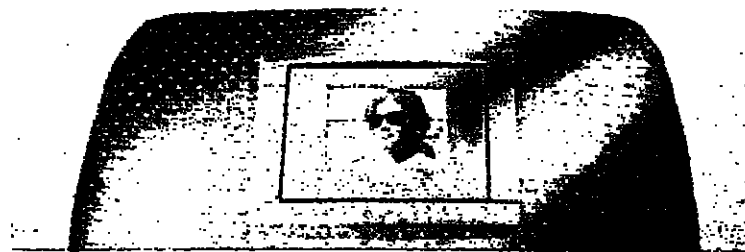
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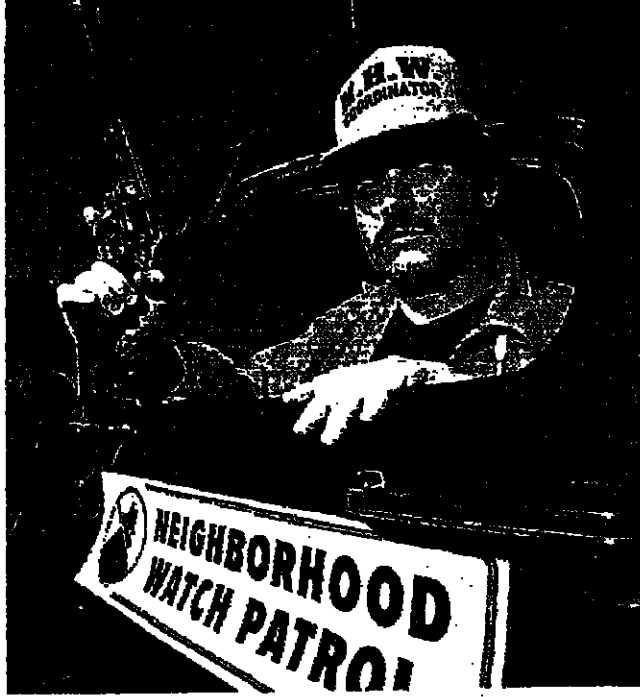


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NEWS: THE AMERICAS



Living with disaster: a resident of Northridge sits with furniture salvaged from her home (left); damaged freeways (centre) trapped commuters in massive traffic jams; and residents in Santa Clarita formed patrols to guard their properties

Quake turns Californian dream into a nightmare

By Louise Kehoe in Los Angeles

The "California dream" has turned into a nightmare for many residents of earthquake-stricken Los Angeles. Monday's pre-dawn quake and the hundreds of aftershocks that continue to rock the region have destroyed more than homes and structures. For some, they have wiped out hope.

Some 30,000 people in and around the city are estimated to have slept out of doors on Tuesday night. Scores of dazed, frightened residents of Northridge, at the epicentre of the quake, were yesterday fleeing the area after spending two nights without electricity and water.

Their destination did not seem to matter. "I've just got to get out of

here," said a man hauling a mattress on to the back of a pick-up truck. Furniture and possessions were strewn across the pavement in front of the building where he and his family lived.

The death rose to 42 after two more victims were found, crushed to death in their bed in a home in Santa Monica. Some 2,900 are reported to have been injured.

Flat dwellers seem to have taken the brunt of the earthquake's deadly toll. The Meadows Apartments in Northridge, where 16 people were crushed to death, has become a grisly attraction.

Yet dozens of similar buildings in surrounding areas were also seriously damaged. Tilted at precarious angles, broken open by the quake's jolt, they threaten to collapse with

the next strong aftershock.

Incongruous signs - Now Renting and For Lease - still fluttered outside, even as residents struggled to gather their belongings into cars, trailers and rented vans. Removal vans were everywhere, double parked on residential streets, blocking traffic.

Gas leaks remained a fear. Several residential streets in Northridge were cordoned off by police on Tuesday. Evacuated residents left signs - "gas leak" - and personal messages telling where they had gone. Dense smoke blackened the sky a few miles east, providing pungent evidence of the danger.

Whole streets of shops were boarded up with plywood. "Open soon. Big sale." was scrawled on one.

A hardware store did a brisk trade, evidence that some, at least, are determined to put the pieces back together themselves. The half-demolished Pacific Contractors School, for builders, offered little encouragement to those who sought professional assistance.

At the Northridge Fashion Mall, a large shopping centre, people gathered to gaze at the collapsed multi-storey car park and a Bullocks department store that appeared to be a write-off. National Guardsmen were stationed outside, not, they said, to prevent looting but to ensure nobody went too close to the damaged buildings.

Santa Monica has been hard hit as has Simi Valley, the site of the notorious first trial of the policemen who beat black motorist Rod-

ney King. The officers' acquittal sparked riots in Los Angeles.

In Studio City, north of Hollywood, homes have been destroyed and hundreds of businesses wrecked.

Elsewhere, garden walls have collapsed, leaving rubble across the street. It is a small inconvenience, perhaps, but one that robs people of privacy as they camp out in their gardens.

Robbed of control over their lives, people seem to take out their frustrations on the streets. At traffic lights, black-out by power cuts, drivers played a deadly game of "chicken", with predictable results.

Los Angeles commuters were trapped for hours in massive traffic jams yesterday morning as the ravaged city struggled to return to

some semblance of normality. For most this was the first day back at work since the earthquake.

For residents of the Santa Clarita Valley, to the north of Los Angeles, a one-hour commute turned into a three or even four-hour nightmare. With the main freeway linking the suburban region to the city closed by earthquake damage, they were forced on to an alternative route, only to have that partially closed by rock slides following another strong aftershock.

Traffic started to back up as early as 4.30am, according to the California Highway Patrol (CHP), and by 8.30am many who had started their journeys in the dark were still on the road.

Although seven highways have been closed by earthquake damage,

most freeway overpasses showed no signs of structural damage. But all would have to be inspected, officials said, raising the prospect of further problems.

The CHP urged travellers to avoid visiting southern California. "If you don't know your way around, you will find yourself in trouble. Even driving is a trying experience," an official said.

Damage to the region's water supply systems was one of the most worrying problems, officials said. Close to 100,000 homes and businesses are without running water. The Department of Water and Power said three aqueducts had been ruptured and two pumping plants damaged. There are also many broken water mains.

Aspin to stay as defence hunt goes on

By Jurek Martin in Washington

Mr Les Aspin, due to step down today as secretary of defence, has agreed to stay on until the Clinton administration names a new successor, following Mr Bobby Ray Inman's abrupt withdrawal as nominee to the Pentagon on Tuesday.

As President Bill Clinton left a Washington in the grip of record cold to inspect the Los Angeles earthquake disaster, there was no word on when a

new candidate would be named, or even if the administration had compiled a prospective short list.

The search for a new nominee, led by Mr Mack McLarty, White House chief of staff, only began last weekend, when the president, still in Europe, was advised of Mr Inman's intention to withdraw.

The retired admiral said that he had recommended a successor but, given the embarrassment he has caused, it is unlikely to be given any

weight. In effect Mr Clinton is back to where he was two months ago, when it was first decided to seek Mr Aspin's resignation.

There is a list of people whose names are invariably mentioned for senior defence positions and it appears to remain as it was, with the subtraction of Mr Inman's name.

Generally reckoned to be on it are Mr James Woolsey, currently head of the CIA; Mr William Perry, now deputy secretary of defence; Mr John

Deutch, Pentagon under-secretary for acquisitions; Mr Norman Augustine, head of Martin Marietta, the leading defence contractor; Senator Sam Nunn of Georgia, chairman of the Senate armed services committee; and congressman Dave McCurdy, the Democrat from Oklahoma.

Also mentioned are retired General Colin Powell, former head of the joint chiefs of staff, and retired Admiral William Crowe, due to be the next ambassador in London. Both

would require waivers from the law preventing former military men from serving in the Pentagon before a number of years have elapsed.

Each may have reasons not to accept any offer. Senator Nunn, for example, seems far too wedded to his power base on Capitol Hill to want to follow Mr Aspin's path to the Pentagon. General Powell's politics are a closely guarded secret, as are any political ambitions he may have. See Feature

The sudden emergence of an old rival puts the presidential favourite under pressure

Mexican uprising dents Colosio's image

By Damian Fraser in Mexico City

Three weeks ago Mr Luis Donaldo Colosio, the presidential candidate of Mexico's ruling Institutional Revolutionary Party, was preparing for an electoral campaign, which many assumed would be little more than a formality. Like all his party's previous candidates, he was overwhelming favourite to become Mexico's next head of state.

Today such complacency has been dented. The New Year's uprising in the impoverished southern state of Chiapas, in which more than 100 people have died, and sudden re-emergence of Mr Manuel Camacho, his main rival for the party nomination, have fuelled old doubts about Mr Colosio's credentials for the job, and raised new ones about unity in the PRI.

The uprising in Chiapas, although confined to a few thousand guerrillas, has given fresh weight to criticisms of the economic and political model followed by President Carlos Salinas. As the hand-

picked successor to Mr Salinas, and self-styled candidate of continuity, Mr Colosio and his programme have been wounded by such attacks.

While the Chiapas uprising has focused attention on poverty and under-development in Mexico, the main beneficiary may not be the leftist opposition, headed by Mr Cuauhtémoc Cárdenas, says Mr Federico Estévez, a professor at the Ibero University. The uprising, he says, will make voters more worried about personal safety and political stability, and thus wary of supporting a party that calls for a radical overhaul of the existing political establishment.

Instead Mr Camacho may emerge as the main winner. After his appointment to the high-profile job of restoring peace to Chiapas, Mexico's newspaper columnists immediately speculated that Mr Camacho would use his position to challenge for the presidency, either from inside or outside the ruling party.

The speculation was fuelled in part by the announcement that Mr Camacho had asked



Colosio: problems

not to receive a salary in his new role and would not form part of the government, freeing him, should he wish, to become a candidate.

Mr Camacho was mayor of Mexico City and a possible presidential candidate until November, when Mr Colosio was unveiled as the PRI's presidential candidate. In an unusually frank resignation speech, Mr Camacho promised to continue in politics and fight for advances in democracy. He

pledged loyalty to the government of President Salinas, but not to the PRI.

The possibility of a Camacho candidacy is still extremely remote. He is not popular in the PRI, partly because of his desire to introduce more democratic reforms, nor with the economist technocrats who have risen to power in the past decade and suspect him of populist tendencies. He would stand little if any chance of winning as an independent candidate, given the PRI's huge advantages in organisation and money over other parties.

"Mr Camacho is ambitious but not mad," says Mr Raymond Riva Palacio, an editor at El Financiero newspaper who dismisses speculation of a candidacy this year.

There is little doubt that Mr Colosio has been damaged by his old rival's new prominence. The appointment of the ambitious Mr Camacho has made Mr Colosio look weak. Mr Salinas announced the appointment on the very day Mr Colosio's election campaign started, suggesting to some a calcu-

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Bar on Banco Latino

A Venezuelan criminal court judge has banned directors of the failed Banco Latino from leaving the country, according to reports yesterday. Banco Latino, Venezuela's second largest bank, was taken over by the government last Sunday, reports Joseph Mann from Caracas.

Miami crime curfew

Dade County commissioners have voted to adopt a curfew aimed at reducing crime by requiring teenagers to get off the streets after 11pm. Reuter reports from Miami. The controversial measure, expected to be challenged in court by civil rights activists, will punish repeat violators by recalling driver's licences or fining parents up to \$500.

Brazilian reforms debate resumes

By Angus Foster in São Paulo

Brazil's stalled constitutional review finally resumed yesterday and the first proposed amendments, including changes to the presidential term, could be voted on today.

The review, which had been on hold since October because of a corruption scandal in Congress, is likely to make significant changes to the country's creaking political system. But amendments to modernise the economy are more controversial and face considerable opposition.

Mr Nelson Jobim, the review's co-ordinator, has prepared the first tranche of proposals from an original list of 18,000 suggestions. His proposals include a cut in the presidential term from five to four years and allowing holders of executive positions to seek re-election while still in office.

At present, leaders have to resign six months before elections while presidents and governors cannot hold the same office in consecutive periods.

This system, designed to reduce the advantages of incumbency, has usually weakened the last year of an elected official's term. "They only govern for two years, the rest of the time they are learning to govern or politicking for the next elections," according to Mr Jobim.

Other proposed changes include an end to Brazil's compulsory voting laws and stricter rules to prevent congressmen switching party affiliation mid-term.

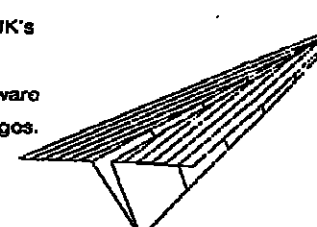
Congressional immunity, which is extremely broad and has allowed some congressmen to escape criminal charges, would in future only extend to guaranteeing freedom of speech and association. Analysts agree that all these changes would make small but important changes to the way Brazil is governed.

● Brazil's monthly inflation rate edged through the psychologically important 40 per cent mark in the period between December 16 and January 15, according to one of the main organisations which track price rises.

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NEWS: UK

Customs warns Eurotunnel on security checks

By Jimmy Burns

British customs officials have warned Eurotunnel that attempts to police the Channel tunnel once it opens will be undermined by the company's rules on obtaining information on passengers.

According to a senior official, there are concerns that when the tunnel opens in May, customs will not have the information it needs, although passengers will be subject to standard passport checks and customs officials will travel on trains.

"From a purely customs point of view, it's going to mean more drugs getting through. From a security angle, it could mean that some terrorists will be travelling and no one will pick them up," he said.

Customs views the threat as so serious that it has been considering asking the government to put pressure on Eurotunnel, the tunnel operator, to change its practices.

However, the company said last night: "We never intended to give full passenger details. We are a railway not a ferry company. It's a turn

up and go system. We think the controls we will have will be sufficient."

Customs officials believe that effective policing of Channel crossings is dependent on being given full information on vehicle registrations, passengers and freight.

However, the operational system which Eurotunnel plans will limit the information it can give to customs to advance reservations only, which it is estimated will account for about only 30 per cent of those actually using the trains on any particular day.

Eurotunnel's operations, unlike the ferry companies and airlines, are excluded from the UK's Carrier Liability Act under which companies are under obligation to provide the fullest information on passengers and cargo.

What are described as "serious" behind-the-scenes negotiations aimed at preventing a row over the information issue have included high-level meetings between senior customs officials and Eurotunnel executives.

A senior customs official said: "If we are not given full information as

to who is travelling, we can't select individuals for target searching based on intelligence. The alternative is to search everyone. This, however, is impractical. So effectively the control element is going to be reduced substantially."

Eurotunnel last night defended its security record.

"Our security system is in place and is a vigorous as ever. We have deliberately not changed our control procedures and TML security people are still in place, the company said."

Violence fears lead to soccer cancellation

German soccer officials yesterday cancelled a friendly match against England which was scheduled to be played in Hamburg on Adolf Hitler's birthday because of the possibility of violence between neo-Nazis and left-wing groups.

April 20 marks the 105th anniversary of the birth of the Nazi dictator.

After a meeting in Hamburg that also included local and federal officials, Mr Wolfgang Niersbach, a spokesman for the German soccer federation (DFB), said the game had been called off because of the Hamburg city government's fears of disturbances.

Mr Werner Hackmann, the Hamburg official in charge of internal security, had issued a "very urgent recommendation" against holding the game in the northern port city on Hitler's birthday.

He added: "We regret such a decision but we don't want to give right-wing extremists a forum."

There was no immediate word on when and where the match would be played, although German officials hope the fixture will be able to take place sometime this spring, since it is an important part of the German team's build-up to their defence of the World Cup in the US this summer.

Mr David Bloomfield, a spokesman for the English Football Association, said the decision to cancel the match was made by the City of Hamburg for security reasons.

No decision had yet been taken on whether the match would still be played and if so where and when it would take place, he said.

The FA would be having talks with the DFB at this weekend's European Championships draw in Manchester.

Mr Bloomfield said, however, that it would be difficult to move the match to a different date: "April 20 is an international date. With the crowded fixture list it is not easy to move dates around."

The next match for currently managerless England is against European Champions Denmark at Wembley on March 9.

Italian entrepreneur plans Gatwick airline

By Paul Betts, Aerospace Correspondent

BAA, the airports operator, and British Aerospace are backing a proposal by an Italian airline entrepreneur to start up a European scheduled airline based at London's Gatwick airport.

The new airline, Debonair, which plans to operate up to seven BAe 146 regional jets from Gatwick to several European destinations including Paris, Amsterdam, Munich, Berlin, Rome, Milan, Madrid, and Barcelona, is being set up by Mr Franco Mancassola.

Mr Mancassola is a former senior executive of Continental Airlines and World Airways of the US and has 30 years' experience in the international airline industry.

Mr Mancassola said yesterday that he had already raised £6.5m of the £13m equity finance for his new airline and planned to launch Gatwick scheduled services in the autumn.

BAA supports the venture as it has the potential to fill the gap left at Gatwick by the collapse of Dan-Air, which has been absorbed by British Airways.

Mr Allan Munds, Gatwick airport's managing director, said passenger traffic on European scheduled routes from Gatwick had dropped from about 5.5m to 3.5m during the past three years.

With BA dominating short-haul European scheduled air-



Debonair Airways' chairman Franco Mancassola said yesterday that he had already raised £6.5m of the £13m needed for his airline

line services from Gatwick. Mr Munds said many long-haul airlines using the airport were keen to see a new airline offering European services from Gatwick.

The UK government's liberalisation of London air traffic rules has encouraged many international airlines to switch services from Gatwick to Heathrow, which has become

overcrowded. Both BAA and the international carriers using Gatwick see a new entrant as creating greater competition and choice at Gatwick.

The new airline plans to start services in September using four BAe 146 jets leased from British Aerospace's aircraft fleet asset management organisation. Mr Mancassola plans to increase the fleet to

seven BAe 146s by the summer 1995.

Mr Robin Southwell, of BAE's asset management organisation, said the UK manufacturer was backing the new venture and proposing to lease the first four 146 aircraft for a total of \$500,000 a month.

Apart from daily scheduled services to European business

cities, the new airline also plans weekend services to leisure centres including Nice and Venice.

Under the European Union's new airline liberalisation regime, any EU citizen can now start up an airline in any member state as long as it meets safety, management and financial fitness requirements.

UK's third BCCI trial opens

By John Mason, Law Courts Correspondent

The former property entrepreneur, Mr Nazimuddin Virani, helped the Bank of Credit and Commerce International carry out its massive international fraud by signing bogus documents enabling the bank to overstate its profits by \$30m (£30m), a jury heard at the Old Bailey in London yesterday.

The assistance given by Mr Virani, the former head of Control Securities, the property and leisure group, enabled BCCI to deceive the Bank of England into renewing its banking licence. It could therefore continue taking deposits

from the public long after it was insolvent. Mr Anthony Hacking QC told the court.

Mr Hacking was opening the third prosecution brought by the UK Serious Fraud Office over the collapse of BCCI. Mr Virani denies one count of conspiring to defraud BCCI depositors, 11 counts of furnishing false information to Price Waterhouse, the bank's auditors, one count of theft and one of false accounting.

Mr Virani's co-conspirator in the fraud was Mr Mohammed Haque, the former head of BCCI's property division in the UK. Mr Hacking said. After the collapse of the bank in July 1991, Mr Haque fled to Pakistan from where he could not

be extradited to the UK.

Mr Hacking said that Mr Virani was the largest customer of BCCI's property division and he and Mr Haque developed a "you scratch my back and I'll scratch yours" relationship. Together they embarked on a fraud that benefited both BCCI and Mr Virani's private property empire, Mr Hacking said.

As BCCI's financial troubles increased in the mid-1990s, Mr Virani signed a series of bogus documents to help "plug the gaps" in the bank's accounts and hide the truth about its financial position. Mr Hacking said.

British Aerospace announces 500 missile job cuts

By David White, Defence Correspondent

British Aerospace yesterday unveiled plans for further job cuts involving about 500 staff in its missile division, more than a tenth of its remaining workforce in the sector.

The cuts, likely to involve compulsory redundancies, follow a reduction of 830 jobs at three civil aircraft plants announced last week.

The company's Dynamics guided-weapons division, which is due to be merged with the missile-making activities of France's Matra group, will be reduced to 4,040 employees, less than a quarter of the level at the end of the 1980s.

BAe blamed deferment or cancellation of a number of UK and overseas orders.

The main reduction affects 330 jobs at its main missile manufacturing operation at Luton, near Bolton - about a quarter of the factory's workforce. In addition it plans to shed 160 jobs at Stevenage in Hertfordshire and 20 at Bristol.

The company said the cuts bore no relation to the merger

talks with Matra. The talks, due to be completed by the end of last year, have taken longer than expected, but BAe said it was confident an agreement would be reached in the next few months.

Further reductions were necessary, it said, despite a recent £100m UK order for additional Sea Wolf naval missiles. It faced a gap before production of the missiles started in late 1995. At the same time, production of the Alarm anti-radar weapon, used for the first time in the Gulf war three years ago, was coming to an end.

However, it said it still had strong medium-term prospects, notably with the new Advanced Short-Range Air-to-Air Missile (Asraam), destined to equip the RAF's Eurofighter jets.

In contrast to the trend of cuts in the defence industry, the Southampton warship builder Vosper Thornycroft announced yesterday it was recruiting 60 employees, mainly steelworkers. The move reflects the build-up of construction work on vessels for Oman and Qatar.

Britain in brief



Single market drug fears 'disproved'

Fears that the first year of the single market would provide opportunities for drugs smuggling have been disproved, Sir John Cope, paymaster general said yesterday.

Senior customs officers announced record seizures last year of cannabis, and synthetic drugs such as 'ecstasy' and amphetamines.

Cannabis seizures rose 19 per cent in 1992-93 to a record 53 tonnes, with a street value of £176m. Synthetic drug seizures rose 215 per cent to 1,097 kg with a street value of £133m. Seizures of heroin increased by 25 per cent to 562 kg (£96m).

The number of people arrested in the UK as a result of international drug operations rose 29 per cent to 3,302, but cocaine seizures fell 33 per cent from the record 2,250 kg in 1992 to 748 kg.

Mr Douglas Tweddle, chief customs investigating officer, said intelligence predictions that South American barons would target the UK and western Europe were becoming a reality.

The Caribbean and West Africa were becoming important suppliers of cocaine, while the overland Balkan route was still a favourite with heroin smugglers, Mr Tweddle said.

Howard to review legal proposals

The British government was yesterday preparing to water down plans to reform the police and courts in the face of growing opposition in the House of Lords - the non-elected upper legislative chamber - to key aspects of its legislative programme.

Mr Michael Howard, home secretary, signalled the climb-down after Lord Whitelaw, a former Conservative home secretary, attacked the police and magistrates courts bill for the second time in two days.

Mr Howard, who defended the bill after it was maulled by Tory critics in the Lords on Tuesday, was "prepared to listen to detailed suggestions which might improve upon the form of legislation".

Ulster tourist expansion hopes

A successful peace initiative in Northern Ireland would prompt a 40 per cent rise in tourist numbers to 1.77m a year within three to five years and create "many thousands of new jobs", according to the Northern Ireland Tourist Board.

Mr Hugh O'Neill, its chairman, said yesterday that tourist numbers to Northern Ireland rose in 1993 for the fifth consecutive year. Final figures for last year have still to be compiled, but tourist enquiries and hotel occupancy rates showed increases over 1992 for the first half, with enquiries up 70 per cent.

The NTB has recently been expanding its presence in Europe, North America and Australasia.

Investment in the tourist industry in the province is estimated at some £200m over the past five years, while some 1.25m visitors came to the province in 1992.

Renault in accident plan

Renault UK is launching a new weapon in the fierce UK new car sales war - accident management on every new car sold.

It has formed a venture with Accident Management Company, part of a northern-based fleet management group, to take over the administration of the entire aftermath of an accident, from contact with insurers to overseeing repairs, at no cost to the motorist.

The scheme, available for fleet and private buyers, already covers 31,000 Renault vehicles in the UK and is expected to be extended to more than 130,000 by the end of this year.

Property industry raises £5.7bn

The UK commercial property industry raised £5.74bn in loans, bonds and rights issues in 1993, the largest total since 1989 and an 88 per cent increase on the previous year.

The statistics, which were compiled by Chartered Surveyors, reflect a change in perception about the prospects for UK commercial property. Expectations about the performance of property increased sharply as a result of the improved prospects for the economy and the decline in interest rates and bond yields.

The total raised included £2.65bn from loans, £710m from bonds and £2.38bn from rights issues, compared with £2.77bn from loans and £281m from bonds in 1992.

The large increase in rights issues reflected a re-rating of property company shares. The level of funds raised through loans in 1993, which included a £1.1bn loan in October to allow Canary Wharf to exit from administration, was similar to the 1992 total. Of the debt of £3.36bn, £3.18bn was used for refinancing existing debt, leaving £1.18bn as new money into property.

The statistics do not include the money invested directly into the market by institutional investors.

MoD incentive to shipyard buyer

The UK Ministry of Defence would be in a position to award a contract to Swan Hunter, the stricken Tyne-side shipyard, if a potential purchaser was willing to underwrite the bid, it emerged yesterday.

Since the yard went into receivership in May the MoD has said it can tender for orders, but an award can be made only if it is on a sound financial footing.

It became apparent yesterday, however, that a potential bidder would have the option of backing a bid for an order before committing itself to buying the yard in north-east England.

Swan Hunter's remaining 1,080 employees are fitting out its last orders - two Type 23 frigates.

Vintage wine beats estimate

One of the world's most expensive wines lived up to its reputation yesterday when a bottle was sold for more than £9,000 at auction in London.

The double magnum of Chateau Petrus 1961 was sold for £9,350, beating its estimate of \$8,000.

Head of Sotheby's Wine department Ms Serena Sutcliffe said: "It is always a major event to find Chateau Petrus of such an outstanding vintage in a double magnum."



Michael Sydney, export director of Lock & Co, a hat shop in central London which was founded in 1676. The company was yesterday presented with the NatWest Export Award for small businesses, given to companies with an annual turnover of under £1m. He said the best selling lines were tweed caps, which are popular in Italy, France, Germany and Belgium. Picture: Lydia van der Meer

Major pays the price for predecessor's sins

It is in the book of Exodus after the flight from Egypt that the unforgiving God of the Old Testament delivers his warning to the chosen people: "I am a jealous God visiting the iniquity of the fathers upon the children."

Mr John Major knows what he meant.

Buffeted by the political fallout from Scott enquiry into arms sales to Iraq, the shady dealings by Westminster's Tory council and an aid-end-arms deal with Malaysia, Mr Major is paying for his predecessor's sins.

He is furious with Labour's attempt to pin the sleaze label on to his government. He is an honest politician. He does not like being branded the leader of a bunch of crooks.

But take them aside and many Conservatives will readily acknowledge that after so long in office any party runs the risk of becoming corrupted by the habit of power.

That, they judge, is what happened in Mrs Margaret Thatcher's third term of office. The massive mistakes in public policy - over the poll tax and

Philip Stephens on the prime minister's efforts to shake off the opposition's allegations of sleaze

Europe to name but two - after her third election victory in 1987 were mirrored by an arrogant disregard of accepted standards in the private business of government.

"It was corrupt", admits one minister who served in that administration. That is not to say individuals were making money out of their position in government. But otherwise: "anything went as far as No 10 was concerned."

The exports to Iraq inquiry by Lord Justice Scott has not uncovered any great conspiracy.

Mr Major's exposition on Monday of his distinctly bit-part role in the affair was convincing. Labour understandably want to pin blame directly on him but the effort does not carry great conviction.

What the hundreds of hours of evidence and thousands of pages of written evidence to Scott does reveal is an unapologetic contempt among some

(not all) ministers and officials for their own rules and for the institution of parliament.

For all the sophistry now being employed to argue that there is no case to answer, it is hard to find anyone in the senior ranks of the government who does not expect Scott to reach some damning conclusions.

The decision by the Thatcher government to devote £300m of Britain's overseas aid budget to an uneconomical hydro-electric project on the banks of Malaysia's Pergau river is part of the same picture.

Ministers deny the scheme was linked explicitly to a £1bn arms deal negotiated personally by Mrs Thatcher.

When Mr Major gave final approval to the project in 1991, he was simply handing over a cheque she had promised. He received the assurance of Whitehall lawyers there was no illegality.

But those familiar with both

the aid agreement and the "coincidental" arms deal say that the denials of a link are accurate in only the strictest terms.

The Thatcher government did not promise specifically the Pergau dam in return for the arms contracts.

But a few months earlier Mrs Thatcher's office had made a direct link between the arms sales and the aid package from which Pergau was eventually financed.

Then there is the alleged manipulation of electoral boundaries by Westminster council. It cannot be laid directly at the government's door. Lady Porter, the colourful then leader of the Tory group, made her own judgments. Nor is there anything particularly new in local authorities seeking to rig election results.

The brazen self-confidence behind a scheme which the district auditor estimates cost the

people of Westminster more than £20m reflected, however, the climate of the age.

No one denies that the leader of what was proclaimed the Tories' flagship council was a frequent and honoured guest at No 10.

So what, Mr Major might say. My government is different. It set up the Scott inquiry. It has actually promoted the civil servant who brought the doubts over the Malaysia project into the public domain. If the Westminster charges are proved, it will condemn the guilty.

But the prime minister remains unwilling or unable to make a clean break. Apart from the occasional slip which provides a glimpse of his true feelings ("the golden age that never was" is the best example), Mr Major continues to defend the actions of his predecessor.

He should instead disown them; He might even, on occasion, apologise for them. The unforgiving God of the New Testament did, after all, tell us how past sins could be absolved.

MANAGEMENT: MARKETING AND ADVERTISING

For the first time in nearly three years, Allied Dunbar, the top-league UK life company, will tomorrow night have an advertisement on television. The intention is that this will kick off a campaign that could be developed over five, 10, or even 15 years. A £75m budget has been allocated for the first five years' advertising - £10m of it will be spent in two bursts this year.

This substantial commitment is the culmination of a complete reappraisal of Allied Dunbar's position in the marketplace, its products, image and marketing. The process of reform appears to borrow more from the world of fast-moving consumer goods than from financial services. From seeing itself as product-led in the 1970s, to distribution-dominated in the 1980s, the company aims in the 1990s to become market-led. Along the way, it will want to shake off the "Allied Crowbar" tag it has earned as a result of its robust sales methods.

Many of Allied Dunbar's concerns have been problems for the sector as a whole. Recently the life industry has been defensive about a range of issues, perhaps most notably the widespread failure to comply with regulatory standards in the selling of personal pensions to people transferring out of occupational schemes.

Nor has the industry's reputation been helped by its vigorous resistance to regulators' determination that sale agents must volunteer to

The industry faces severe changes as it deals with what is seen as overcapacity within the sector

customers the amount of commission they receive and more information about the products they sell.

The latest divisions over the future regulatory system and the plans for a personal investment authority are a further example of how life insurers appear unable to take the initiative in improving how people may perceive them.

The industry also faces severe changes as it deals with what is widely seen as overcapacity within the sector. While Allied Dunbar believes that the honeymoon period for bancassurance - the selling of insurance products through banks or building societies - may be over, that is not a view taken throughout the retail financial services sector.

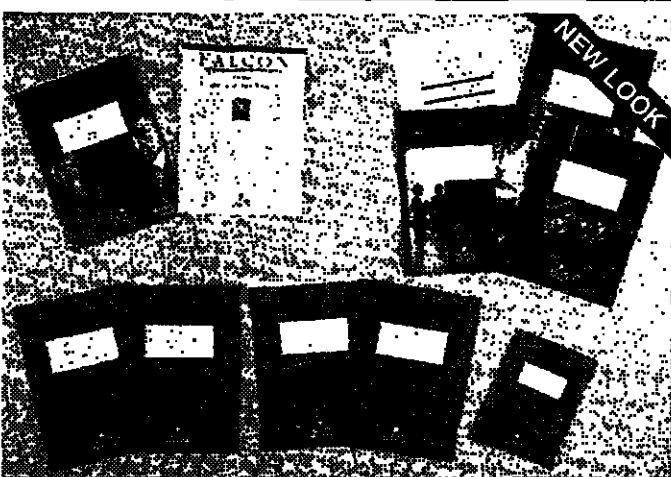
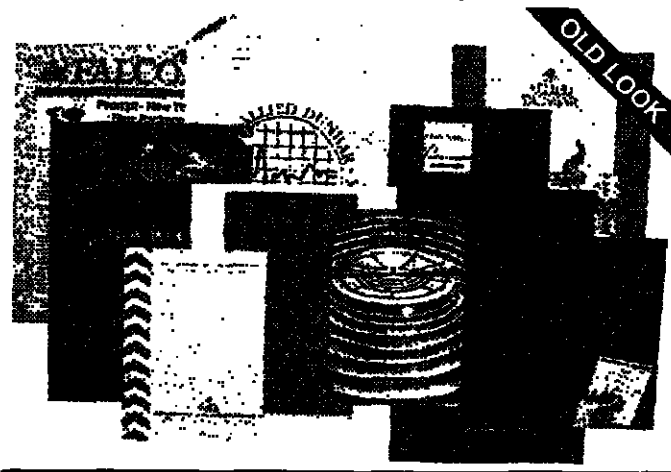
In any event, it is a wise life company that makes efforts to raise its own public profile when it is facing increasing pressure from competitors who have a presence on most high streets.

Allied Dunbar is, among the 10

Allied Dunbar aims to become market-led with a new advertising drive. Diane Summers and Alison Smith report

A brand new life campaign

How the literature was redesigned



high net-worth individuals. Each of these has a number of sub-segments.

The Grey Communications Group was hired to help Allied Dunbar define and build its brand. The agency had little experience in financial services but was known to Greener from his Mars days. Grey's first task was to find out how the company was seen, both by employees and consumers. "It was confusion. We didn't know what our reputation was - it was different things to different people," says

Grayburn. Some of the contradictory messages that came back were that the company was both crusading and manipulative; was simultaneously caring and aggressive.

The next problem was to establish what Allied Dunbar's brand - "reputation", rather than brand, has been the word more easily understood within the organisation - ought to be. The result contains few surprises: consumers want, for example, to know the company is large, successful and financially secure; they want to be treated as

individuals and have individually-tailored solutions to their financial needs throughout their life; and they want to find the company caring, honest, knowledgeable and experienced. Interestingly, clients (customers are no more) also want unpleasing and difficult issues confronted when investments, life assurance and pensions are discussed, and to have a clear idea what provision is being made for what eventualities, says Grayburn.

Consultants Coopers & Lybrand are helping to develop indices that will enable Allied Dunbar to measure the value of the brand and relate aspects of its performance to the bottom line. It is hoped, for example, that it will be possible to tell, over time, what the relationship is between client satisfaction and profits, so that marketing can be more tightly focused.

The first television advertisement, unveiled tomorrow, will not focus on any individual product, but will start to build the brand along the newly-defined lines. Deliberately, no stars will be used, for fear of overshadowing Allied Dunbar's own name. (The name itself will not change, says Leitch: "The only problem with the name is that it's not well-known enough.")

As the television advertisements get under way, all the company's brochures and publications will be overhauled. Until last year there was no unified style, which caused confusion in the marketplace, robbing Allied Dunbar of impact and leading to a "horrendous waste of money," says Grayburn, because each publication needed individual design work. An interim redesign (see illustration) will be superseded shortly.

Having set out its new, high-profile approach, Allied Dunbar is anxious to do all it can to minimise the risk of its message being undermined by its sales force, particularly given the background of public unease about standards in the life insurance industry.

Increased spending on training and compliance, as well as changes to the structure, have resulted, and specialist advisers have been appointed to the 19 regions to support the regional sales directors.

The remuneration of sales managers has also changed. Managers will no longer receive a slice of commission on the products their sales agents sell, but will be remunerated according to performance and targets set by the company.

Grayburn concludes in classic FMCG-style marketing speak: "Delivering consistent expectations is a key ingredient of building a strong brand. It is also important to be differentiated from other brands. But, most important of all, we've got to deliver. If you promise but don't deliver you end up like British Rail."

Monster challenge for cut-price Kia

Kevin Done looks at a South Korean carmaker's move into the US market

Kia Motors, the South Korean carmaker, is about to launch itself on the US market. It is a daunting challenge. No one knows the brand. It is about to become the 38th nameplate in an already very overcrowded marketplace.

In order to carve a foothold in what is reckoned to be the world's most competitive car market, Greg Warner, executive vice-president of Kia Motors America, has decided that the key will be "disruption".

Early Kia market research was hardly encouraging, he says. "No one knows us. Kia brand cars have not been sold in the US before. No one needs us. It's not news that there is an over-supply of vehicles on the market right now. No one wants to hear from us. There's billions of dollars spent every year on automotive advertising. Who the heck wants to hear from yet another car company?"

The disruption strategy will effectively mean that Kia will seek to under-price its rivals by a significant margin, while supplying cars of competitive quality with often superior levels of standard equipment.

A similar strategy has often been used in the past by Japanese carmakers, but now it is the Japanese competition itself that Kia has in its sights. Warner maintains that a space has opened up at the bottom of the US market, thanks to substantial price

increases by the Japanese carmakers, who have been under heavy pressure from the appreciation of the yen.

Kia's first US television advertising campaign begins next week, prior to the launch in February. It features clips from a 1980s science fiction film, *Gorgo*, with a gigantic monster trampling across the buildings of a city centre to the accompaniment of screams and dramatic music. Then the text appears: "There's only one thing more frightening to Japan." There's another shot of the angry monster, then the text: "A well-built car for under \$8,500" (£5,743).

Kia's first vehicle to be launched in the US is the Sephia, a small, four-door, family car with a 1.6 litre, 16 valve Mazda-designed engine.

"Our greatest impact will be on Japanese makes," says Warner, who is targeting the Sephia at rivals such as the Toyota Corolla, the Honda Civic and the Mazda Protege. It will also compete with GM's Saturn range and the recently launched Chrysler Neon. He claims that the lowest list prices for a four-door Corolla or Civic are now more than \$12,000. The Sephia is being launched with a base price of \$8,495.

"The concept of providing compact sedans for an affordable price has been discarded by the Japanese. I have a feeling we haven't seen the last of price increase announcements from the Japanese."



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Britain's new national lottery opens for business in about a year, promising big cash prizes to the punters and much-needed tax revenues for the UK government.

For the consortium chosen to operate the lottery, however, it also poses some daunting technical problems, not least of which will be setting up one of the largest computer networks in the world in around six months.

The eight consortia expected to bid for the licence next month agree that, while the technology involved is relatively simple, the sheer size of the network, coupled with strict requirements for reliability and security, will make building the necessary computer system a tortuous task.

Having stated its requirement, the government is leaving the specification of the system to its potential suppliers. To be truly national, however, it will need to cover more than 10,000 nationwide retail outlets at launch time, rising swiftly to approach 25,000. Each will be installed with a specially designed terminal connected to a central computer system handling on-line transaction processing at speeds of up to 2,000 to 3,000 transactions a second at peak betting times, typically the hour before the weekly jackpot is drawn.

A second computer centre, located at a separate site in case the first is hit by disaster, will be on constant standby, ready to take up the processing load should the lead computer system fail.

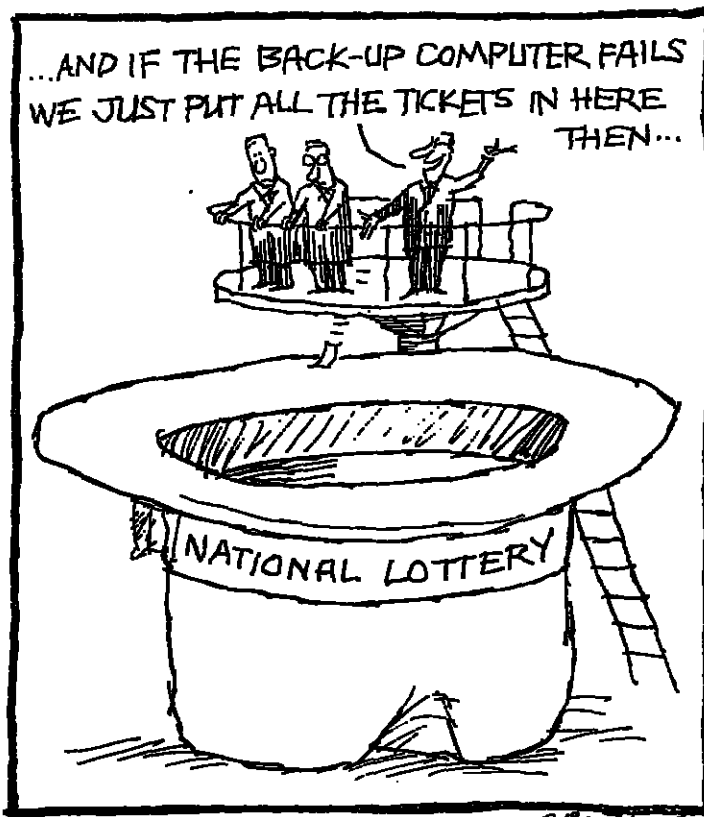
David Bale, chief executive of the New Zealand Lotteries Commission and a consultant to UK bidder the Great British Lottery Company, warns against over-ambition. "The key is integrity. The system must do everything properly, all the time. I would suggest that it would be irresponsible for anyone to bid newly developed software for such a large system as the UK. It must be well and truly tested, as must the hardware and communications network."

New Zealand's lottery, set up under Bale's guidance in 1987, has 700 outlets but because of their geographical spread and the country's demographics, it has proved a tough testing ground. Newsagents were initially connected to a central system via New Zealand Telecom leased lines and modems, although the network was digitised last year to improve availability and resilience as well as to add new features such as an emergency satellite back-up service.

Bale's worst memory is the Saturday morning when a road digger sliced through both the primary and secondary wires connecting 50 per cent of New Zealand's lottery customers to the central system, jeopardising an equal percentage of

Sarah Underwood on a network for Britain's national lottery

Lucky numbers



the week's income. In this instance, service was resumed by 5pm in time for intense activity before the 7pm weekly big prize draw.

Besides leased lines and locally connected circuits, communications technologies which may be viable in the UK include cable, packet radio networks, emerging integrated services, digital networks and, ultimately, the latest generation of satellite services.

Bale cautions, however, against a mix-and-match approach to building the communications network. "Every time you add a new media, you add problems. I would avoid it like the plague."

"BT's twisted-pair wiring goes everywhere in the UK and I believe

it will deliver a very resilient service." With the investment in technology to set up the network expected to be £200m or more, British Telecom will not be the only supplier keen for a slice of the action, although its involvement is almost guaranteed as Mercury has neither the coverage, nor the experience, sought by the consortia.

Established suppliers of lottery system hardware include US companies Digital Equipment Corporation, Concurrent Computers and Control Data, which also offers complete systems through its subsidiary Automatic Wagering International. Software and specialist terminals are dominated by US-

based G-Tech, with more than 50 per cent of the world market. It is also a member of the Camelot consortium (backed by Cadbury Schweppes), although this will not preclude other bidders from selecting its systems.

Specially designed G-Tech lottery terminals, bearing some resemblance to a hybrid automatic teller machine and cash register, and made by consortium partner ICL (the UK-based and Japanese-owned computer company), would be installed in retail outlets with communications handled across a customised network of mixed media chosen for its cost effectiveness.

Don Stanford, G-Tech's senior vice-president for technology, says: "We need to achieve over 99.98 per cent availability and total transaction times of less than 5 seconds from when the customer hits the button to when he receives a receipt. And we want to give retailers a terminal designed to provide the power, capacity and speed to sell all game products within 5 seconds. In the UK, things will go wrong if the solution is not completely integrated or properly tested."

"The hardest part of the job will be planning and tackling the complexity involved to have everything online on day one. Besides the computer systems, retailers need to be trained and there will be a high field service requirement." Although none of the consortia is prepared to commit itself, Stanford - who masterminded the Texas and California state lotteries - believes more than 500 jobs in manufacturing, operating the lottery and servicing retail sites will be created by the consortium chosen to run the lottery under the first seven-year licence.

IBM, the technical partner in the Lottery Foundation (formed by Richard Branson, chairman of Virgin), endorses the need for systems integration. In its self-appointed role as a services company, rather than hardware supplier, the US computer group will act as a project management and implementation specialist.

To enhance its technical credibility in the eyes of the government selection team, Rainbow, the group put together by advertising agency Leo Burnett under the chairmanship of Sir Patrick Sheehy (chairman of BAT Industries), has enlisted a well-known technical expert, Peter Borer, formerly head of British Rail's telecommunications arm, as its technical counterpart, scrutinising all the technical options available.

As Bale points out: "The UK lottery is the last big prize [in the gaming sector] in the 20th century and probably the 21st. The battle will be in marketing, but that must be supported by first-class gear."

Buildings that take quakes in their stride

Despite the scenes of destruction, Los Angeles could have fared much worse, reports Andrew Taylor

Considering the forces involved, the density of population and the large number of buildings in the area, Monday's earthquake in Los Angeles could have been a lot more devastating.

This will not comfort those who lost loved ones or their homes or who were seriously injured, but the death toll would have been much higher if more buildings and structures had collapsed.

Richard Hough, who runs a 60-strong office for British consulting engineers Ove Arup in Los Angeles, says: "My first impression is that the city's buildings came through it pretty well."

There is serious concern at the collapse of some freeway bridges and elevated motorway sections which would have been disastrous if this had occurred during rush-hour. The damage has caused serious disruption to the city's traffic but is still small compared with the size of the city's total road network.

Ove Arup compares Monday's quake with a similar-sized one at Spitak in Armenia in 1988 which killed 25,000 people and left a greater tide of damage in its wake.

The US west coast has some of the most stringent building regulations in the world outside Japan which suffers from an even more unstable geology.

International construction techniques to combat the severe stresses unleashed by quakes have improved significantly during the last 25 years as computers have allowed engineers to master the complex mathematics needed to calculate how a building will respond to violent ground movements.

Demand to improve building standards in California rose sharply after a hospital collapsed during the 1971 San Fernando quake which killed 65 people, says Edmund Booth, a senior seismic engineer at Ove Arup.

Structures must be pliable as well as strong, he says. If they are "too stiff" they will be unable to flex with the movement of the ground, and collapse. Designers, he says, must be

careful that the natural frequency of a building does not closely match that of possible ground movements. This could cause the structure "to hum like a tuning fork" and shake itself to bits.

This occurred during the 1985 Mexico City earthquake where an essentially harmless earth movement was amplified by the soft soils of the dried-up lake bed on which the city stands. This had a devastating effect on buildings of 12 to 30 stories, says Booth.

The horizontal forces produced by quakes are substantial, yet buildings are designed mainly

of a column supporting the frame of a Californian office block would be up to 50 per cent larger than that of a building in a stable seismic area. Reinforcement for columns also would be several times stronger.

Joists connecting upright columns and horizontal beams need to be strong to prevent shearing, and sufficiently flexible to allow the building frame to respond to ground movement.

A large number of deaths in the Armenian quake were caused by floors breaking free from the frame and collapsing on to the other side like a pack of cards.

More recently, buildings have been mounted on bearings such as large rubber pads designed to "detune" the structure from some of the underlying earthquake "movement". Ove Arup estimates that about 10 buildings and a similar number of bridges have been built this way in Los Angeles. "It will be interesting to see how these have performed compared with other designs," it says.

More recently, Japanese engineers have incorporated computer-controlled hydraulic jacks which are used to brace buildings but can also allow the frame to move depending upon the scale and frequency of the ground movement.

Designers also have to take into account the effect of building movement on cladding and internal fittings. It is not enough to keep the building standing and floors intact if large amounts of decorative cladding and glass break free, killing and maiming crowds in the streets below.

Large pieces of equipment and furniture need to be fastened so that they do not topple over and hurt staff. A telephone exchange at Erzincan in Turkey, which was thought to be fully prepared for a quake, suffered in 1992 when batteries stored to provide emergency power split sulphuric acid on the floor.

"The primary objective," says Booth, "is that a structure should be designed so that its occupants can safely leave it even if some damage has occurred." Tragically this does not always happen.



...and those that cannot

to withstand vertical forces from the weight of floors, furniture, people, office and industrial equipment they contain.

An office block in London, for example, might be designed to withstand a horizontal force of just 1% per cent of its vertical load to combat high winds. In Los Angeles, this ratio might rise to 10-15 per cent and by as much as 20-30 per cent in Tokyo.

A multi-storey building in Los Angeles carrying a vertical load of 25,000 tonnes, therefore, might be designed to withstand a horizontal force of 2,500 tonnes, which is quite a punch, says Ove Arup. Typically, the cross section

PEOPLE

Cable & Wireless tempts second BP exec

Cable and Wireless, the international telecommunications group, has poached another senior executive from British Petroleum.

Stephen Pettit, 42, chief executive of BP's petrochemicals business, has been appointed to the newly created post of Cable and Wireless's managing director for Europe.

Pettit is following in the footsteps of James Ross, a former managing director of BP, who took over as C & W's chief executive in April 1992.

Like Ross, who had spent 33 years at BP, Pettit is a veteran BP man, having joined the company in 1974 after university. In 1981, BP paid for him to get his MBA from Insead.

Ross says Pettit has been hired for his "extensive experience of international management in a number of very competitive markets". Prior to taking on the petrochemicals job Pettit had been responsible for BP's oil trading business.

He will be responsible for C & W's activities in the European Union - excluding the UK - together with Austria, Norway, Finland, Iceland, Sweden, the Baltic states, Eastern Europe and the western CIS.

Darjeeling man moves to Food From Britain

Food From Britain, the government and industry funded body to promote exports of British commodities, has a new chief executive, Patrick Davis, 46. He gets his feet under the table with a three-year contract, from March 7.

Davis, right, started his working life in the food business in 1964, joining Cadbury as a management trainee. During his time with the company he served in South Africa during 1969-70 and then moved on to Ireland, with a variety of posts involved in sales, marketing and trading.

In the management buy-out of Premier Brands in 1986 he took over the management of the tea division, and was closely involved with the company's acquisition of six different tea companies in the following two-and-a-half years. A previous chairman of the UK Tea Council - "the champagne of teas is Darjeeling", he says - Davis was managing director of Premier Teas, a major division of Hillsdown Holdings, from 1990-93.

FFB was established in 1983 and now has six offices in Europe and one in the US. Its overseas offices were recently privatised and last year provided consultancy support to more than 700 British companies.

In September 1993 Derek Garner stood down as FFB chief executive, following a government decision to slim down the organisation.



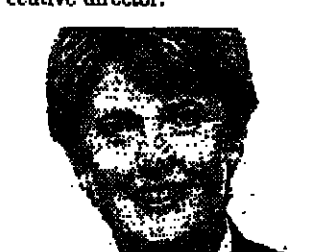
Davis says FFB will concentrate on two key aspects in the immediate future: the export of British food products and the development of specialty products in the UK. "I'd like to put the 'great' back into great food from Britain," he says.

Virtuality's new strategist

Virtuality, the recently-floated company which produces hardware and software for virtual reality computer-generated environments, has turned one of its non-executive directors - Anne Glover, on the board since December 1991 - into chief operating officer.

Glover, right, will be based in the UK and will be responsible for operations worldwide. She will focus largely on implementing the international strategy of the company, which is aimed at making strong advances in Japan, Asia-Pacific, and the US. Virtuality is focused on exploiting the leisure possibilities of the new technology.

Glover, 39, is a Cambridge graduate and gained an MBA at Yale. She then spent five years with Cummins Engine in the US, followed by a further five years with the management consultants Bain, in Boston. In 1989 she joined the venture capital company Apax Partners, which backed Virtu-



ality in its early days as W Industries. Peter Englander, a director of Apax, is to join the board of Virtuality as a non-executive director.

The company was founded in 1988 by Jon Waldern, who remains its managing director. Apax still has a 50.9 per cent stake in the company, though that is expected to diminish gradually over the next few years. Virtuality floated on the London Stock exchange in October; its shares immediately traded at a substantial premium to the placing price of 170p, reaching a high on the first day of 315p.

Bond trader settles deal

Fears among top brass at investment banks in the City that their best bond traders would jump ship once they received their hefty 1993 bonuses are coming true - sooner than they thought.

With the ink barely dry on his handsome cheque, Michael Sherwood, the 28-year-old whizz kid widely seen as one of the driving forces behind Goldman Sachs's rise to the top of the Eurobond league table, has traded in his stressful life as head of the Eurobond syndicate desk at the US bank for a more leisurely career as fund manager at a private Swiss bank in London. Goldman's head of Eurobond trading, Sean Churn, 29, has gone with him to CIB/UBP International, the London subsidiary of Union Bancaire Privée.

Union Bancaire Privée was created in 1990 when Compagnie de Banque et d'Investissements took over TDB American Express, the Geneva-based subsidiary of the US financial

FT

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Cinema/Nigel Andrews

The comic who fell to earth

MANHATTAN MURDER MYSTERY (PG)
Woody Allen

HEAVEN AND EARTH (15)
Oliver Stone

TOMBSTONE (15)
George Pan Cosmatos

CALENDAR
Atom Egoyan

OUR OF THE PIG (15)
Leslie Megahey

BHAI ON THE BEACH (15)
Gurinder Chadha

Manhattan Murder Mystery is Woody Allen's funniest film in years. Yet watching it I kept thinking of the Columbia space shuttle disaster. For this comedy is a kind of tragedy. A rocket falling through the same airspace as a rocket climbing and at much the same speed. To the casual eye it might be a replay of the same spectacle. Yet everything has changed. The energy of hope is now the energy of panic or the nullity of despair. The unity of purpose and construction is now a cluster of shellshocked fragments.

In his new film Woody Allen plays a New York flat-dweller whose enigmatic neighbour (Jerry Rubin, doing a portly-omnious number a la Raymond Burr in *Rear Window*) has murdered his wife. Woody is here rejoined - falling through the old career airspace - by Diane Keaton as his sleuthing spouse and by Marshall Brickman as his co-screenwriter. Together again the trio who made comedy history with *Annie Hall*.

Only this time the vehicle is a Columbia movie shuttle and it is going down not up. As for the noise from us watchers on the ground - we who loved Woody when he soared and have watched agonised as his name plummets through the Scandal Zone - well, it that laughter or hysteria?

Probably bits of both. Here is the bug-eyed, mosquito-voiced Everyman; flailing his arms, railing at

life, remembering his first ill-fated date with his wife (they saw *Last Year at Marienbad*?). Who knew they were flashbacks? And aghast when her friendliness to the elderly Jewish couple down the corridor turns into DIY detective work when the wife suddenly dies. He groans as she gets up at midnight to break into locked apartments. He urges her to start seeing her shrink again - "You know how General Motors recalls defective cars?" But he finally gives up and joins her, plus Alan Alda (best friend) and Anjelica Huston (passing novella), in tracking down the evildoer.

The one-liners are beauties. Woody to Diane: "Save a little craziness for menopause!" Woody after *Die Hard* at the Met: "I can't listen to that much Wagner. I start to get the urge to conquer Poland again." Yet something is wrong, and it is the same 'something' that a falling space vehicle might sense. *Déjà vu*. Captain, I think we have passed that cloud/sunbeam/bird before.

Nothing in *Manhattan Murder Mystery* is new. The joke allusions to old movies (*The Lady From Shanghai*; *Double Indemnity*); the phobic fun with high culture (Huston's new novel "makes *Finnegans Wake* seem like airport reading"); the comedy of paranoia (who will get caught behind the wrong door?). Above all, the Woody dementia itself. He is still the endearing twit with the haymaking gestures and vertical take-off intonations. But this time the antic infantism starts to look a bit ghoulish in a man we know to be nearing 60 and knocked about (offscreen) by things worse than being caught prying into the life of a suspect uxoricide.

We do laugh, at times even guffaw. Yet we also sense a film of fragments without moment; a scrapbook movie. It is as if the heat-seeking tabloids have finally got to SpaceShip Woody, or as if he has realised that they might. He has shrugged his shoulders, taken the safety-catch off the artistic auto-destruct button and prepared to head back for base, albeit in a last warning glow of nostalgic glory.

★

Oliver Stone's *Heaven and Earth*, the last part of his Vietnam trilogy, has a different way of setting the



Through the Scandal Zone: Woody Allen with Diane Keaton in 'Manhattan Murder Mystery', his funniest film in years

screen aglow. Some war movies move us by their awful stoicism. The unsaid feelings of *La Grande Illusion* or *Paths of Glory* speak louder than words or images. Other war cinema, including Stone's *Platoon* and the combat scenes in *Born on the Fourth of July*, comes at us high on sound and visual fury, like fire-breathing monsters.

Heaven and Earth takes two books of memoirs by Vietnam-born Le Ly Hayslip, who suffered in the war at both VC and US hands, and uses them as kindling matter for Stone's latest essay in agit-pyromania. We sense him setting things up in the credits sequence. Wide-screen vistas of a verdant valley - Southern Thailand playing Central Vietnam - are dunked in lush orchestral music plus choirs, much as a pile of wood is soaked in paraffin by an impatient bonfire-builder.

Softened up by this inspirationalism? Then bring on the juddering angel-of-death helicopter, piddling the landscape into an apocalyptic blur. Follow that with dream

sequences in which Le Ly visualises young compatriots being hurled from Uncle Sam's choppers. Follow that with capture, rape and torture-for-all-tastes (electricity, snakes down blouses, ants on honey-smeared ankles). And then drag our heroine, after first orphaning her from her wisdom-spouting father (Haing S. Ngor of *The Killing Fields*), into the very engine-room of US imperialism by marrying her to Sergeant Tommy Lee Jones.

With this actor, fast becoming America's leading psychotic, there is only ever one question. When will he crack up? He cracks up here back in America, after his shocked bride learns he plans to cash in his army stripes for an arms-trading career back in - yes! - Vietnam. Stone films these domestic corrida scenes with an intensity so fierce that they almost work. Jones's gnarled bullet-head, harbouring all America's tragic geo-political evils, creates a grand-guignol visual counterpoint with the malting, solicitous Le Ly, better played than the role

deserves (as scripted) by newcomer Hiep Thi Le.

These scenes suggest that if Stone could abandon his preachy overview of man's beastliness to man, he might find far more power - as any good artist finally does - in splitting the atom of personal encounter. Great drama grows in small spaces. Large spaces merely encourage gas-filled generality.

On that theme, which of the following transatlantic films should you go for? The small Canadian film about identity, Atom Egoyan's *Calendar*? Or the large Hollywood rehash of the OK Corral story, *Tombstone*?

No contest. *Tombstone* is two long hours in the Echo-chamber Elegiac mode, in which a handlebar moustache called Wyatt Earp (Kurt Russell) muses on life with dying Doc Holliday (Val Kilmer) overacting Powers Boothe (as Curly Bill) and wheeled-in-for-a-cameo Charlton Heston. Sometimes guns are fired,

but more in sorrow than in anger. And director George Pan (*Rambo*) Cosmatos directs as if his trigger finger is itching to shoot away all the phony *well-schmerz* in Kevin Jarre's screenplay.

Calendar treats a terminal subject with teasing glee. The director of *The Adjuster* here revisits his ancestral Armenia, commissioned to take photos for a tourist calendar, and improvises a tale of marital break-up. Main characters: himself (often just a poignantly interrogative voice off camera), his Armenian-born wife and the local guide who becomes her lover. While a foreign sun shines on their bilingual imbroglis, flash-forwards depict Egoyan back in Canada trapped in the misery of serial dating and the miasma of memory. This film about time, space and emotional paradox is as bewitching and many-angled as its own leitmotif: the Byzantine churches that gaze timelessly, tauntingly, from the skylines.

Finally, two British movies which sprawl amiably all over their sub-

jects. Leslie Megahey's *The Hour Of The Pig* takes a just-fancy-that historical footnote - did you know that medieval French justice used to put animals on trial? - and gets carried away by its possibilities. Magistrate Colin Firth battles to save a black pig from a murder charge, while Nicol Williamson, Donald Pleasence and Ian Holm snarl, oink and sharpen their trotters in the background. A few moments of inspired battiness are not enough.

In Gurinder Chadha's *Bhai On The Beach*, Anglo-Asian Birmingham has a funny-disastrous day out in Blackpool. Four generations of immigrants find their problems coming to a head, as pregnant daughters, wife-beating husbands, lonely aunts and God knows who else find their trip turning into an awayday to Purgatory. The comedy is too soft-centred to make the teeth crunch on these themes as they should. But there is a flavourous charm in the performances and the seedy-photogenic setting.

Theatre/Andrew St George

One sail short of a full rig

Daphne Du Maurier (1907-89) wrote three plays: the third, *September Tide* opened in London in 1948 and is now at the Comedy Theatre in a joint production with The King's Head, the Thorndike Theatre Leatherhead and the Liverpool Playhouse. This brief Cornish sea tale is one sail short of a full rig, but it is well acted and neatly paced.

Even, a rumbustious Welsh variety of the Dylan Thomas variety is unromantically married to Cherry, a sulky, idle Chelsea art student. They visit her mother, Stella, at her beach house in Cornwall; Evan falls in love with his new mother-in-law, and the situation is further complicated by Cherry's jousting brother and Stella's suave local settler.

It is hard to tell whether this is a comedy; director Celia Bannerman's problem is that Du Maurier's style is so open that any interpretation can fit. The times played as jokes pop

up uninvited and unannounced: "How do you do, I'm mother," says Stella to Evan, "I've never had a son-in-law" and he replies "Perhaps I'll be the first of many."

Du Maurier is at her best in stories which adapt well for the screen (*Don't Look Now*, *Jamaica Inn*, *The Birds*) where her wonderful ability to create atmosphere can be translated into images which have a vaguely menacing feel. This show starts with a haunting tune from Eric Satie and ends with Stella looking at the ferry which carries Evan away. In between there are meaningful pauses over Evan's portrait of Stella and a warning about the power of those September tides. In essence, this resembles Noel Coward's *Brief Encounter* - one character declares love for another and the situation becomes too too unbearable for both.

The acting carries the weakness of Du Maurier's plot. As the brawling Evan, Michael

Praed is superb: loose-limbed, quirky and passionate. His moods shape every scene he plays. Opposite him, Susannah York as Stella is still too *distract* for a woman he would fall for; her best scene is alone on stage waiting for him to tie up a boat during a storm, without speaking, she gets across how worried she is that he might not return, and then hides her concern from him when he does. Elsewhere, the cast seems less certain about their difficult roles. Hermione Norris as Cherry is belligerent to a fault, and Peter Byrne as Stella's suitor polite beyond belief.

Du Maurier originally called the play *Mother*, and based the central character on Ellen Doubleday; it still bears the marks of that infatuation, although Du Maurier protested that she was not a lesbian. What she has left is a vacuum of a play filled by two good central roles.

Comedy Theatre (071 587 1045)



Distract: Susannah York

Theatre/Malcolm Rutherford

Oleanna changes gear

Aspectacular change of cast makes David Mamet's *Oleanna* look like an even better play than when it had its British premiere at the Royal Court last July. Nothing in Mamet's text is redundant.

Here are two characters - a male professor and a not very bright female student - failing to understand each other. With the new cast there is a change in the balance of power. There is an additional gain. The juxtaposition of the student's sense of social inferiority and the professor's relative affluence, self-confidence and security has become much clearer.

When I first saw Harold Pinter's production at the Court, I noted that it was about much more than the current debate on political correctness. It was about McCarthyism, liberalism and academic freedom over the ages. I wrote, perhaps wrongly, that the gender clash was incidental to the theme: the student might just as well have been male. Now I am not so sure, for the great merit of *Oleanna* is that it can be played in all sorts of ways.

Here the social side is much stronger. The student has

worked hard to get to college in the first place. She has read the professor's book in order to write her essay. True, she does not understand it, but she expects to be taught and given the rewards of a university education.

What she sees is a professor who seems at least as interested in buying a new house and securing his tenure as teaching his subject. Moreover, he has troubles with his wife and his telephone scarcely stops ringing. It does so, almost fatally at the end of the first act when the student is just beginning to become articulate.

By the start of act two, there has been a complete reversal of roles. The girl has been to her campus committee and is pursuing a case against the professor not only for sexual harassment, but also for relying on unacceptable texts.

The student's perceptions are, of course, a travesty of the truth. The professor is going

knows it. All that makes the perception of a sexual advance more plausible.

Again, in the original version the student as played by Lia Williams was a moody, reticent figure who seemed to have been put up to her complaints by the campus committee. Michelle Fairley is quite different. She seems to be acting in her own right. Sometimes in the second act she seems genuinely frightening and believes what she is saying. Note the sting in the way she seeks to turn the tables on the professor when making a (quite false) distinction between allegations and facts.

None of that is to cast aspersions on the earlier performers. It is a tribute to the play and the production. No doubt another team could play it another way again; here, in the gender war, Lawson and Fairley come out on pretty well equal terms. But that is only my impression. *Oleanna* is so good precisely because others can reach different conclusions.

Duke of York's Theatre. (071) 836 5122

INTERNATIONAL ARTS GUIDE

ATHENS

Megaron Sat: ERT National Symphony Orchestra and Chorus. Mon: Nana Mouskouri. Next Wed: an evening of Russian poetry. Jan 28: José van Dam. Feb 5, 6: Philharmonia Orchestra (01-728 2333/01-722 5511)

BARCELONA

Gran Teatre del Liceu Tonight: Uwe Mund conducts first night of Götze Friedrich's 1990 Berlin production of Hindemith's *Mathis der Maler*, with a cast including Albert Dohmen, Jan Blichhof, Karen Armstrong and Cynthia Clarey (repeated Jan 28, 29, Feb 1 and 4). Kathleen Kuhlmann gives a song recital on Jan 28, followed by Olga Borodina on Feb 3 (tel 412 3532 fax 412 1198)

BOLOGNA

Teatro Comunale Tonight, Sun afternoon: Gianluigi Gelmetti conducts Roberto de Simone's production of *L'italiana in Algeri*,

with Bernadette Manca di Nissa, Rookwell Blake and Michele Pertusi. Mon: Truls Mork, accompanied by Jean Yves Thibaudet, plays cello sonatas. Jan 31: Hagen Quartet. Feb 2: Les Ballets de Monte Carlo. Feb 5: first night of Maria Stuarda (No telephone bookings accepted. For information, call 051-529999)

FLORENCE

● Claudio Abbado conducts Chamber Orchestra of Europe tonight at Teatro della Pergola (055-277 9238)
● Teatro Verdi presents the Paisiello and Rossini versions of *Il barbiere di Siviglia* over the next three weeks. Paisiello's opera opens on Sun for five performances with a cast headed by Christine Barbaux and Luca Canonici. The Rossini opens on Feb 3 with a cast including Vesselina Kasarova and Claudio Desderi (055-277 9238)

GENOA

Teatro Carlo Felice Jan 22, 23, 25, 27, 28, 30: Nabucco with alternating casts including Ghena Dimitrova and Leo Nucci (010-589329)

LONDON

THEATRE
● The Skriker: a new play by Caryl Churchill, directed by Les Waters with music by Judith Weir and movement by Ian Spink. Starts previewing tonight in the Cottesloe, opens next Thurs (National 071-928 2252)
● Machinal: Fiona Shaw stars in Stephen Daldry's production of

Sophie Treadwell's 1928 play about a young woman driven to murder. In repertory at the Lyttelton with Soncheim's musical comedy *Sweeney Todd* (National 071-928 2252)

● Unfinished Business: Stephen Pinnott directs Michael Hastings' new play for the RSC. Just opened (The Pit 071-638 8891)
● Macbeth: Derek Jacobi as Shakespeare's Scottish king, in an RSC production directed by Adrian Noble (Barbican 071-638 8891)

● An Absolute Turky: Felicity Kendal and Griff Rhys Jones in a Peter Hall Company production of Feydeau's farce (Globe 071-494 5087)
● Piaf: Elaine Page stars in Pam Gems' musical play about the life and times of Edith Piaf. Directed by Peter Hall (Piccadilly 071-867 1118)
● Cabaret: Sam Mendes directs one of the great modern musicals, with Jane Horrocks as Sally Bowles and Alan Cummings as Emcee at the Kit Kat Club (Donmar Warehouse 071-867 1150)

MUSIC/DANCE

Covent Garden Jeffrey Tate conducts tomorrow's revival of the Royal Opera's production of *Carmen*, with Danyca Graves, Leonora Vaduva, Neil Shioff and Barseg Tumanyan (tel Feb 2).
● Christian Thielemann conducts a revival of Elektra next Wed, with Eva Marton, Marjana Lipovsek and Nadine Secunde (tel Feb 17). The Royal Ballet has two Kenneth MacMillan ballets - *Romeo and Juliet* (tel Jan 25) and *Mayerling* (tel Feb 5). Opera North brings its production of Britten's *Gloriana* on

Feb 7 and 10 (071-240 1066)
● Coliseum ENO has a revival of Nicholas Hytner's production of *Xenox* with a cast led by Louise Winter and Yvonne Kenny (tel Feb 24).
● The Fledermaus with Vivian Terney as Rosalinda (tel Feb 10) and a final performance tonight of Smetana's *The Two Widows*. Jonathan Miller's new production of *Der Rosenkavalier* opens on Feb 2 (071-836 3161)

● South Bank Centre Final performances of Stevenson's English National Ballet production of *The Nutcracker* are tonight, tomorrow and Sat. Tonight (QEI): The Sixteen sing Purcell. Mon: Franz Welser-Möst conducts LPO in music by Schumann and the Strauss family. Tues: Paolo Olmi conducts Verdi's *Requiem*. Wed: Jochen Kowalski is counter-tenor soloist with Academy of St Martin in the Fields. Next Thurs: LPO plays new Jonathan Lloyd work (071-928 8800)
● Barbican This weekend is devoted to the music of John Tavener, in celebration of his 50th birthday. Performances take place at the Barbican, Westminster Abbey and Westminster Cathedral, and feature the BBC Symphony Orchestra under Gennady Rozhdestvensky, BBC Singers and Chilingirian Quartet. Mon: Stéphane Grappelli. Next Thurs: Previn conducts LSO (071-638 8891)

MADRID

Auditorio Nacional de Musica Tonight: José Orú trumpet recital. Tomorrow, Sat, Sun: Aldo Ceccato conducts Spanish National Orchestra in works by Maseda, Stravinsky and Tchaikovsky, with

piano soloist Jean-Bernard Pommier. Next Tues: Rafael Ramos cello recital (01-337 0100)
● Teatro Lirico La Zarzuela Sat: Antoni Ros Marba conducts first night of Pilar Milro's production of *Der Freischütz*, with Paul Elming, Siegfried Lorenz, Ekkehard Wlaschka and Eva Johansson. Repeated Jan 24, 26, 28, 30 (01-429 8225)

MILAN

Teatro alla Scala Tonight, Sun afternoon, next Tues, Wed, Fri: Riccardo Chailly conducts Giancarlo Ciochetti's production of *The Fiery Angel*, with Galina Gorchakova, Sergei Leiferkus and Paata Burchuladze. Tomorrow, Sat, next Thurs and Sat: Nureyev production of *Sleeping Beauty*. Mon: Orchestra Filarmonica della Scala (02-7200 3744)

NAPLES

Teatro delle Palme Tonight: Leonid Kavakos violin recital. Next Fri: Hagen Quartet (081-408011)
● Teatro San Carlo Tomorrow, Sun, next Wed and Sat: La traviata with Giusy Devinu, Vincenzo La Scala and Roberto Servile (081-797 2331)

PRAGUE

Hideaki Muto conducts Czech Radio Symphony Orchestra in works by Verdi, Mendelssohn and Tchaikovsky next Tues in Dvorak Hall. Martin Turek conducts Prague Symphony Orchestra in works by Petr Eben, Dvorak and Janacek next Wed in Smetana Hall (02-232 2501). The next Czech

Philharmonic concerts are on Jan 28 and 29 (02-286 0111)

ROME

Teatro Olimpico Tonight: Bartok Quartet plays Beethoven. Next Thurs: Hagen Quartet (06-320 1752)
● Teatro Valle Sun, Mon, Tues: Krzysztof Penderecki conducts Orchestra and Chorus of the Accademia di Santa Cecilia in Dvorak's *Requiem* (06-678 0742/06-6880 3794)
● Teatro Il Sestina Sun: I Virtuosi di Santa Cecilia play chamber music by Mozart, Beethoven and Naumann. Jan 30: Pekinel Sisters (06-6734 4864)
● Università La Sapienza Sat: Cherubini Quartet plays string quartets by Mendelssohn and Schumann. Jan 29: Lynn Harrell (06-361 0051)

TRIESTE

Teatro Comunale Tonight: first night of new production of *Der Freischütz*. Runs daily with alternating casts till Feb 1, except Jan 24, 27, 28 and 31 (040-6722 111)

VENICE

Teatro La Fenice The next opera production is John Schlesinger's Covent Garden staging of *Les Contes d'Hoffmann*, opening Feb 3 for six performances (041-521 0161)

ARTS GUIDE

Monday: Berlin, New York and Paris
Tuesday: Austria, Belgium, Netherlands, Switzerland, Chicago, Washington
Wednesday: France, Germany, Scandinavia
Thursday: Italy, Spain, Athens, London, Prague
Friday: Exhibitions Guide.

European Cable and Satellite Business TV

(Central European Time)
MONDAY TO FRIDAY
Super Channel: European Business Today 2230; repeated 0630, 0715
MONDAY
Super Channel: FT Reports 1230
TUESDAY
Super Channel: West of Moscow 1230
EuroNews: FT Reports 0745, 1315, 1545, 1845, 2345
WEDNESDAY
Super Channel: FT Reports 1230
THURSDAY
Super Channel: West of Moscow 1230; FT Reports 2130
EuroNews 0745, 1315, 1545, 1845
FRIDAY
Super Channel: FT Reports 1230
Sky News: FT Reports 2030
SATURDAY
Sky News: 0330; 1330
SUNDAY
Super Channel: FT Reports 2230
Sky News: FT Reports 1730; 0430

A not inconsiderable similarity, oh yes



John Redwood is reputed to be one of the "hard" in John Major's cabinet whom the prime minister cannot dismiss because he might cause more trouble outside than in. Here is a Redwood manifesto, written just before he entered the cabinet as Welsh secretary last year.

THE GLOBAL MARKETPLACE: CAPITALISM AND ITS FUTURE
By John Redwood
HarperCollins, £18, 243 pages

degree and the correct mix." Denis Healey used to say much the same thing as chancellor in the 1970s.

The phrase "back to basics" is used only once. Here again the prime minister has no need to worry. Redwood applies it to education, not personal morality. Even then, he is strikingly liberal. While he favours a tilt back towards better "teaching, testing and measurement of results", he is sympathetic to allowing children to work "in a relaxed atmosphere at their own pace".

There is also a more conservative side to his thinking. Redwood has no interest in constitutional reform of any kind. He thinks that the British parliamentary system in its present form works better than any other. He believes that, while there should be more local government, any introduction of regional government would be a threat to the centre and must therefore be opposed.

On the current state of London, he observes: "The government has established a cabinet committee to take those decisions that need a London-wide view (transport, planning and development are just three areas which require such a perspective). The private forum on London will promote the metropolis as an international centre for business, trade and inward investment." And that, he says, is enough: no more Ken Livingstones, no elected mayor, for in London central government knows best.

Redwood is also curiously sympathetic to the Labour party. This is not because of its policies, though he admits that those have evolved. It is because he believes so firmly in a two-party system. The Labour party must be kept going, and occasionally even elected, if only to avoid the chaos of a hung parliament and coalitions. Such chaos, he suggests, is manifest all over the European continent.

At times, the Redwood doc-

trine can sound harsh. "In advanced western societies," he writes, "there will never be enough people on income support, enough people from ethnic minorities, enough homeless, to forge a winning coalition from policies that try to deal with their specific interests. A winning coalition requires the vote of many who go to work on time, who pay their taxes, who save for their old age, who do not wish the state to be too intrusive."

In all these statements, there is no reason to believe that the thoughts of John Redwood are much different from the thoughts of John Major. They are, after all, both youngish Conservatives and members of the same cabinet. Where they may be wrong is in turning their backs completely on constitutional reform. How about a smaller parliament, for example? And it may begin to look like foolishness to ignore the rise of the Liberal Democrats in the south of the country. The party is scarcely even mentioned in the course of the book.

Where Major and Redwood differ fundamentally, however, is on Europe. Redwood's chapter on the European Community is sneering, dismissive and arrogantly ignorant of the forces that brought the continental countries together. "The United Kingdom in the early 1970s," he claims, "thought it was entering a kind of free trade arrangement." Nobody who had read the Treaty of Rome could conceivably have thought any such thing. Since then, Redwood argues, the Community has consistently got in the way of British interests.

There are elections to the European parliament in June. The Conservative party will have to publish a manifesto. Cabinet ministers will have to campaign to try to prevent a significant loss of Tory seats. The previous European elections were the first serious setback at the polls suffered by Margaret Thatcher. For the present prime minister, it could be worse. What is John Redwood going to say in the campaign, and John Major too, come to that?

Malcolm Rutherford

ply anyone trying to make up his mind about the trend of the British or any other economy on the basis of the spot indicators which appear every few days. The industrial production index published on Monday looked like "boom, boom Britain". Then the December retail sales published yesterday were judged to be "disappointing". This last instant judgement restarted misguided speculation on base-rate cuts, which served the government's purpose as they took a little bit of the froth out of the upward movement in sterling.

Some readers may remember my "Teenagers' Guides" to key indicators. Their main purpose was to provide a do-it-yourself guide to interested readers. The first clue is the familiar Whitehall warning not to take a single month's figures on their own - which does not mean ignoring them, but seeing what effect they have on previous trends. Another clue is to take together indicators on related subjects.

Most important, one has to be wise to the snags in particular series. An example is North Sea oil. This is a genuine part of UK output and not the mirage that the more puritanical commentators suppose. But it just so happens that oil output moves in a jerky manner as rigs are taken in and out of action. This bug affects both the production index and gross domestic product.

I am not normally accused of partiality towards manufacturing; but for this reason the index of manufacturing output, which excludes energy, is a much better guide than the total index of production. For instance the production index increased at an annualised rate of almost 5 per cent in the three months to November. Manufacturing alone increased at an annualised rate of 3.2 per cent, and 1.8 per cent over the same period a year before. The best guess lies somewhere in the 2.3 per cent range.

This caution will be especially necessary when the Central Statistical Office's flash estimate of fourth quarter GDP is published tomorrow. Search for the estimate excluding the North Sea sector, and show the door to any adviser or analyst who overlooks the distinction. The broad picture is already clear. It is of an economic recovery which Kenneth Clarke, the chancellor, says is no longer even patchy. Inflation remains subdued; the core rate, excluding excise duties as well as mortgage interest payments, has almost certainly

fallen further.

ECONOMIC VIEWPOINT

The UK upturn is genuine, but...

By Samuel Brittan

The big question is how far the delayed tax increases imposed in the two 1993 Budgets are going to depress consumer spending. The Treasury Committee rightly criticised the fiscal presentation of the last Budget as being peculiarly difficult to fathom.

The adjoining table is an attempt to fill the gap by one of the Committee's advisers, Bill Martin. He argues that the spending cuts, up to and including 1995, are due to lower unemployment and inflation than previously projected rather than real reductions. But, even taking spending cuts at their face value, tax increases are overwhelmingly more important in the government's deficit reduction plan.

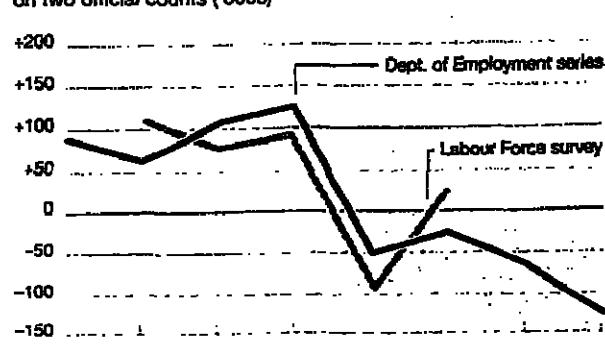
The Committee's report emphasises the severity of the tax increases by saying they were equivalent to a 7 per cent increase in the basic rate.

Martin on the other hand, maintains that they are less than the increases in Geoffrey Howe's controversial 1981 Budget imposed at the trough of the earlier recession. The moral he draws is that the short-run impact of even large budgetary shocks can easily be outweighed by other business cycle forces. This time Martin believes that the delayed impact of the post-exchange rate mechanism interest rate cuts will more than offset the fiscal contraction.

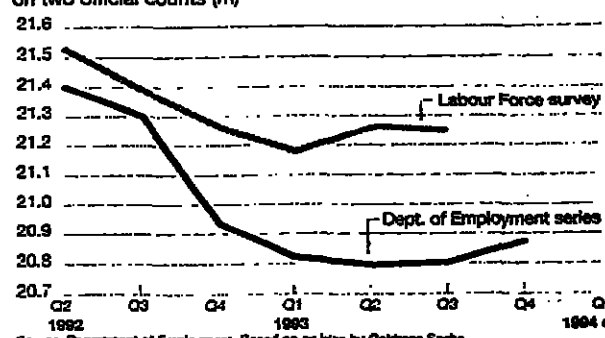
I make no apology for having opposed a large fiscal contraction when the recovery seemed modest. But having now decreed such contraction then, it would be absurd for the authorities to counteract it now by still further interest rate reductions, until the effects of the main direct tax increases can be seen in the coming financial year.

A much more controversial assertion of Martin is that there is little, if any, excess capacity so that the scope for high growth rates is small. He

UK unemployment change on two official counts ('000s)



Employment on two official counts (m)



Source: Department of Employment, based on an idea by Goldman Sachs

also believes that despite the 1993 Budgets there is still a large structural deficit and a potentially catastrophic balance of payments. He advocates further large-scale tax increases or public spending cuts combined with currency depreciation at favourable opportunities.

These matters are not merely uncertain, as he admits, but inherently unknowable. So let me con-

clude on the capacity point and the relevance to it of the declining unemployment trend. This is shown both by the Department of Employment's employer-based series and the new Labour Force Survey (LFS). The unemployment rise registered in it in the middle of last year was almost certainly a blip in the downward trend. Because employment estimates lag well behind the unemployment claimants'

Direct effect of Budget measures (% of GDP)

FY	1993	1994	1995	1996
Lamont	0.1	1.0	1.4	1.6
Clarke*	-	0.8	0.9	1.2
Total	0.1	1.8	2.3	2.8
of which:				
Tax increase	0.1	1.3	2.1	2.4
Expenditure cut	-	0.5	0.2	0.4

* Excluding debt interest saving to ensure compatibility with Martin Budget figures. Inclusive of stated debt interest saving, total fiscal package by 1996 is worth 3.0 % of GDP. Source: Treasury Committee, Bill Martin

count, it is impossible to be sure what produced the fall in the latter. Evidence in 1993 up to last summer suggests that there was a net increase in jobs and not just a movement out of the labour force registered as available for work.

Economic observers without political points to make have a special concern. For it is unusual to have either a drop in unemployment or a rise in employment so early in what is billed as a moderate upturn. David Walton of Goldman Sachs suggests that half of the difference compared with the 1980s represents a slower demographic growth of the labour force, leaving the other half still to explain. The most favourable interpretation is that the upturn is more vigorous than the official figures so far suggest. In that case, and if it continued, the economy could stand some of Martin's further fiscal tightening. The most unfavourable interpretation is that productivity growth is already slowing down strongly.

The truth may be somewhere in between. The recovery is probably sharper than realised. On the other hand, earlier productivity estimates were probably inflated by an understatement of the labour force, which has been picked up by the LFS. The rise in employment up to last summer is more than accounted for by the increase in part-time jobs, most of which went to women. These jobs should not be scoffed at as second-rate or unproductive. Only 13 per cent of respondents told the LFS that they took these jobs for lack of a full-time one. But their spread does suggest that inflationary pressures in the labour market are much less than the headline unemployment figures suggest.

Bottlenecks in the present upturn are indeed more likely to arise from the capacity than the labour side. Unfortunately most studies of capacity relate to manufacturing, which is less than a quarter of the total economy. Capacity in the rest of the economy is much more elusive, as exchanges between officials and the Treasury Committee bring out, and no one has even really tried to measure it.

Taking both the exchange rate factors which I analysed last week and the domestic ones, there is no case for either a loosening or tightening of policy now. But both the stance and the mix could need to be changed as the year goes on. Acting in time should not be confused with the sin of fine-tuning.

LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL

Fax 071 873 5938. Letters transmitted should be clearly typed and not hand written. Please set fax for finest resolution

Alarming view of past events

From Mr Andrew Stuttford.

Sir, In his article "Return to the Family" (January 14) Simon Holberton quotes Mr Tsang, chairman of a "pro-Beijing" grouping within Hong Kong, describing his first visit to China, an event that took place in 1985. "It was love at first sight. I talked to older people and to younger ones like me. They were all inspired by some higher goals that were simply lacking in Hong Kong." It is perhaps worth recalling that 1986 saw the beginning of the cultural revolution. People may well have been inspired by Mao's convoluted fanaticism, but the most visible "higher goals" were the persecution and slaughter of imaginary "class enemies".

Mr Tsang's enthusiastic response might, perhaps, have been understandable in an over-excited 19-year-old. The fact that, nearly 30 years later, he can, without apparent remorse, recall and by implication even endorse those feelings is repellent. Given that Mr Tsang may presumably achieve some power in post-1997 Hong Kong, it is also highly alarming, at least for those who may be unfortunate enough to live under him.

Andrew Stuttford,
245 Park Avenue,
New York,
NY 10167,
US

All just an illusion?

From Mr Richard Kevern.

Sir, Joe Rogaly appears to have left the FT and joined the Socialist Worker ("It is a moral issue", January 18). Apparently all Anglo-American capitalism is good for is smashing everything and pouring scorn on professors and social workers.

Clearly, the failure of collectivism and the success of free market capitalism worldwide is an illusion foisted on us by the evil Thatcher and her cronies. Come back the 1970s, all is forgiven!

Richard Kevern,
14 Wraybury Park Drive,
Emsworth,
Hampshire PO10 7UU

Why it is right to link trade policy to labour standards

From Mr John Monks.

Sir, Your editorial, "Mr Clinton's trade agenda" (January 14), arguing that it is wrong to link trade policy to the observance of minimum labour standards, misses the point.

The Trades Union Congress has advocated a social clause in trade agreements to tackle some of the worst abuses of workers' rights, including forced labour and cruel exploitation of children. With other national trade union confederations, in industrialised and developing countries alike, we want to eliminate appalling situations such as those which prevail, for example, in China, where in four separate factories in the last two months more than 220 workers have been killed in fires and explosions.

Where such abuses are linked to trade, it is reasonable to use trade instruments to address them and we would not be asking anything more than states have already committed themselves to through their membership of the International Labour Organisation.

Your editorial is right to say that this would not eliminate

the competitive threat posed by cheap labour countries. But that is not the purpose. Rather, it is aimed at encouraging a positive improvement of employment conditions in the exporting countries. As a consequence, it would also help to distribute the benefits of trade more fairly within the countries themselves, ultimately benefiting their own growth and the expansion of world trade generally.

If there is a danger that a social clause could become an excuse for protectionism, as your editorial suggests, then it arises for each country or group of countries acting on its own. The surest way of avoiding the protectionist danger would be to reach agreement on a multilateral basis, through the General Agreement on Tariffs and Trade machinery which includes the developing countries, rather than to ignore the problem altogether.

John Monks,
general secretary,
Trades Union Congress,
Congress House,
Great Russell Street,
London WC1B 3LS

Beyond the short term

From Mr David Howell MP.

Sir, In your editorial, "The case for lower rates" (January 13), you come quite close to suggesting that short-term interest rates should be cut for short-term political purposes.

Surely we have moved on from all that. My understanding is that short-term rate changes are now decided predominantly by the monetary authority - and a good thing too. Those decisions should be de-politicised as much as possible, although the break can never be complete.

Ultimately, as your editorial rightly concludes, the answer is greater bank independence *à la française*.

In the meantime, I hope that the idea of adjusting interest rates in response to political flows and eddies is buried, as it should have been long ago.

David Howell,
House of Commons,
Westminster
London SW1A 0AA

Warranty issue to be considered

From Mr Dermot Hill.

Sir, Your report headed "OFT to probe sales of electrical warranties" (January 18) is premature and therefore misleading.

The director-general of fair trading has been asked by government ministers to consider whether the practice of some retailers of promoting their own extended warranty schemes should be investigated as a breach of the Restrictive Trade Practices Act. This was alleged in a recent parliamentary question by Mr Nigel Griffiths MP.

The Office of Fair Trading is therefore considering the issue and the director-general will reach a conclusion in due course. Your report that we are making inquiries with a view to launching an investigation pre-empting the actual position which is to determine whether or not an investigation is necessary.

Dermot Hill,
head of information,
Office of Fair Trading,
Field House,
15-25 Bream's Buildings,
London EC1A 1PR

A desirable reform

From Mr John Wyles.

Sir, Why would it be "unthinkable" for member states to compensate farmers for price reductions from their own treasuries? Mr Terry Wynn MEP (Letters, January 18) says such a move would be to "renationalise" the Common Agricultural Policy. On the contrary, it could be part of a highly desirable reform whose other main element would be a steady reduction in EU farm prices until they are in line with world prices.

The impact on some farmers - mainly those operating small, barely profitable holdings - would be a social problem requiring social policies to be devised by member states. Why on earth should the EU embrace Mr Wynn's idea of one-off transferable bonds to compensate farmers when it would never dream of such a

benefit for any other victims of industrial restructuring?

The EU's social and environmental objectives for agriculture are no longer being served by the CAP. If these were left to member governments, subsidiarity would be made flesh and national democracies strengthened. Responsibility for agricultural trade would remain with the Union, as would the application of competition policy. The EU would become a good world citizen, surpluses would disappear, environmental damage be much reduced, a source of rows between member states eliminated and a major obstacle removed to membership of the Union for central and eastern European countries.

John Wyles,
European Communications,
79 Avenue des Nerviers, Bte 1,
B-1040 Brussels, Belgium

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FINANCIAL TIMES

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Thursday January 20 1994

First blood in red tape war

Red tape is like jungle undergrowth. From time to time, politicians hack it back in their frustration. But as soon as their attention is distracted, the red tape creeps back again.

The British government yesterday announced measures, including a deregulation bill, designed to put its campaign against red tape on a permanent footing. Not only have ministers drawn up a list of regulations to be scrapped. Procedures are to be adopted to stop regulation creeping back.

Cutting red tape is important if business is to be free to focus on wealth creation. Small businesses, in particular, find constant form-filling saps their energy and diverts them from running their companies.

Much of the blame for over regulation has been attributed to Brussels. But Whitehall is as big a culprit, often elaborating European directives with reams of detailed prescriptions. There is also a tendency to respond to the latest scandal or disaster by drawing up regulations without assessing costs. The result is that, though the Tories have promised to cut red tape since they came into power in 1979, regulation is more pervasive than ever.

Hence the need for a new approach. The centrepiece of this is a plan for ministers to be given so-called Henry VIII powers, allowing them to scrap many regulations without having to pass new primary legislation. The aim of this fast-track procedure is to clear out the accumulated mass of out-of-date rules without clogging up the parliamentary timetable.

Other measures include a promise that new regulations will be subjected to a "small business litmus test". This will involve consulting with two or three typical small firms to ensure that the cost of complying with rules does not outweigh the benefits. There will

also be a new deregulation task force under Mr Francis Maude, the former junior minister, to drive the initiative forward.

The most controversial measure is undoubtedly the proposed Henry VIII power. The government has sought to deflect criticism that it is seeking to rule by decree by building in safeguards over how this power will be exercised. Before a regulation is scrapped, there will be public consultation, a breathing space of 40 days and debates in both houses of parliament. While this procedure will take the sting out of the criticism that ministers are behaving undemocratically, more could be done to ensure accountability. For example, a new select committee or standing committee for deregulation could be established to scrutinise ministerial proposals in detail.

By contrast, the government's list of regulations to be abolished is not that controversial. Some of the most useful, such as the promise to scrap compulsory audits for companies with a turnover of under £90,000, have already been announced. Other proposals, such as that permitting Scottish barbers to open on Sundays, are small beer.

The main political fights will come when ministers address health and safety regulations. These were not tackled yesterday because the government is still waiting for conclusions from a Health and Safety Executive study. While ministers claim they are not deliberately ducking the issue, the absence of specific proposals in this area should certainly help smooth the passage of the legislation.

Though the government has taken a welcome first step in its deregulation initiative, there is no guarantee of success. The challenge will be to maintain momentum.

Old thinking

In December 1992 Mr Andrei Kozyrev, the Russian foreign minister, stunned the world with a fiery nationalist speech. He publicly renounced previous pro-western policies, demanded an end to the arms embargo on Serbia, and accused western countries of planning to strengthen their military presence in the Baltic and other regions "on the territory of the former Soviet Union".

Forty-five minutes later he announced that it had all been a hoax, intended to warn the west what sort of foreign policy it could expect if President Boris Yeltsin were to fall. Neither Mr Yeltsin nor I myself, as minister for foreign affairs, would ever agree with what I read out in my previous statement," he added.

Not everyone saw the joke at the time, and it has become steadily less amusing since. The Mr Kozyrev who is still foreign

minister in 1994 sounds more like the "hoax" than the "real" Mr Kozyrev of 1992. Russian troops should not withdraw, he declared on Tuesday, from regions "which have been in the sphere of Russian interests for centuries".

Both main Russian news agencies reported this statement as including the Baltic states, which would have directly contradicted assurances given to President Bill Clinton by Mr Yeltsin last week. Let us hope the agencies were mistaken, as Mr Kozyrev's office yesterday insisted they were. Even so the language used is chilling, as is the blithe assumption that Russian interests must prevail over the wishes of neighbouring states which Russia has recognised as sovereign. If Mr Kozyrev wanted to put the case for an enlarged NATO, with guarantees to states that feel threatened by Russia, he could hardly have done it better.

Strife in Mexico

The new year rebellion in southern Mexico has subsided for the moment, but the aftermath will reverberate beyond presidential elections due in August. Unless Mexican leaders reach the right conclusions about their authoritarian political system, the remarkable economic progress they have made in recent years will be in jeopardy.

It is no accident that the peasant uprising occurred in the state of Chiapas, Mexico's most oppressed and impoverished corner where the ruling Institutional Revolutionary Party regularly polls 90 per cent of electoral votes. The events are reminiscent of the push of Mexico is decades away from the image of a modern society that President Carlos Salinas cultivated as part of his campaign to secure the North American Free Trade Agreement. They underline that many Mexicans have been left behind by his economic reform programme and remain deeply suspicious of it.

Mr Salinas must take his share of responsibility for the crisis. He ignored indications of impending insurgency, apparently fearful of drawing attention to an issue that could have affected the Nafta vote last November in the US. He tolerated one of the most autocratic state governments in Mexico, which repressed, sometimes brutally, even peaceful opposition. It was he who a year ago promoted the previous governor, the hard-line Mr Patrocinio González Garrido - to head the country's interior ministry.

The president has now sacked Mr González Garrido. His initial response - to suppress the uprising by military force - has given way to a more conciliatory approach, encouraged perhaps by the international scrutiny that has followed his attempt to integrate Mexico into the world economy.

But Mr Salinas and his designated candidate for the presidential elections, Mr Luis Donaldo Colosio, need to draw more fundamental lessons from the uprising. The conditions that led to the crisis in Chiapas are to a greater or lesser extent present in the rest of Mexico. Whatever Mr Salinas's successes in economic reform, much of Mexico's public administration remains arrogant, corrupt and unresponsive to popular needs. What is more, Mexicans have few rights of redress against the excesses of government, the police or the military. The legal system is arbitrary, inefficient and under the government's thumb.

Mr Salinas has tried to draw a tidy line between economic and political reform: he has embraced the former and tried to fend off the latter. But Chiapas shows economic development in Latin America cannot be superimposed on to a political system which in some ways verges on the feudal. International investors - central to Mexico's development - avoid countries riven by social strife. Mexico's authoritarian approach no longer supports the necessary task of modernising Mexico's economy - if it ever did. It has weakened the process and deprived it of legitimacy.

Surprisingly, Mr Colosio, the presidential candidate, has given no indication of his views on the current crisis. He has spoken in the past about decentralising government, but - given what Chiapas indicates about the quality of Mexico's regional governments - that raises more questions than it answers. He needs to give a lead now, one that points Mexico firmly towards true democracy and respect for the rule of law. Without such an initiative, the spectre of social upheaval will continue to threaten Mr Salinas's bold attempt to modernise his country.

If the manner of Bobby Ray Inman's acceptance last month of President Bill Clinton's offer to run the defence department was peculiar (he arrogantly said he had to find a "comfort level" with the president and then gratefully added he had voted for George Bush), then his performance on Tuesday explaining why he was withdrawing the nomination was downright bizarre.

But sometimes messengers do come in strange forms. And in the near-paranoid rationale that Mr Inman offered - accusing the media and politicians alike of a "modern McCarthyism" and saying that he was unwilling to accept the "garbage" of scrutiny that now came with public service - there could be found some truths that ought to trouble both the president and the Washington establishment.

Among them are the chronic problems this administration has in making senior appointments, especially in the foreign and security fields; the extent to which the minutiae of an individual's private life can be considered disqualifications for government service; and the curious phenomenon that this president seems snake-bitten, unable to string together for more than a few weeks a confidence-building record without being stuck in some poisonous new controversy or another.

The most immediate concern is Mr Clinton's own "comfort level" with the US military establishment, now awaiting a third secretary of defence in a year. This is, after all, a president who never served in uniform and who opposed the war in Vietnam, but who has already asked much of his military - to end its ban on homosexuals, to cut its budget and bases, to realign its force structure, to serve in distant hot spots not always with clear direction, as in Somalia, and to cohabit, in NATO's Partnership for Peace, with old foes from the former Warsaw Pact.

Las Aspin, the outgoing secretary, was somehow thought not quite up to implementing these policies. Mr Inman, a veteran of the Navy, the CIA and the shadowy Washington intelligence community, was almost universally seen as the perfect solution. Even though he had been out of government since 1982, he was always breezing into the capital from Texas, keeping his many contacts alive. Even a less than glittering business career, including association with James Guerin's International Signals and Controls, seemed a minor matter in the eyes of Congress, because it thought it knew him.

Yet the truth seems to be that the Clinton team's knowledge of Mr Inman was confined to his résumé and secondhand reputation. Perhaps the president himself, so proud

Mud-throwing finds vulnerable targets

The withdrawal of Clinton's defence secretary nominee highlights White House troubles, says Jurek Martin



of his own persuasive abilities, missed warning signals when the two men first talked about the job. But perhaps the admiral never revealed them what he said on Tuesday: that he had lost his enthusiasm for military affairs and, in any case, had reservations about the extent of the cuts in the defence budget.

Whatever the reality, Mr Clinton ended up with the worst of both worlds: having nominated a man who would have been unscakable in office, he had no control over his extraordinary second thoughts about taking the position at all. Presidents are not supposed to get themselves into this sort of bind.

As it now stands, the civilian command at the Pentagon is in disarray. The Aspin team, never fully complete anyway, expected to be dismembered by Mr Inman and one of them, Morton Halperin, nominated but never confirmed to run a new peacekeeping and human rights division, has already fallen on his sword and withdrawn. The military side, too, is under the new management of General John Shalik

ashvili, chairman of the joint chiefs. The ship is not happy, whether the men are wearing suits or uniforms.

The same is true, to a degree, of the state department, where prominent heads have either rolled - Clinton Wharton, ex-deputy secretary, Samuel Lewis, ex-policy planning chief, and Warren Zimmerman, ex-head of refugee programmes - or are hanging by a thread, like Tim Wirth. The former senator from Colorado was appointed to run a new division for global affairs, but its authorisation is still held up by congressional conservatives, and Warren Christopher, secretary of state, is believed to be growing cool to the reorganisation, preferring instead a department run by regional tsars and new stars like Strobo Talbot, the deputy secretary-designate.

Second, the Inman affair highlights the appalling selection problems the Clinton administration has encountered, many of its own making. Ever since Ms Zoe Baird, the first woman to be attorney general, fell foul of Manynyate a year ago, the White House has been running scared of skeletons in closets,

including, as Mr Inman noted, memberships of clubs that are not politically correct. At the same time, it has continued to insist on putting forward minority and women candidates for as many positions as possible.

The extensive nature of the background checks on prospective nominees has acquired a notoriety capable of discouraging those with far thicker skins than Mr Inman. The White House personnel office, directed by Bruce Lindsey, an old presidential friend, and through which appointments pass en route to the Oval Office, has been almost cruelly self-indulgent in allowing candidate files to stack up without response, as any number of bitter denizens of Washington will attest.

Additionally, conservative politicians and their media allies, copying the tactics of their liberal counterparts in the Reagan-Bush presidencies, have relentlessly pursued those they dislike - like Mr Halperin and Lani Guinier, nominated to the justice department's civil rights division. In the process, they have discovered that the cur-

rent administration is not always prepared to fight for those it wants on board. Thus, as it enters its second year, barely half of the nearly 1,000 senior jobs subject to Senate confirmation have been actually filled, a sorry record that does the administration's reputation in the capital no good.

Third, Mr Inman's assault on the press, specifically the New York Times and William Safire, its columnist, suggests one of two things: that he could not stand the heat of criticism - on the basis of his press conference an entirely reasonable conclusion and an indictment of the president for picking him for such an important position; or that media headhunting has lost all sense of proportion, which is at least arguable.

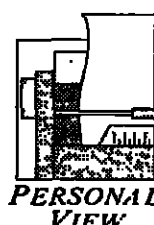
Mr Inman did not exactly help his own case by saying he believed there was an unholy conspiracy between Senator Bob Dole, the Republican leader, and Mr Safire, whereby the politician would create trouble for his nomination and the columnist would go after the White-water affair, the tangled skein of the Clintons' Arkansas real estate venture.

But their natural denial of any such complicity cannot disguise the fact that relations between the media, particularly the White House press corps, and the president are still sour, and were made no better in Europe last week by Mr Clinton's refusal to answer Whitewater questions. The White House media charm offensive, including remarkable access to the president's table and private movie theatre, has not succeeded, but perhaps it never could have in the current media mood. The tenor of much of its coverage of his European tour was reflexively critical, and even if many reporters have doubts about the seriousness of Whitewater they are now almost duty-bound to pursue this classic paper chase.

This hostility still does not approach the current UK level, perhaps because Mr Clinton's poll standings are more than twice as high as John Major's. But praising the president is not popular in macho media circles, as witnessed this week in a singularly nasty attack in the Washington Post on a New Yorker magazine writer for producing "cream puffs" about the president's first year.

Mr Clinton may console himself that he is well rid of the bizarre Bobby Ray Inman, but he is still left with a problem. He may have no alternative but to follow the practice of Capt Renault in *Casablanca*, round up the usual suspects and hope that one of them actually wants the job. It is not a good way to start a second year in office.

Why the west must plug Russia's gap



PERSONAL VIEW

least, have to engage in an extremely expensive policy of containment. Just as a botched peace after the first world war led to the second, so a botched peace after the cold war will lead to a second cold war, unless Russia's transition to a reasonably prosperous and stable society is managed successfully.

It is thus of vital western strategic interest to help Russians achieve this transition. The first thing to be done is to take western management of assistance to Russia out of the hands of the International Monetary Fund and the World Bank. The international financial organisations can continue providing technical support for the reforms, but the key decisions must be political - it is unfair

to ask international bureaucrats, however talented, to make decisions requiring them to bend, if not violate, the operating procedures of their institutions.

Aid for Russia is politically motivated, and there should be little pretence it is otherwise. It should be large scale, of the order of \$30bn a year for about five years, so that Russian voters will be clear that, if they vote in a fascist or nationalist communist government, they will lose this aid and cause themselves significant economic loss. The aid should be in the form of grants - to avoid national debt - and should be used to improve the situation by repudiating its debt. Finally, it should be carefully politically targeted.

The west as a whole can afford such expenditure, which amounts to some 7 per cent of total western defence expenditure, or one-fifth of 1 per cent of total western gross domestic product. It works out at about \$50 (£20) per person a year.

It is not true that such aid can make no difference to the situation in Russia. At the current exchange rate, \$30bn would increase Russia's GDP by some 12 per cent. Russian

healthcare expenditure totals about 3 per cent of GDP, while remaining social expenditure accounts for about 9 per cent.

A priority must be to improve the living standards of Russia's officer class, which voted massively for Vladimir Zhirinovskiy, the ultra-nationalist Liberal Democrat leader. Every married officer should be

It is of the most vital western strategic interest to help the Russians achieve a transition

guaranteed a flat within five years. At present there are cases of full colonels with families living in squalid two-room accommodation inside hospitals. With 250,000 commissioned officers in the army, the programme would cost less than \$10bn.

A second vital western interest is to reduce the danger of conflict on Russia's borders. This requires the economic, though not military,

strengthening of Ukraine. The economic situation there is worse than in Russia, and economic and political collapse, which could sink even a moderate Russian government, is a present danger. Ukraine claims to need some \$7.5bn worth of Russian oil and gas a year. Financing much of this would strengthen Ukraine and help Russia economically. A similar situation, though on a smaller scale, holds in the Baltics.

But the most important thing is to control Russia's inflation. For political reasons, though, this must be achieved with less structural change at the beginning of the transition than has occurred in central Europe. Inflation must be controlled, because at 20 per cent a month it is politically disastrous for the incumbent government. Since prices do not rise uniformly, large changes in relative prices and incomes cause acute anxiety. High inflation was a big reason for the large vote for the authoritarian parties in Russia. Moreover, it is unimaginable that the kind of investment in new ventures which Russia needs if the economy is to

improve will be forthcoming in such a chaotic environment.

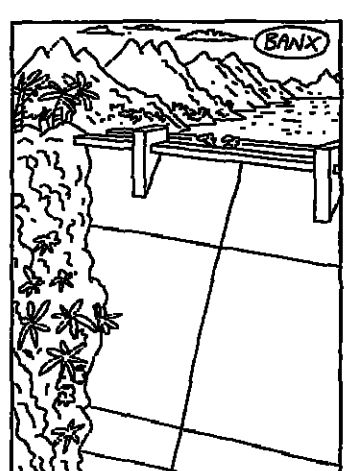
Unfortunately, Russia cannot learn to live with inflation through widespread indexation, as some other countries have, because of the huge amount of expenditure financed by the inflation tax (the cost of inflation to those holding money). This is some 25 per cent of GDP. Widespread indexation would eliminate the tax base of the inflation tax, accelerating inflation to astronomical levels.

The solution is for western aid to fill the gap. Only in this way can Russia achieve the politically necessary reduction in inflation while avoiding the politically perilous structural shock which would otherwise result from the required massive cutting of subsidies to state enterprises.

Jacek Rostowski

The author is lecturer in Russian and east European economics, School of Slavonic and East European Studies, London University

OBSERVER



"From this dam you can see five military installations"

was talking about ways to counter a general disenchantment with politics. He lauded the benefits of national solidarity, traditional values and institutions.

So was this back to basics à la Major, a British journalist wanted to know. "I can assure you that my marital relations are perfectly stable," came the speedy riposte.

Lanckester bomber

Top civil servants don't normally like to rile their prime ministers, but then Sir Tim Lanckester is hardly a conventional bureaucrat. As head of Britain's Overseas

Development Administration, Lanckester has thumbed a nose at John Major by saying British taxpayers' money was wasted on Malaysia's Pergau dam project.

Lanckester has long had the habit of giving a straight answer to a straight question, which endeared him both to Jim Callaghan and Margaret Thatcher when he was their private secretary.

His obsession with third world affairs comes from his seven-year stint as a World Bank economist. An interest in development economics was sparked off by Arthur Lewis of the University of the West Indies during a spell as a VSO teacher in Belize. On returning there 30 years later Lanckester was delighted to find that two former pupils were now governor of the central bank and permanent secretary at the finance ministry.

The end of January sees him moving to far less congenial waters, as permanent secretary at the Department of Education, where his role is to help save the neck of education secretary John Patten. Time for more straight talking?

Better late

Sir Tim Lanckester's straight-talking is tame stuff compared with the latest outburst by David Marshall, just back in Singapore after 15 years as Singapore's ambassador in Paris. Singapore-born Marshall is

unimpressed by modern Singapore and its ruling Peoples Action Party (PAP). His latest verdict is that censorship is worse, broader and more strict than at any time under British rule. He should know: he was chief minister of the first local government, formed under the old British colonial administration.

He also berated Lee Kuan Yew, former prime minister of the island republic, for brushing aside public spiritedness and encouraging Singaporeans to worship the "golden calf" of financial gain. Lesser diplomats might have shied away from such bluntness, especially in a disciplinary society like Singapore. But Marshall is a sprightly 86 and has probably given up hope of further diplomatic advancement.

Risky business

Dashiell Hammett must be spinning in his grave. Preventing Homicide in the Workplace, published by the US National Institute for Occupational Safety and Health, has demolished the myth that being a gunshoe is the world's most dangerous profession. Taxi drivers run the greatest risk of being murdered at work. Between 1980-89 the average annual murder rate of cab drivers was 27 in 100,000; most were shot. The next most perilous jobs were liquor store workers, followed by petrol station attendants. Private detectives came a rather lame fourth.

UK carrier calls on Brussels to force the repayment of \$254m

BA attacks Air France 'subsidy'

By Paul Betts,
Aerospace Correspondent

British Airways yesterday launched a vigorous attack on Air France as it urged the European Commission to force the French state-owned flag carrier to repay a FF1.5bn (\$254m) capital injection, saying it constituted a subsidy in contravention of the Treaty of Rome.

The UK airline's attack comes as an EU commission is due to recommend a policy on state aid to ailing European national airlines, many of which are at seeking support from their governments.

BA and the UK government have campaigned against additional state aid to financially

troubled European state carriers, which they argue are severely distorting the European airline market.

BA's objection to the Air France refinancing package now before the EU follows Brussels approval for earlier government injections to Air France totalling FF5.84bn during 1991 and 1992.

The privatised UK carrier is worried that the French government will soon seek approval for further aid to Air France totalling more than FF5bn as part of the latest rescue package for the troubled French carrier.

Air France last night rejected BA's claims and insisted the FF1.5bn injection involved convertible bonds and other paper

issued under normal market conditions.

It also stated that the earlier FF5.84bn it had received involved FF2bn in government capital injection approved by the EU as not consisting of a state subsidy, with the remainder raised on the French financial market.

Mr David Holmes, BA's head of government and industry affairs, said the current FF1.5bn aid package "was not a commercial investment: it was state aid which contravenes the Treaty of Rome and should be given back".

He added that Air France's "financial salvation" should lie in its own hands and not through state handouts "that are unfairly

and illegally distorting Europe's air transport industry".

Although the funds were claimed to be required to finance earlier restructuring at Air France, BA said in a statement that there was no evidence of any such restructuring taking place.

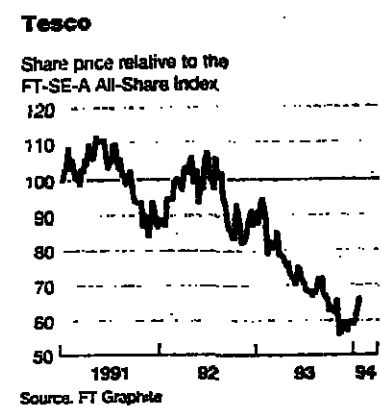
"Air France's capacity continued to increase, its total workforce remained practically static, its investment policy focused almost entirely on expanding its fleet through the acquisition of new aircraft...", BA said.

The UK carrier added that other European airlines had realigned themselves without the benefit of state financial support and Air France should do the same.

THE LEX COLUMN

Tesco's choice cuts

FT-SE Index: 3475.1 (+38.1)



Given that the market had already discounted Tesco's asset values, the food retailer's move to depreciate its land and buildings comes as a belated recognition of reality. Tesco should have made the changes long ago. Still, choosing the precise depreciation rate to apply to a superstore site is a tricky problem, given that none have been open long enough to judge their useful life. Tesco has been reassuringly conservative in implying that the average price paid for its land is twice the alternative use value.

This realism is welcome. But that scarcely makes the shares more attractive, despite the promises of scaled back capital expenditure and higher income growth. Having extracted £572m from shareholders three years ago, Tesco will now try to slip the cash back through higher dividends. Given the shares have underperformed the market by 38 per cent since the fund-raising, that seems a sensible thing to do. Tesco can afford to lift dividends faster than earnings. But earnings are likely to go nowhere. So unless pressures in the grocery market ease or inflation returns with a vengeance, Tesco's shares will remain becalmed.

J. Sainsbury's response will be interesting. It may be tempted to exploit its market leadership and accelerate its store opening programme. Sites will be cheaper and the attrition rate will ease. But Sainsbury faces the same competitive challenges as the rest of the industry. It, too, will come under pressure to modify fair-weather accounting policies, and start to depreciate its land and buildings.

UK economy

It is strange that the UK equity market should get into such a lather over yesterday's economic figures. Retail sales last month were certainly poorer than suggested by either the CBI or retailers' gossip. But annual sales growth is still running at 4 per cent in volume terms. That is unlikely to drive the chancellor to an early interest rate cut, at least while other economic indicators are pointing in the right direction. The December sales figures should anyway be treated cautiously, since Christmas poses particular problems for the Central Statistical Office, as the large revision to the December 1992 data confirms.

Reassuring news on inflation might leave the chancellor with more room to cut rates should the economy take a turn for the worse. Underlying inflation

of 2.7 per cent presents no immediate threat. That said, eight of the 14 categories in the retail prices index are still rising at an annual rate of more than 3 per cent. Even allowing for the impact of higher taxes on the latest figures, this is a reminder that inflation has been subdued rather than vanquished.

With sterling sliding below DM2.61 yesterday, the chancellor does not need to cut rates to hold the currency down. On that basis, the excitement in equities - including a 135-point rise in the FT-SE Mid 250 index - arose from something other than a cool assessment of the economic outlook. If a widespread shortage of stock throughout the London market is to blame, that gain could quickly be reversed.

Bank of England

The Bank of England's new repurchase operation seems to be an acknowledgement of the deficiencies of the commercial bill market. Monetary objectives require the Bank of England to lend to the private sector. Prudence requires the Bank to secure that lending against readily available collateral. Yet since the government's monetary manipulation of the early 1980s, when the Bank drained many of the bills from the market, the commercial bills traditionally used as collateral have become less liquid. As a result, the money market has become more volatile and adding money to the banking system has become more difficult.

One option would be to use gilts as collateral, though this might require the development of a full-scale repurchase market. Besides the tax compli-

cations of this, it could also undermine the existing stock lenders which serve both the gilt and equity markets. That would have knock-on consequences on a scale which would make the Bank wonder whether wholesale reform of that kind was worth the candle.

The Bank's inelegant but practical half-way house is to add medium-term gilt repurchases to the existing bill operations. This may hold the line for some time. This means that the Bank will continue to signal interest rate changes in the same way as before.

Nor will the fact that a repo has recently been completed deter the Bank from changing policy, as some suggest. After all, an informal repo was completed the day before the last interest rate cut. Volatility may also persist given that commercial banks will still be able to throw their weight about. So a full switch to gilt repos may yet be needed to iron out the historical quirks of the money market.

Intel

Intel is getting into the habit of releasing results which unsettle the equity market. Yesterday's fall in shares following the release of full-year figures was as great as the correction which greeted the third-quarter results in October. Slightly lower than anticipated earnings - despite an unexpected financing gain related to a new plant in Ireland - was the immediate cause. But it is a measure of the high expectations of Intel's growth prospects that even minor disappointments can cause such an upset.

The immediate question is whether Intel can sell enough of its new Pentium microprocessors to justify the costs sunk into research and manufacturing. The company's comment yesterday that shipments are running to schedule is comforting. With capital spending running at \$2bn a year, though, Pentium chips need to take around 15 per cent of the world personal computer market this year if Intel is to make a decent return on that investment. Competition in the past generation of chips from AMD make it all the more important for Intel to drive the market forward, particularly with IBM likely to enter the market before too long. While Intel's shares have outperformed the US market by 80 per cent over the last 18 months, the long term challenges to its market dominance are only starting to gather momentum.

Elf sell-off

Continued from Page 1

offered on preferential terms to employees and former employees of Elf and its subsidiaries.

In the case of excess demand, which occurred in the privatisations of Banque Nationale de Paris last October and Rhône-Poulenc, the chemicals group, in November, there will be a claw-back option for individual investors of up to 20 per cent of the institutional tranche. The number of shares available for institutional investors may also be increased, by up to 10 per cent, by the acquisition of shares from Erap, the state holding company.

The French government intends to retain, through Erap, about 13 per cent of Elf's shares and there will be a placement of shares with a group of long-term stable investors. This group, known as a *noyau dur* will hold about 10 per cent of Elf's shares and is designed to protect the privatised group from predators and ensure management stability.

Applications to participate in the group of core investors will close on Monday, but the members are expected to include French industrial and financial groups such as Renault and Union des Assurances de Paris.

Clinton

Continued from Page 1

Although severe damage is limited to the western and north-western parts of the city, it is nonetheless overwhelming. The Federal Emergency Management Agency said it expected to spend at least \$1bn on repairs. The California Transportation Department says repairs to freeways will cost at least \$100m, an estimate that is expected to double or triple.

Whatever the cost, it will take time - probably years - to undo what the forces of nature accomplished in less than a minute. On Tuesday, crews began demolishing quake-torn overpasses on the Santa Monica and Golden State freeways. Working around the clock, they hope to tear down the structures in about a week.

Interest rate fever sweeps London's financial markets

By Peter Norman, Emma Tucker and Philip Coggan in London

Interest rate fever swept London's financial markets yesterday after news of lower than expected retail sales and inflation in December revived hopes of a cut in base rates from 5.5 per cent.

Equities soared and closed at new highs, led by shares in medium-sized companies. Francic buying pushed the FT-SE Mid 250 index up 3.4 per cent and the blue chip FT-SE 100 1 per cent.

Prices of government gilt-edged stock staged a strong advance of about 1 per cent. Sterling fell, dropping 1½ pence in London, as investors reasoned that yesterday's evidence of a slowing recovery might persuade Mr Kenneth Clarke, the chancellor of the exchequer, and the Bank of England to reverse their decision last week to hold interest rates.

Retail sales fell in volume by a

Retail sales and inflation results revive hopes for base rate cut

seasonally adjusted 0.3 per cent last month, compared with November. Although the Central Statistical Office said the year-on-year increase, at 4 per cent, was the highest since July, the news surprised the City which had been expecting a more robust rise following reports from some of the bigger retailers of buoyant Christmas sales.

Interest rate hopes were further fuelled by yesterday's announcement of the retail prices index for December. Although the "headline" rate of inflation jumped to 1.9 per cent from 1.4 per cent in November, the rise was less than expected and meant that the headline rate had remained below 2 per cent for a full calendar year for the first time since 1946. An increase to

2.7 per cent from 2.5 per cent in underlying inflation, which excludes mortgage interest payments, added to the City's belief that inflation is under control.

But Treasury ministers gave no encouragement to hopes of lower interest rates yesterday. Mr Clarke said he was satisfied with the recovery, which was steady and strengthening. The government did not want to stoke a short term consumer boom.

Mr Stephen Dorrell, the financial secretary to the Treasury, later told BBC radio that the government would set interest rates to deliver stable prices and continued good control of inflation.

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Economic indicators Page 21
Lex Page 14

Attack on red tape targets hundreds of UK regulations

By Tony Jackson and David Owen in London

The UK government yesterday announced a sweeping attack on red tape, aimed at abolishing or changing 450 items of regulation. Areas covered include shop opening hours, children in pubs, building society lending and the streamlining of the law on mergers. There will also be legislation to allow the contracting out of public services in areas where it is presently illegal.

Mr Michael Heseltine, trade and industry secretary, said the new deregulation and contracting out bill was "the biggest bonfire of controls that has taken place in modern times in this country". It would save industry "hundreds of millions of pounds,

at a very modest assumption", he said.

At Westminster, the bill was immediately attacked because of the powers it would give ministers to amend or repeal laws without primary legislation.

Downing Street officials admitted the measure - originally flagged as an important part of a legislative programme designed to unite the Conservative party - would be "a difficult bill to get through". But they said Mr John Major, the prime minister, was confident of the government's ability to do so.

The bill contains a requirement for ministers to wait 40 days between laying a draft order before parliament and submitting a final draft for parliamentary debate. The government

said this interim period would allow for additional parliamentary scrutiny. New scrutiny committees could be established in the Commons and the Lords to perform this task.

Mr Heseltine said there were 55 pieces of legislation that would be appropriate for the use of the new powers. A further 22 would need primary legislation.

Mr Francis Maude, a junior foreign office minister before losing his seat at the last election, has been appointed head of a deregulation taskforce to carry the programme forward.

Government departments introducing legislation will have to consult two or three typical small firms about its effect.

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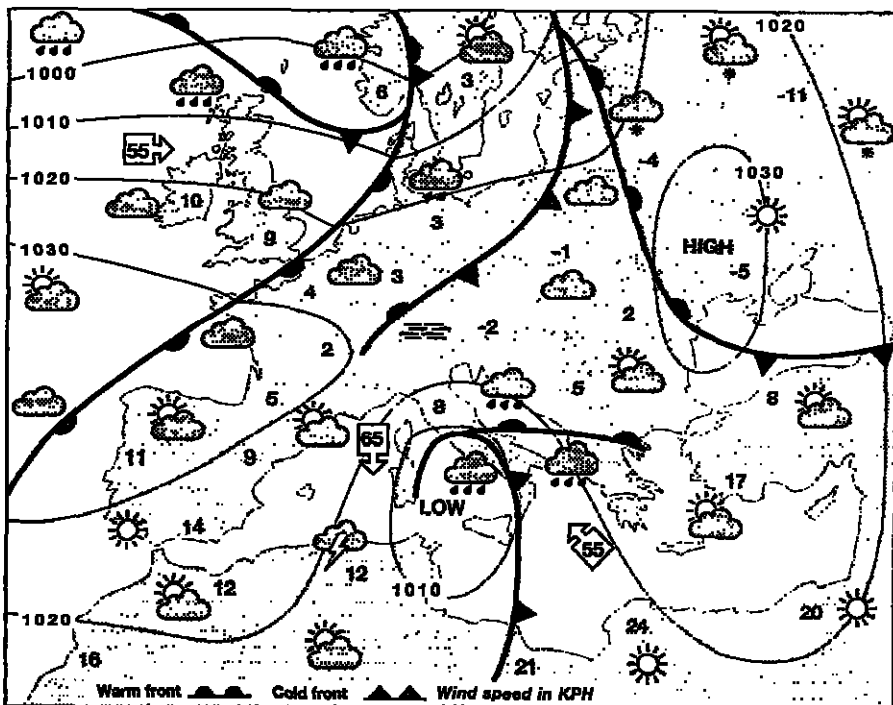
FT WEATHER GUIDE

Europe today

Cloud and light snow will alternate with clearer skies over Norway, Sweden and parts of Finland. The British Isles will be overcast with rain, especially along the west coast. The Benelux and north-western France will be cloudy with light rain or drizzle. Central, southern and eastern France will have sunny periods with fog patches. The south coast of Spain and Portugal will be sunny but temperatures will stay rather low. The south coast of Turkey and the southern Greek islands will have sun and comfortable temperatures. Changeable conditions will occur in Italy and the Balkans with heavy rain and snow in the mountains.

Five-day forecast

Rain and snow in Italy and the Balkans will move further east and will affect south-east Europe later this week. Spain, Portugal and southern France will be settled. Scandinavia will continue unsettled and wintry. The British Isles, the Benelux and north-west France will be very changeable. Central and eastern Europe will be mainly dry.



TODAY'S TEMPERATURES

Abu Dhabi	30	Algeria	12	Amsterdam	10	Athens	15	Bahia	25	Bangkok	30	Barcelona	15	Beijing	-1	Belfast	10	Berlin	10	Bombay	28	Buenos Aires	15	Calcutta	25	Cardiff	10	Chennai	28	Cairo	20	Cebu	28	Dakar	25	Dallas	15	Dhaka	25	Dubai	25	Dublin	10	Edinburgh	10	Faro	15	Frankfurt	10	Geneva	10	Glasgow	10	Hamburg	10	Helsinki	10	Hong Kong	25	Isle of Man	10	Jakarta	28	Karachi	25	Kuala Lumpur	28	Las Palmas	20	Lima	15	Lisbon	15	London	10	Luxembourg	10	Lyons	10	Madeira	15	Madrid	10	Manila	28	Malta	25	Manchester	10	Mexico City	25	Miami	25	Montreal	10	Moscow	10	Munich	10	Nairobi	25	Naples	15	Nassau	25	New York	10	Nice	15	Nicosia	25	Osaka	25	Paris	10	Perth	15	Prague	10	Rangoon	28	Reykjavik	10	Rio	25	Riyadh	25	Rome	15	S. Paolo	15	Seoul	10	Singapore	28	Stockholm	10	Strasbourg	10	Sydney	25	Taipei	25	Tel Aviv	25	Tokyo	15	Toronto	10	Tunis	15	Vancouver	10	Venice	15	Vienna	10	Warsaw	10	Washington	10	Wellington	15	Winnipeg	10	Zurich	10
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SYNDICATIONS

November 1972

INTERNATIONAL COMPANIES AND FINANCE

New Volvo board heads agenda with Renault link

By Hugh Carnegie
in Gothenberg

Volvo's new board will focus on talks with France's Renault on the future of their three-year-old alliance, Mr Bert-Olof Svanholm, Volvo's new chairman, said yesterday. His comments come in the wake of the collapse last month of plans by the two companies to merge.

Speaking shortly after his election, Mr Svanholm was careful not to say what the result might be. However, he intends to inform shareholders of the outcome - and of the new board's long-term strategy for Volvo - at the annual general meeting in April.

Mr Svanholm, who heads the Swedish operations of Asea Brown Boveri, the Swiss-

Swedish engineering group, succeeded Mr Pehr Gyllenhammar, who resigned after two decades in charge of Volvo when confronted with a shareholder revolt against the merger plan.

The new chairman insisted Volvo would rebound from the trauma. "It is a company with big possibilities for the future," he said.

Mr Svanholm was proposed by a group of Swedish institutional shareholders representing 40 per cent of the voting capital.

The meeting accepted their other six board nominees including Mr Sören Gyll, Volvo chief executive, and Mr Louis Schweitzer, the chairman and chief executive of Renault, which remains Volvo's biggest

shareholder with 10 per cent of the voting capital.

Mr Gyll said Volvo last year achieved its first increase in car sales since 1986, in spite of recession in Europe and the upheaval caused by the merger uproar.

Christopher Brown-Humes in Stockholm adds: Mr Pehr Gyllenhammar is stepping down as a vice-chairman of Skandinaviska Enskilda Banken.

"It is natural that after leaving Volvo, I should also leave the SE-Banken board so that I remain free for the future," he said.

Mr Gyllenhammar has been a board member at SE-Banken since 1979, and vice-chairman since 1991. He is expected to step down at the bank's annual general meeting in April.

Deutsche Bank sets sights on Asia-Pacific

By Paul Abrahams
in Tokyo

Deutsche Bank, Germany's largest bank, is targeting the Asia-Pacific region for the next decade after concentrating expansion plans on North America during recent years.

The bank's Asia-Pacific operations had the potential to substantially boost profits during the next 10 years, said Mr Ulrich Cartellieri, the board member responsible for that region.

The region generated profits of about DM1500m (\$286m) last financial year, compared with group profits of nearly DM600m.

Mr Cartellieri said. "This is the world's fastest growing region and will require huge investments in infrastructure. The most conservative estimate puts the requirements at \$500bn over the next four years. We want to help fund that expansion."

The bank employs more than 3,000 people in the Asia-Pacific region, of which slightly less than 400 are based in Japan.

Most of the bank's growth in the region would be in south-east Asia with little from Japan, he said. The speed of growth would depend upon how quickly governments deregulated their financial markets.

"Most are advancing in leaps and bounds. Some are having to move from the Stone Age to derivatives in only a few months," he explained.

The bank would concentrate on commercial banking, trade finance, capital market operations, brokerage and private investment banking.

The Morgan Grenfell subsidiary, would focus its efforts in capital markets, Singapore is the only centre where Morgan Grenfell has depth, he added.

Deutsche Bank had asked the Vietnamese authorities for permission to upgrade its representative offices in Hanoi and Saigon to full branches.

India is also a priority for the commercial banking operations. A licence had just been received for Bangalore, and new offices were planned in other Indian cities including Calcutta.

Falling prices hit Thyssen Stahl

By Ariane Genillard
in Duisburg

Losses at Thyssen Stahl, Germany's largest steelmaker, quadrupled in the year to September, to DM1.23bn (\$703m). The company blamed declining steel prices and falling domestic orders.

Turnover for the year fell by 13 per cent, to DM10.6bn. The company said the fall in steel prices accounted for DM350m of its losses.

Weak demand, especially from the automotive industry, also contributed to the company's heavy losses, with deliveries decreasing by 10 per cent for the fiscal year.

Mr Ekkehard Schulz, chairman, said he did not expect marked improvements in 1994, as domestic demand is expected to remain weak. However, he said the company's drastic cost-cutting measures should allow it to return to the black in the 1994-1995 financial year.

Turnover for the first quarter of the year continued to fall, dropping 7 per cent to DM2.5bn against the same period the previous year. Crude steel production stood at 2.4m tonnes in the first quarter, an 11 per cent increase over the previous year.

Thyssen Stahl's total crude steel production in 1993 stood at 8.3m tonnes.

"We expect the coming year to remain as unsatisfactory as the year before," Mr Schulz said.

"But we think that the bottom has been reached, and that business will at least not deteriorate further. A pick-up in demand for steel products cannot, however, be expected before the second half of 1994."

Meanwhile, he said Thyssen Stahl had no alternative but to continue laying off workers to cut costs and reduce losses. The company announced earlier this week an additional 1,250 workers would go by the year end. A two-year restructuring programme already

plans to axe 30 per cent of its 40,000 workforce by October 1994.

Mr Schulz said the restructuring programme would allow for productivity increases of between 4 and 5 per cent in coming years. Restructuring measures have also included the merging of the company's steel and special steel divisions, which took effect at the beginning of the 1992-1993 business year.

Economies of scale are also expected in the divisions producing tin plates and non-corrosive steels, which are due to be merged with Krupp-Hoesch, Germany's second-largest steelmaker.

Eurotunnel chief takes the helm

Georges-Christian Chazot will be a regular Channel traveller, write Charles Batchelor and John Ridding

Mr Georges-Christian Chazot, Eurotunnel's new French chief executive, may be a keen amateur sailor, but he admits he has never taken his 35-foot racing yacht, Eloisa, across the English Channel.

Nor will he have a chance to make the voyage in the next few months. Instead, it seems Mr Chazot is set to spend more time travelling under the Channel than sailing across it. On Tuesday, he made his first trip through the tunnel which he must now turn into a profitable transport undertaking.

Despite a long and apparently successful career with international companies, Mr Chazot, 54, is not a name familiar to a role whose previous occupant, Sir Alastair Morton, established a fearsome reputation for getting things done.

Mr Chazot was picked after a search by two teams of headhunters in Paris and London. Sir Alastair said Eurotunnel was looking for "the best man without regard to nationality".

Not that Mr Chazot regards himself as being particularly French. "I feel a little detached from that type of consideration," he said yesterday. "My basic business education was in the US for the first three

years of my business life." He was educated at the Ecole Polytechnique in Paris, and at the University of Florida, graduating with a degree in electrical engineering and a diploma in marketing.

Most of his subsequent career has been industry, and he worked for 14 years each at Schlumberger, the international engineering group, and CGE (now Alcatel Alsthom), the telecommunications company.

He ranks as one of his successes the transformation of Saft, Alcatel's battery subsidiary, from a company with a "culture of high-tech arrogance to a service-minded corporation".

Among his career disappointments, he recalls the problems he had taking to Alcatel the hard-driving commercial approach he brought from Schlumberger.

Alcatel, he says, had "a public telephone company culture". From Alcatel he went to Adia, a Swiss temporary employment agency, running its French subsidiary for 18 months. "Time with a service company complemented my industrial experience," he said.

"Eurotunnel is a service company and nothing else."

Eurotunnel nevertheless represents another significant career switch. "There are few, if any, parallels with this project," said one French banker. "The important thing is that he has an international background, has shown himself to be an able manager, and that he is installed before the tunnel opens its services."

One valuable lesson Mr Chazot brings from Adia is experience with price competition. In industry, he said, he sold on quality and on innovation but at Adia, which was fighting for business in a depressed market place, price and margins took on increased importance.

If forecasts of a tariff war between the cross-Channel ferries are borne out, this experience will be useful. Eurotunnel insists it has no plans to compete with the ferries on price, but it may have little choice.

Although Mr Chazot is taking over as chief executive, Sir Alastair will remain as co-chairman. Both men were keen to stress they would have complementary and not conflicting roles.

Mr Chazot is to spend the next four months ensuring that services which run through the tunnel - the car passenger shuttles, passenger trains and freight services - are launched as planned, and that the business starts to make profits.



Georges-Christian Chazot: services background crucial

This is a task which will involve him closely in the operational and marketing sides of the company, Sir Alastair and Mr Graham Corbett, the finance director, will devote their time to solving outstanding disputes with the railways and raising an additional £1m of finance.

"We want to prevent Mr Chazot from being overburdened by the problems of the past," said Mr André Bénard, co-chairman.

However, for an untried business with £10bn invested in an intensely competitive market, the problems of the past will be hard to ignore.

Daf nets Fl 10m in 10 months

By Kevin Done,
Motor Industry Correspondent

Daf Trucks, the Dutch truck maker rescued from collapse last year, made a net profit of Fl 10m (\$6m) in the 10 months from March to December.

The company is still majority-owned by the Dutch and Flemish governments, but it is expected that the combined state holding will be reduced to a minority position later this year.

Mr Cor Baan, chairman of the Daf Trucks management board, said the company had achieved a turnover of Fl 1.3bn

in the final 10 months of last year.

He forecast further growth in turnover and profit this year, despite continued weakness in the European truck market.

The company has begun negotiations with the Dutch unions to increase the flexibility of its labour agreements. It is seeking to increase the working week to 38 hours from the present 36.

It is also seeking to introduce a new shift system with a 9½-hour day, four days a week with the possibility of the plant working 6 days a week.

Longer operating times and

increased flexibility were essential in a market in which margins were under heavy pressure as a result of overcapacity and the growing influence of cheap labour countries such as in east Europe and the Far East, said Mr Baan.

The company had "drastically reduced" its stocks last year and had "strictly" adhered to the principle of only building to order.

It forecast that the overall west European commercial vehicle market would suffer a further slight fall in 1994 and would not begin to recover before the end of the year.

PepsiCo expands in east Europe

By Patrick Blum in Bratislava

Pepsi-Cola International, the soft-drinks arm of PepsiCo, plans to invest \$115m over five years in Slovakia and the Czech Republic, the company announced yesterday in Bratislava.

This brings PepsiCo's planned investments in the fast food and drinks sectors in central and eastern Europe to almost \$1bn. Mr Richard Norton, senior vice-president for business development in the

Middle East, Africa and eastern Europe, said.

The company recently announced plans to invest \$500m in Poland and \$115m in Hungary in local production facilities. It is involved in a \$150m joint venture resin plant in Russia (resine is used to make plastic bottles).

The investment will be split roughly according to the size of the two countries, with \$85m going to the Czech Republic and \$65m to Slovakia. It includes a 20,000 sq metre

packaging plant under construction on the outskirts of Prague, and the establishment of sales and distribution networks in both countries.

PepsiCo will increase its Czech workforce to about 800 employees and provide jobs for about 300 workers in Slovakia.

Last month, Kentucky Fried Chicken which along with Pizza Hut and Taco Bell is owned by PepsiCo, announced plans to open up to 40 restaurants in the Czech Republic over four years.

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Stocks shown are selected by the Stock Exchange from among those companies and securities whose prices do not appear in our daily London Share Service.

The Saturday selection changes frequently, according to the volume of trading in individual stocks registered by the Stock Exchange during the week ending on each Thursday. Thus no dealing takes place in a stock, it will not be included in the following Saturday Dealings page.

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Registration number 77-02138-06
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Interim report

The interim report for the four months ended 31 December 1993, including a dividend announcement, was mailed to shareholders on Thursday, 20 January 1994.

Interested parties may obtain copies of the report from the transfer secretaries.

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20 January 1994

Beatrix Mines Limited

Oryx Gold Holdings Limited
Registration number 63-01900-06
(Incorporated in the Republic of South Africa)

Interim report

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20 January 1994

Oryx Gold Holdings Limited

INTERNATIONAL COMPANIES AND FINANCE

Globox eyes a Dublin challenge

The CBoT may join the Irish exchange, writes Tracy Corrigan

When Globox, the troubled global electronic futures exchange, attempts to relaunch itself later this year, it could face competition from an unlikely source: a new exchange development in Dublin's International Financial Services Centre.

So far, only Finex, the relatively small New York-based exchange, has taken space in the Dublin Exchange Facility, which is due to open on April 15.

But the Chicago Board of Trade is one of a number of exchanges actively considering the Dublin option, and the Philadelphia Board of Trade and Simex in Singapore are also involved in discussions.

The facility is "available for American and Asian exchanges to service European customers," said Mr Paul Cronin of Ireland's Industrial Development Authority, which has backed the project.

The CBoT would be a notable catch for Dublin. The exchange is widely expected to drop out of Globox, when the

contract between the system's three backers, Reuters, the Chicago Mercantile Exchange and the CBoT, is redrawn in April.

Globox is a high-tech, electronic trading network which allows traders in other time zones to deal in futures outside normal exchange hours. But volume has been disappointing, prompting speculation that the concept of 24-hour electronic trading is flawed.

The Dublin idea takes a different stab at the same problem of out-of-hours trading. But unlike Globox, the Dublin facility will simply replicate existing open-outcry trading arrangements, allowing pit trading in the European time-zone with low overheads.

"We have a contractual agreement for Globox with Reuters, but, come April, it is unlikely that we will meet the [contract] requirement, and Reuters has the option to pull the plug," explains Mr Fred Grede, vice-president of administration at the CBoT.

"The board is aware of that and has been thinking

about other options."

He added that the Dublin development is "definitely an option - we believe, quite candidly, that open outcry has been a superior trading system. The concept is very appealing - the one issue in everyone's mind is the infrastructure in Dublin."

The CBoT is also considering linkages with other exchanges, but discussions with Liffe in London were abandoned, and talks with the Matif in Paris and the DTE, the German futures market, were preliminary.

Even with the greater array of products provided by the CBoT, there is no guarantee that a critical mass of trading could be achieved in Dublin. The question of whether traders really need to trade outside their own time zones, given the global reach of most securities houses, applies to the Dublin project as well as to Globox.

But the Irish Industrial Development Authority has created a favourable environ-

ment with a 10 per cent tax rate for exchanges, and member firms - so the venture promises to be a relatively cheap one for participants.

Trading permits for Finex Europe, the Dublin branch of Finex, are to cost only \$10,000, and cheques have already started arriving - including one from Mr William O'Connor, the former chairman of the CBoT.

Finex decided to expand into Europe two years ago, according to Mr Sean McNamara, an independent trader at CIG Asset Management and a member of the Finex board. "We approached Globox to join the system and they told us we were not invited," he recounts.

The exchange then decided that a physical move to Europe would be a better option. Dublin "is a platform for us to access the European marketplace," says Mr McNamara. "We are not trying to build a Life or a CME; if we can do 2,000 contracts a day, 50-100 people will be making a nice living and we will have a platform from which to grow."

Iberia goes ahead with \$500m injection for Argentine airline

By John Berham in Buenos Aires

Iberia, Spain's national airline, said it would go ahead with a controversial \$500m capital injection for the troubled Aerolineas Argentinas.

However, Iberia, which operates and holds 30 per cent of Argentina's privatised flag-carrier, failed to convince the Argentine government, which still owns 33 per cent of the company, to contribute.

Mr Domingo Cavallo, economy minister, has said the government would not put any more money into Aerolineas after being forced to take back

28 per cent of the company in 1992 to prevent its collapse. Aerolineas lost \$230m last year and revenues fell 14 per cent to \$795.1m. Officials blame much of its problems on Iberia's poor management, and say its difficulties will not be overcome by injecting more money.

Spanish and Argentine banks with close business relationships with Iberia hold 23 per cent of Aerolineas and have agreed to participate in the capital increase. However, one of these banks is the troubled Banesto with a 7.5 per cent stake.

The capital-raising exercise

will have to involve more local investors because Argentines must own a majority of Aerolineas for it to retain flag-carrier status. The airline says the employees' share ownership scheme, which holds 10 per cent of Aerolineas, and the pilots' union have offered to join in.

Mr Juan Saez, Iberia executive vice-president, has warned that unless Aerolineas receives fresh capital it would soon face collapse. However, he said last week Iberia would be willing to sell its stake for \$500m, which was roughly what it paid for its share in the company at its privatisation in 1990.

Sun Micro turns in 80% surge for quarter

By Martin Dickson in New York

Sun Microsystems, the US market leader in computer workstations, reported an 80 per cent rise in second-quarter net income.

The company made \$43.8m, or 46 cents a share, up from \$24.1m, or 23 cents, a year before, on revenues up 8 per cent at \$1.13bn. The earnings were broadly in line with market expectations.

Mr Kevin Mella, chief financial officer, said: "Sun's successful new product offerings and the resulting strength in the high-end product mix, as well as our continued focus on cost management, helped increase gross margins from last year's level."

Bookings had grown to a new record.

For the six months, net income jumped to \$60.4m, or 62 cents a share, up from \$28.9m, or 28 cents, on revenues 10 per cent higher at \$2.09bn.

The California-based company also announced Mr Mella was to step down as chief financial officer and move to the east coast of the US for "personal reasons". He will be replaced by Mr Michael Lehman, corporate controller.

McDonald's plans \$1bn buy-back

By Laurie Morse in Chicago

McDonald's Corporation, the international hamburger restaurant chain, intends to buy back \$1bn of common stock within the next three years, funded primarily by excess cash flow.

Since 1983, the company has bought back stock worth nearly \$2.2bn.

Mr Jack Greenberg, chief financial officer, said the repurchases would enhance shareholder returns, but would not dent the equity base needed to support growth worldwide.

McDonald's recently announced it would accelerate its global restaurant expansion, building 900 to 1,200 new stores annually, with about two-thirds outside the US.

It currently has 14,000 restaurants in 70 countries, with nearly 80 per cent independently owned by local franchisees.

Venezuelan brewer taken over

By Joseph Mann in Caracas

Universal Breweries, the majority shareholder of Brazil's Brahma beer group, has bought control of C.A. Cervecería Nacional, Venezuela's second-largest beer producer.

Brahma, which will operate the Venezuelan beer maker, plans to launch new products in Venezuela and introduce its popular Brahma Chopp beer. Details on the transaction were not disclosed.

Brahma's presence in Vene-

zuela, part of an international expansion programme, should provide strong competition for Empresas Polar, whose Polar beer dominates around 90 per cent of the domestic market, and Cervecería Regional, another producer.

Polar is owned by the Mendoza Fleury family, while Regional is controlled by the Cisneros group. Cervecería Nacional shares are listed on the Caracas stock exchange, but are not actively traded.

Both Brahma and Polar are among the world's largest

brewers. Cervecería Nacional was once the leading Venezuelan beer producer but was overtaken by Polar in the 1970s. Nacional has 6 per cent of Venezuela's beer market and 34 per cent of the market for "malta", a non-alcoholic malt beverage. It also exports to the Caribbean.

While Venezuela is a relatively small market, with a population of 20m, beer is a big seller. Beer output in 1992 was more than 72m litres, or 61 per cent of all alcoholic beverages sold.

Tokyo forex trade at five-year low

By Eniko Terazono in Tokyo

Trading on the Tokyo foreign exchange market dropped to a five-year low last year, raising doubts over the viability of Tokyo's role as the leading financial market in the far east.

Spot and swap volume traded through forex brokers last year fell 3.4 per cent compared with 1992, to \$5,963bn, the lowest level since 1988.

Trading volume has fallen steadily since the peak in 1990. Derivatives trading also declined. Some big US and European houses, the leading participants, moved their operations to Hong Kong and Singapore as a result of high costs.

Slow deregulation by the ministry of finance, limiting the number of instruments traded in Tokyo, has also discouraged some traders. The ministry has yet to lift its ban

on forward rate agreements, originally expected last year.

Similar trends have occurred in the stock market, where investors trading the Nikkei stock futures index have shifted trade to Singapore.

The Japanese financial authorities need to make a concerted effort in making Tokyo a more attractive financial market, says Mr Kazuo Fujii, senior managing director of forex brokers Nittan AP.

Mexican finance group ahead

By Damien Fraser in Mexico City

Grupo Financiero Banamex-Accival (Banamex), Mexico's largest financial group, recorded a 35 per cent increase in total profits to 3,580m new pesos (\$1.16bn) last year, after a big increase in gains from money-market and equity trading.

Banamex's profits include 861m pesos of unrealised gains on securities trading. It said

that adjusting for income tax and profit sharing, profits would be \$3.21bn, 21 per cent up on 1992.

Banamex subsidiaries' profits - which exclude the group's unrealised gains from securities trading - reached 2,680m pesos last year, just 1 per cent more than last year. Banamex, the group's bank and largest subsidiary, reported total net income of 2,360m pesos last year, 2.5 per cent lower than 1992.

For the fourth quarter, Ban-

amex lifted profits, including unrealised securities gains, to 1,360m pesos, 39 per cent up on the same period last year. Banamex achieved profits of 286m pesos, compared with 743m pesos in the same quarter last year.

It blamed Banamex's drop in profits on Mexico's weak economy last year, lack of liquidity and its aggressive increase in provisions for loan losses.

Last year Banamex provided for 2,570m pesos for loan losses.

CONTRACTS & TENDERS

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LEGAL NOTICES

Notice of appointment of Administrative Receiver
A G BROOKER HEATING CONTRACTS LIMITED
Company name: A G Brooker Heating Contracts Limited. Registered number: 1310940. Trading name(s): A G Brooker Heating Contracts Limited. Nature of business: Plumbing and heating engineers. Trade classification: 27. Date of appointment of Administrative Receiver: 12 January 1994. Name of person appointing the Administrative Receiver: Lloyd Bank Plc. Joint Administrative Receiver: E M Shires (office holder number 70251). N J Vaughn (office holder number 6359). Address: Coppens & Lybrand, PO Box 267, Orchard House, 10 Arden Place, Aldershot, Hants GU11 2LQ.

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Social Curriculum
and Assessment
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Invitation to tender for the internal audit service of SCAA

For details and a copy of the SCAA internal audit specification please write to Mr W J Scott Assistant Chief Executive, Finance/Personnel/IT, SCAA, Newcombe House 45, Notting Hill Gate, London, W11 3JB.

Applications to be received by 31st January 1994.

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\$230,000,000



CASTLE HARLAN PARTNERS II, L.P.

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Chemical Corporation

The undersigned assisted in the merger and financing negotiations,
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January 1994

New York

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\$70,000,000



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January 1994

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\$23,000,000



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CASTLE HARLAN, INC.

January 1994

New York

INTERNATIONAL COMPANIES AND FINANCE

Lower gold price helps cut income at Gengold

By Matthew Curtin in Johannesburg

Gengold, the gold mining division of South Africa's Gencor group, has turned in a 7 per cent decline in after-tax income to R108.2m (\$31.9m) in the December quarter, compared with R117.2m in the September period and R65.1m a year ago.

A combination of a lower gold price, depressed by outstanding low-priced forward sales contracts, and a small increase in working costs, dented a good operating performance from most of the group's 10 producing gold mines.

Total gold output was unchanged at 18.7 tonnes, but

the mines received an average gold price of R37,965 a kg, well below a spot price of R40,867 a kg for the quarter and lower than the previous quarter's R38,522 a kg.

Mr Gary Maude, managing director, said all the group's forward positions would be unwound by May exposing the mines fully to the current gold price.

He said the "star performer" was St Helena which had recovered strongly after its mining operations were halted in 1992/3 in a last-ditch attempt to stay in business.

Increasingly efficient underground mining led to higher tonnage, grades and gold output in addition to trimmed average working costs. After-

tax profit jumped to R11.7m from R5.91m.

The only poor news came from Buffelsfontein, the group's biggest gold producer, which Mr Maude said had only three-and-a-half years of underground reserves at current gold prices.

The mine's gold output would be boosted by the end of the year by a new retreatment project, which would tackle more than 50m tonnes of dump material and keep the mine's mills turning over until the year 2010.

Mr Maude said a decision on whether the R1.8bn developing Oryx mine would close or be able to raise R500m to see it to commissioning would be made in December.

Japanese drug group licenses treatment

By Paul Abrahams in Tokyo

Ajinomoto, the Japanese pharmaceutical chemicals and food additives company, yesterday signed an agreement with Sandoz to license a diabetes treatment to the Swiss drugs group.

The move demonstrates the increasing productivity and sophistication of Japanese drugs research.

Sandoz will pay a licence fee of at least ¥1bn (\$9m), as well as royalties equivalent to about 10 per cent of sales. The Basel-based group has acquired the rights to develop and market the drug.

Ajinomoto hopes the compound could be marketed in Japan as early as 1998 and eventually generate worldwide annual sales of ¥50bn. Of these, 40 per cent would be domestic.

World-wide sales of diabetic drugs were about \$2.5bn in 1992 and growing at about 10 per cent year, according to Lehman Brothers, the international securities company.

Others developing or marketing similar drugs include Hoechst of Germany, and Upjohn and Pfizer of the US.

Ajinomoto's sales of drugs, amino acids and specialty chemicals were ¥93.7bn in 1992, compared with a group turnover of ¥66.7bn. The company is one of a number of Japanese groups that have diversified into pharmaceuticals in recent years.

Li Ka-shing buys into San Miguel

By Jose Galang in Manila

Hong Kong property and telecommunications magnate Mr Li Ka-shing has bought 10 per cent of a Hong Kong affiliate of San Miguel, the Philippines beer-and-food giant.

Mr Li's Cheung Kong Holdings bought 37.4m shares in San Miguel Brewery for HK\$280.2m (\$336.2m). The purchase was made through subsidiary Conroy Assets.

MIM posts A\$18m half-time loss

By Nikki Tait in Sydney

MIM Holdings, the Queensland-based metals group, yesterday announced a loss of A\$18.5m (US\$12.8m) in the six months to December 12. The first-half deficit compares with a surplus of A\$71.3m in the same period the previous year, and was on revenues of A\$996.4m against A\$870.9m.

However, it came after items such as an abnormal loss of A\$17.8m relating to MIM's joint venture smelting operations in Germany and a A\$1.2m loss on foreign exchange.

Before these items, MIM posted a small A\$7.1m profit, compared with a A\$51.1m sur-

plus in the first half of 1992-3.

The company also saw a better performance in the second quarter, compared with the first. Net profit before abnormal and foreign exchange in the second three months stood at A\$14m, compared with A\$16.6m last time.

MIM said that average base metal prices received during the six months remained "significantly weaker than a year ago, with copper and lead continuing to deteriorate in the recent quarter and zinc improving". A weaker Australian dollar only partially offset this. Overall, the average Australian dollar price for copper was down by 21 per cent on a year ago. For lead, prices were

down by 20 per cent and for zinc, by 22 per cent.

However, the group also said that sales volumes rose significantly year-on-year in the first half. Late in the quarter, it also noted an improvement in metal prices, albeit from very low levels.

MIM stressed that its continuing cost-reduction programme "remains firmly in place", and said it was continuing its review of assets and investments.

On specific projects, MIM said that production at the McArthur River zinc-lead-silver mining development remained on schedule for 1995, while a geological drilling programme had been completed on the

Ernest Henry deposit. "Preliminary results from this indicate that a high-grade concentrate can be made with good metal recovery from the primary ores," MIM said.

Exploration activity remained focused on copper and gold, with expenditure in the first half totalling A\$8m.

● Pasminco, the Australian zinc and lead producer, yesterday announced that group metal production fell during the first half of 1993-4, compared with the previous year.

Zinc production was down 11 per cent, due to the sale of its Avonmouth smelter in the UK to MIM Holdings and a scheduled shutdown at Pasminco Metals-Sulphide.

Threat to friendship of convenience

If the Metallgesellschaft rescue plan, agreed last week, resolved the immediate future of the German metals group, it did nothing to erase question marks hanging over Brisbane-based MIM Holdings.

The two companies have been bunched together for over a decade, by share stakes in each other and a number of jointly-held commercial interests. From MIM's point of view, the relationship has formed part of a broader network of cross-holdings. The aim was partly defensive, as protection against corporate raiders, and partly commercial, to foster its "international development".

For example, via its relationship with Metallgesellschaft and with the German Metall Mining subsidiary in Canada, MIM acquired an interest in Cominco, the Canadian natural resources group. Today, MIM's directly-owned stake in Cominco stands at 8.7 per cent. It is also an equal partner with Canada's Teck Corporation in an investment company, called Nunachiaq, which owns another 27.7 per cent.

The problem is that this "investment" strategy, debatable from the outset, has looked increasingly misdirected. Sizeable sums – over A\$1.4bn (US\$975m) at the last balance sheet date – have been tied up in such holdings, but returns have been paltry. In 1992/3, for example, investment interests contributed just A\$32m to net profits; in

the previous year, under A\$4m.

Such lack of performance has come to matter more, as MIM's core base metals business has struggled in the face of depressed prices and recessionary conditions. In 1992/3, the group's net profit slipped by 30 per cent to A\$74m, and yesterday's results showed a further loss of A\$18.5m. Admittedly, the latest deficit was largely due to a A\$17.8m abnor-

In response, MIM has given every signal that it recognises the problem, and would like to do something about it. At the November annual meeting, the company told shareholders "quite simply, we must make your money work better". Norm Russell, MIM's chief executive, added that all assets were under review, a line which the company has continued to repeat.

Even before Metallgesellschaft's

Hamburg-based copper group in which Metallgesellschaft holds a similar stake, was valued at another A\$139.5m.

The problem for MIM is that the uncertainties that now surround Metallgesellschaft, coupled with the depressed metal industry conditions which have led both Cominco and Asarco into losses for the first nine months of 1993, make action on these interests a lot more difficult in the short-run.

The Cominco share price, for example, has tumbled from around A\$35 at end-1989 to some A\$20 at present. Asarco is little better, having dropped from around A\$45 to about A\$27 over the same period.

There are even some suggestions that the workout at Metallgesellschaft could lead to a sale of Metall-owned assets – which, in turn, might muddy any Cominco share disposal situation for MIM. MIM says only that it is too early for any comment.

And, in the meantime, the Australian group remains vague about whether – or when – interests, such as the 3.5 per cent Metallgesellschaft holding, might be needed to be revalued. This would be a matter for directors, says the company, its "normal" practice is to review holdings on a three-year basis. However, the Queensland group does add that it sees "no reason to suppose that exchange of German smelting interests will not go ahead".

MIM's network of investments and commercial ties needs an overhaul, writes Nikki Tait

mal item, and MIM did note a tentative recovery in metal prices late in the quarter. Even so, at the pre-tax level, profit was A\$31.6m, less than one-third of last time's A\$97.2m.

Debt, by contrast, has been rising: long-term loans topped A\$1.8bn at end-June. MIM's credit ratings are only within the investment grade range; Standard & Poor's gives a "BBB" assessment.

So when financial pressures forced Metallgesellschaft to place the bulk of its 13.9 per cent stake in MIM last month, the spotlight turned on MIM's general investment strategy. Stockbrokers ANZ McCaughan said: "Unless MIM can increase the return... in the near future, the investments should be sold."

chart's upheavals, MIM had started to disentangle some of the German commercial ties. A restructuring scheme for the jointly-held zinc smelting interests was devised, so that both companies would end up with full ownership of specific assets. Some smaller financial investments have also been sold, including a 12.4 per cent interest in Evans Deakin, an Australian engineering business, and a 2.4 per cent holding in Renison Goldfields.

But, in dollar terms, these interests were never the main ones. Of the A\$1.4bn "investment" portfolio at end-June, the Asarco, Cominco/Nunachiaq, Metallgesellschaft holdings accounted for over half. MIM's 35 per cent interest in Norddeutsche Affinerie, the

Woolworths on course in Australia

Woolworths, the large Australian retailer which floated on the stock market last year, said yesterday that it was on course to meet its prospectus forecast of A\$188.5m (US\$131m) after tax in the year to June 26, writes Nikki Tait.

The reconfirmed forecast, still subject to the results of the annual stocktake, came as the group reported sales of A\$6.1bn for the first half of the financial year, encompassing the important Christmas period. This compared with sales of A\$5.48bn in the same period of the previous year.

Woolworths said that "like-for-like" store sales increased by 11.2 per cent, with each trading group with the company posting sales improvement well in excess of the 2 per cent inflation rate. It added that it saw some signs of "sustainable economic recovery which bode well for the remaining 24 weeks of our financial year".

Despite Australia's high unemployment levels, most big retailers are understood to have had a fairly comfortable Christmas, suggesting that consumer confidence among the nation's shoppers is finally picking up.

WMC may appeal over Seabright

By Nikki Tait

Western Mining Corporation (WMC), the large Australian mining house, said yesterday it was considering an appeal to the Canadian Supreme Court, after the Nova Scotia appeal court decided not to overturn an earlier judgment against WMC over the acquisition of Seabright, a Nova Scotia exploration company.

It is the latest of several legal setbacks for WMC. WMC, via a subsidiary, bought Seabright in 1987 for around C\$92m (US\$70m), as part of push into North America. However, within weeks of completing the acquisition, WMC described Seabright's Deaver Dam deposit, thought to be one of its most promising assets, as hopeless. By 1989, the Australian company had halted Seabright's operations and written off its investment.

WMC proceeded to sue Seabright's president, Mr Terence Coughlan, and other directors, for alleged fraud and negligence. They counter-sued WMC, levelling a variety of charges, including abuse of process.

Last year, Mr Justice Merlino Nunn, in the Nova Scotia Trial Division, delivered a judgment

which was scathing of WMC's behaviour. He duly ordered the it to pay damages and costs, expected to exceed C\$10m, to the president and six former directors of Seabright.

Yesterday, in the wake of the appeal court's decision, WMC said it still believed that its case had merit, and was "considering an appeal to the Supreme Court of Canada".

The Seabright affair has been only one of several costly legal setbacks for WMC, one of Australia's largest mining companies, in recent months. It was forced to hand over the valuable Ernest Henry copper/gold deposit to Savage Resources in an out-of-court settlement after WMC's exploration team trespassed on a lease area, and then failed to advise Savage of its work.

And, last November, WMC and Ord Minnett paid A\$20m to settle a case in which it was alleged that a report by the Australian stockbroker – stating that WMC's sale of a 50 per cent interest in the Lady Bountiful gold mine was "fair and reasonable" – was negligent. The payment, to a small exploration company called Consolidated Exploration, which had sold the stake to WMC, was split between the two firms.

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For Compagnie de Saint-Gobain

The Fiscal Agent

Banque Nationale de Paris

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20th January, 1994

30th January, 1994

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The Saturday selection changes frequently, according to the volume of trading in both stock and futures markets.

The week ending on each Saturday, thus if no dealing takes place in a stock, it will not be included in the following Saturday Dealings page.

Saturday Dealings page.

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COMPANY NEWS: UK

QMH calls in the lawyers

By Maggie Urry

Queens Moat Houses, the hotel group currently negotiating a £1.3bn financial restructuring, has had to call in lawyers to sort out an embarrassing technical hitch.

Mr Andrew Coppel, chief executive, said yesterday, "it is simply a corporate legal irritation". He said it would not delay the group's refinancing. QMH admitted it had failed to give holders of its 7 per cent convertible preference shares, which were issued in 1985 in a rights issue, the chance to vote in September 1989 and August last year on resolutions to increase the group's borrowing powers.

This means the resolutions, which increased the group's borrowing powers, were not valid. It also calls into question the validity of other resolutions passed at the same meetings. However, it said the invalidity of the borrowing powers resolutions did not mean the company's borrowings could be called in question.

The discovery has raised "complex issues" the company said, and it has appointed Freshfields, the City solicitors, and leading counsel to advise on how to resolve them. Mr Coppel said QMH had been advised it would not need to hold last year's annual meeting again.

The other resolutions passed at the agm, which was adjourned in August and concluded in November, included the appointment of Mr Coppel as chief executive, and in November the adoption of the annual report.

QMH said it would "communicate with shareholders and all other relevant parties" once the position was clear. At the end of 1992 there was £3.17m worth of preference shares outstanding, which would convert into a total of 20.8m ordinary shares against the total of 924.3m QMH has in issue at present. Each preference share has one vote.

The problem does not affect the much larger class of 7% per cent convertible preference shares issued in 1991.

Cadbury to buy French chocolatier for £18m

By Peter Pearce in London and John Hidding in Paris

Cadbury Schweppes, the confectionery and soft drinks company, yesterday announced the acquisition of Bouquet D'Or for FF180m (£18.4m).

The consideration includes acquired debt and can be adjusted according to the balance sheet at completion. The cash payment will be met from Cadbury's resources.

Bouquet D'Or, based in Ville-neuve d'Ascq, to the north of Paris, is a privately owned company which was founded in 1851 as a family business.

It specialises in boxes of chocolate assortments, particularly praline products, and had sales in the year to April 30 1993 of FF725m.

Following the acquisition, the company will be managed by Chocolat Poulain, a subsidiary of the UK group.

Mr Thierry Bouteil, managing director of Poulain, said that Bouquet D'Or products would continue to be marketed under their own brand.

"We have not bought the company to eat its brand but to develop it", he stated.

Mr Bouteil said the combined sales of Poulain and Bouquet D'Or would represent about 13 per cent of the seasonal assortments sector of the French chocolate market and put Cadbury Schweppes in third place in terms of market share, behind Nestlé and Lindt of Switzerland.

The French chocolate market has resisted the effects of recession, increasing by about 2 per cent last year.

Le Syndicat de la Confection, the French association of confectionery producers, estimates the size of the French chocolate market at about FF71bn.

A changing landscape in the race for space

Tesco takes to the Metro line with its programme of 'compact' expansion. Neil Buckley reports

It was Mr Archie Norman, Asda's chief executive, who first broke ranks with the UK's leading grocers to warn of leaner times ahead, but it took Tesco's chairman, Sir Ian MacLaurin, to change the food retailing landscape.

His announcement yesterday spelt the end of the era of unbridled superstore expansion which he helped to usher in.

The Tesco of the next few years will be a different animal from three years ago, when it launched a £585m rights issue to fund its aggressive opening programme.

Then it regarded the ideal store size as 35,000 sq ft to 65,000 sq ft, and was celebrating the opening of its biggest ever store, at 72,000 sq ft.

Capital expenditure for the year to February 1991 was £225m, and Tesco said "we continue to find a large number of opportunities to develop... stores on quality sites".

Contrast that with yesterday's assertion that "it is widely understood that currently there is a diminishing number of profitable prime superstore sites available".

Tesco added that it had safeguarded its returns on investment in the light of growing

pressure on margins.

The admissions are significant. Some analysts speculated when market leader Sainsbury's launched its price-cutting programme in November that it might have a "hidden agenda". Having recognised the over-capacity in the industry, was it trying to force one or both of its main competitors to cut back their expansion programmes, by putting pressure on margins?

Argyll and Tesco have indeed both responded. Argyll said last month it was cutting capital spending this year from £850m to £550m, and bowed to pressure to depreciate buildings over 40 years.

However, as one analyst put it yesterday: "Argyll opened the door, and Tesco charged through it."

On depreciation, Tesco is following Argyll's lead and depreciating buildings over 40 years. But it has also recognised that it paid "premiums" for much of its land above its alternative use value, and decided to amortise those premiums over 25 years, leading to a total charge of £158m against profits this year.

More significantly, it is cutting spending from £750m this year to a projected £450m to



New format involves a shift away from out-of-town superstores to market towns and city suburbs

£500m in the year to February 1997.

Floor space expansion will be cut back from 1.2m sq ft in 1991-92 to about 450,000 sq ft in 1996-97. Tesco also expects the average new store costs to shrink from £22m to £16m over three years.

That reflects a shift away from out-of-town superstores towards the Metro city centre format, and the "compact"

superstore format of about 20,000 sq ft, aimed at market towns and city suburbs.

Mr David Reid, finance director, said he expected 20 projected openings in 1996-97, three or four would be Metros, seven or eight compact stores, and the balance - less than half - larger superstores.

Tesco thinks there is scope for about 50 Metros - with nine planned by September.

It admitted yesterday that it was looking at new trading formats, building on Tesco's existing strengths in selling "grocery and grocery-related products".

It will also be expanding the Catteau chain in France by up to six stores a year, generally through organic growth. It claims not to have plans for further large acquisitions overseas at present.

As UK expansion slows, more effort will go into maximising returns from existing space. Tesco insists there is scope for "significant savings" in operating costs, which will then be reinvested in improving service to try to enhance customers' loyalty and persuade them to spend more.

It claims some success in doing this already, through a combination of introducing new services such as pharmacies, photo-processing, dry cleaning and counter service for meat, trimming its prices, and introducing the Tesco Value line, which offers basic goods at prices which rival the discounters.

Like-for-like sales for the first 20 weeks of the second half were up 4.5 per cent, which represented a 2.5 per cent gain in volume, after taking out inflation of 2 per cent - better than it has achieved for some years.

The spotlight now shifts back to Sainsbury. It has been saying privately that it saw no need to depreciate, but analysts believe it now has little choice but to follow its rivals not only on that issue, but in calling a halt - or at least a slowdown - in the race for space.

Greycoat shows interim loss but recovery starts

By Simon Davies

Greycoat yesterday announced further pre-tax losses at the interim stage, but operating profit exceeded interest payments as it continued its recovery from the verge of receivership. The management also announced the end of its programme of property disposals.

In addition, it revealed that Mr Geoffrey Wilson will step down as chairman at the end of the financial year, while Mr Brian Myerson and Mr Julian Treger, the two men who formulated the company's rescue package, will join as non-executive directors.

The management of Greycoat - one of the more aggressive property investors of the

1980's, which almost collapsed under a combination of rising debt costs and falling asset values - said it was now in a position to start looking at financing for future property developments.

The company announced a pre-tax loss of £43.5m (£44m), but this included £5.2m in reorganisation costs, £25.2m on losses from the sale of properties, and £7.4m from the redemption of the company's zero coupon bonds, all of which were part of the restructuring. Mr Richard Guignard, managing director, finance, was confident of a modest profit in the second half of the year.

The company intends to eliminate its profit and loss

account deficit of £149.1m, as part of the proposals detailed in its restructuring document. It will apply for court permission to cancel £105.7m standing to the credit of the share premium account and a further £47.1m of deferred shares, arising from the restructuring.

Mr Wilson said in an official statement: "We have an established record of successful commercial property development."

Turnover amounted to £20.4m (£23.9m) primarily from gross rental income, and this figure should see a gradual increase with the phasing out of rent free periods on a portion of its portfolio. Losses per share were 49.5p (52.8p). There is no dividend.

Daejan rises to £8.4m

Daejan Holdings, the property company, yesterday announced pre-tax profits up from £7.64m to £8.38m for the half year ended September 30.

The company said that full-year profits were likely to be similar to those reported last year which amounted to some £14.2m, excluding the surplus arising on disposal of a subsidiary company.

The interim dividend is

maintained at 13p from earnings per share of 31.85p (30.84p).

Net rental income rose to £3.36m (£7.91m) and there was a £1.09m (£4.16m) surplus on sale of trading properties.

Operating profits on continuing activities were virtually flat at £10.1m and there was a £482,000 (£354,000) surplus on the sale of investment properties.

Zofran approval in Japan

By Daniel Green

Glaxo has secured approval in Japan to sell one of its fastest growing products, Zofran, which reduces the side-effects of cancer chemotherapy.

Zofran will be competing against a newer SmithKline Beecham product, Kytril. The

Japanese market is unusual in that Kytril was launched there 18 months ago. In most other countries, Zofran was approved first.

Analysts yesterday estimated that annual sales of Kytril in Japan were already worth £70m. Zofran has an advantage over Kytril in that it has been approved for both injections and tablets. Kytril is only available as an injection, although this is the normal means of delivering anti-emetic drugs in cancer chemotherapy. The launch date for Zofran in Japan is in the spring.

Signs of OFT approval for Granada bid

By Raymond Snoddy

There were growing signs last night that the Office of Fair Trading has cleared the Granada bid for LWT, subject to the condition that the advertising sales houses involved really do operate on an arms length basis.

The OFT decision on the bid, has, it is believed, now gone to Mr Michael Heseltine, the trade and industry secretary. The intention was to make an announcement today, but it is not clear whether this will be possible because of Mr Heseltine's other commitments.

The Independent Television Commission has made it clear that it is prepared to accept a system of Chinese Walls between sales houses for the time being, as long as there are no shared directors or business contacts between the two houses involved.

The ITC is reviewing the rules on advertising sales.

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PERATEC REPORT

One of a series of reports on major business issues

Stress - The Hidden Dangers

With Britain emerging from recession, companies should recognise that work-related stress can be brought about just as easily in the good times as during the bad times.

Even though Britain is moving out of recession, work-related stress experienced by company directors - caused by heavier workloads, longer working hours and fewer staff - represents a hidden danger to British industry, says a MORI report, published today by business consultants, Peratec Limited.

The report - "Executive Stress - How to Avoid the Breaking Point" - based on detailed questioning of over 200 directors of companies, half of which had a turnover in excess of £69m, highlights the fact that work-related stress can be brought about just as easily in the good times as in the bad times.

"We believe that this represents a hidden danger to British industry," says Peratec's Managing Director, Derek Fuller.

"The pressure on directors to perform more strongly, to seek out and harness new opportunities, to meet higher targets and to maintain a competitive edge over rival companies, is just as real during periods of growth as it is during a recession" he added.

The report reveals that over half of the directors are working longer hours than they did one or two years ago with nearly three quarters believing that their workload has grown heavier - seven per cent saying that their volume of work is "far too high" and 16 per cent that their hours of work are "far too long".

Although the majority of directors believe that companies should do something about reducing stress, few look to identifying the root causes.

"Without identifying how and why stress arises, the benefits brought about by the introduction of stress management programmes and other improvements will not be long-lasting," says the report. "In short, removing the causes of stress must be more important than implementing measures which contain it."

"Companies should take positive steps to ensure that their directors have the skills and knowledge to cope effectively with future changes and increased demands."

Support can be obtained by working closely with external consultants who can provide the skills lost through



'Clients enjoy a new lease of corporate and personal health'

- Derek Fuller
Managing Director Peratec

'downsizing'. Peratec, a subsidiary of Pera International, the large and diverse consulting group, has an enviable track record of providing real solutions to business problems. It is able to draw on a vast reserve of skills, experience and physical resources to provide practical help where it will have most benefit.

Derek Fuller explained, "Implementing improved working practices or new technology has enabled many of our client companies to improve

their bottom lines, - they have improved their 'corporate health'. Many become leaner and more competitive; and their directors cope with heavier workloads by working 'smarter', not just harder."

The increase in the number of hours worked by directors is due primarily to greater responsibilities, but more business, fewer staff and more demanding customers are additional factors.

As a result of this extra workload, just under half of the directors questioned say that their stress level is "fairly high" and 13 per cent describe it as "very high". And, while one third believe that their most recent stressful experience actually improved their performance, 21 per cent say it did the opposite.

Unfortunately, signs of work-related stress are apparent both at work and at home. The result is that nearly half of the directors are now spending less time with their family; other aspects to suffer are sports, family activities and hobbies. Over half the directors say they are more tired now than they were one or two years ago, while just under half admit to a greater degree of irritability.

The range of other symptoms includes sleeplessness, absent-mindedness, a general feeling of being demoralised and memory loss or lack of concentration.

Eight out of ten spend time thinking about work when at home. While two out of ten say that they do nothing at all about relieving stress, most choose to get away from the job by playing sport (with golf, walking, gym workouts, squash and tennis as the most frequent activities) or taking a holiday.

For further information on this report, and Peratec, please contact: Peratec Limited, Lydiate Mill Lane, Swindon, Wiltshire, SN5 9LS. Telephone: 0793 772555 Fax: 0793 770183

Kent Corporation goes into receivership

By Andrew Taylor, Construction Correspondent

Kent Corporation, the mechanical and electrical contractor and one of Ireland's biggest employers, went into receivership yesterday.

The company, which has its headquarters in Tipperary and employs about 6,000, is the latest to fall victim to the construction industry recession.

Recent work has included contracts for the troubled Hotel Arts complex in Barcelona and a major electrical engineering contract at Guys

Hospital in London, which also has been subject to a dispute. Problems on the hospital contract are thought to have contributed to the group's downfall.

Mr Rory O'Ferrall and Mr Patrick Butler of Deloitte & Touche were yesterday appointed receivers to the group.

In a separate move Mr Terry Carter and Ms Maggie Mills of Ernst & Young were appointed administrative receivers to Kentz, the UK subsidiary which employs about 500 workers.

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COMPANY NEWS: UK

London Scottish Bank 18% ahead to £4.54m

By Alison Smith

London Scottish Bank, the consumer finance company, announced an 18 per cent increase in pre-tax profits in the year to the end of October 1993.

The company highlighted the restoration of profitability in consumer credit in taking their pre-tax profits to £4.54m compared with £3.8m in the previous year.

Income from interest on loans rose by 3 per cent to £19.59m (£18.96m), while commission on debt collecting rose by 16 per cent to £6.41m (£5.51m).

Finance costs for funding lending fell by 4 per cent to £2.52m (£2.82m), as a result of low interest rates.

In August, the company bought a debt portfolio from RLF Finance, which includes debts spread over a period of a few years. Income from debt portfolios acquired came to £333,500.

Income from the sale of Christmas hampers, which rose sharply in the previous year to make a marked contribution to profits, was down slightly to £1.1m (£1.16m).

There was, however, a slight fall in insurance income to £3.8m (£3.84m).

Mr Jack Livingstone, chairman, emphasised the efficiency improvements that the company, which makes consumer loans and collects debts on behalf of other companies, had made at the worst performing of its 106 branches, and also

the investment it had made in a new computer system.

Mr Livingstone also announced his intention to retire in March 1994, and the appointment then of Mr Martin West, the chief executive, as chairman. Mr Livingstone will be a non-executive director after he steps down.

The bank is already looking for a new chief executive and hopes someone will be in place in October to begin a transitional period. The whole executive team is due to retire over the next few years. "There are a lot of wrinkles on the board now," Mr Livingstone said.

The board proposes an increase of 15 per cent in the final dividend to 2.37p (2.05p) making a 3.4p (3p) total. The shares put on 6p to 112p.

Barbour Index warns on full year

By Peter Pearce

Shares in Barbour Index declined 15p to 218p yesterday on news from the Windsor-based specialist information services group that its results for the 12 months to end-April would "be somewhat below those of last year".

The news accompanied the interim results which showed a 25 per cent fall in pre-tax profits to £2.03m for the period to end-October. Turnover fell 8.5 per cent to £8.4m.

Mr Jack Dunn, chief executive, said he was disappointed in the results, but added that he was not surprised by them given the group's reliance on the construction industry. Some 70 per cent of Barbour's income derives from that source, with the balance from its health and safety information.

The second half was expected to "show some growth".

To underline both the group's confidence in the long-term future and its "sound financial position" - it has £4.3m (£4.4m) cash balance - the interim dividend is lifted to 2.7p (2.55p).

Barbour supplies information of all kinds, though not advice, to niche markets like architects and engineers. It also produces and supplies a directory of building products to £1,000 registered suppliers.

Mr Dunn said that Barbour's soon to be launched expert information systems would extend the group's markets, stressing that many professionals needed to have large amounts of wide-ranging information at their fingertips.

Mr Dunn said that on the construction side, renewal rates improved a little over last year, but that there was still a 15 per cent fall-off for lapsed subscriptions or failed businesses. New sales remained at a low level.

It was the same for health and safety, though here renewal rates were held at a "very good" 90 per cent.

Earnings declined to 8.1p (10.9p) per share.

Competing for market shares

Norma Cohen looks at two new business information providers

When the London Stock Exchange decided it would no longer be a provider of information to the markets, it opened up new vistas for commercial providers to step into the breach.

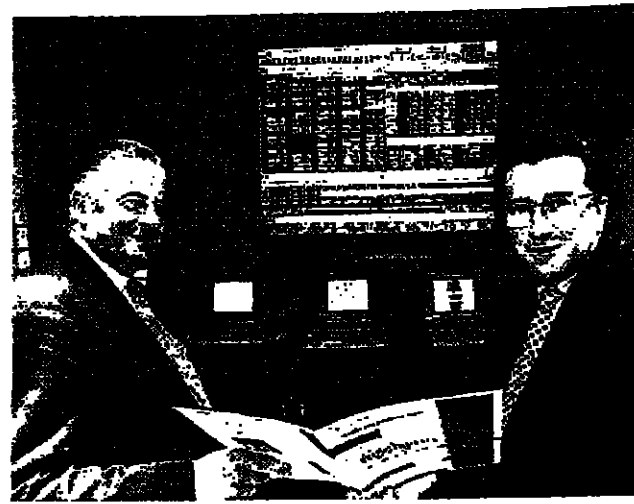
For years, the Exchange's Topic service was the sole provider of live Stock Exchange prices and the first to unveil corporate announcements from companies whose shares it listed. But Reuters Holdings, the business information service, challenged the Exchange's right to operate a monopoly on that information and the Exchange was forced for the first time to compete.

Since then, the Exchange has decided that it cannot compete commercially and has formed partnerships with two information providers: Telekurs, a securities database operator owned jointly by a consortium of Swiss banks, and ICV, a privately owned company providing real-time data services to professional financial companies throughout Europe.

Topic is intended to cease at the end of this year. Today, Telekurs formally launches its Topic Plus and Topicline Plus services, intended to succeed the Stock Exchange's service, and says it already has orders for more than 500 screens at 40 financial institutions.

Earlier this week, ICV launched its Market-Eye service, intended to replace Topic, and says it has orders for more than 1,000 screens.

Reuters is already operating its Equity Focus product. Officially, Telekurs and ICV



Sir Andrew Hugh Smith, chairman of the Stock Exchange (left), with Tudor Morgan, managing director of Telekurs

state that there is no competition between them. Telekurs has developed a product that it says is aimed at large banks and securities houses while the ICV product is aimed at private client stockbrokers and small fund management firms.

"We are aiming at the more professional end of the market," said Mr Tudor Morgan, Telekurs managing director.

"Competition with Reuters is the big thing."

Fund managers, stockbrokers and salesmen say that the three firms are competing fiercely with each other for market share in a sector which is expected to grow exponentially.

"There are 9,000 Topic users," Mr Morgan said. "We'd like to think that 50 per cent of them will be Telekurs customers by the end of this year."

There is much more at stake

than just the Topic business. The provider with the greatest market share has the greatest opportunity to sell other services and effectively piggyback on the screens already in place.

The differences between the services are not great, but users say that even the small differences will make a great difference in their final choice.

The prices for the basic service are much of a muchness; Telekurs charges £2,800 a year for its basic service, with significant discounts for orders of 10 screens or more. ICV charges £2,500 per terminal, and users say Reuters' rates are in line with those.

The differences are in the ease with which users can access the information and the quantity and method of dis-

play. Both Reuters and Telekurs use a "Windows" format and users hold a mouse to flip between pages. By April, Telekurs will be able to offer its users feeds from other stock exchanges besides London, one of the key attractions it now offered only by Reuters. It also offers other unusual features such as the ability to scan the front pages of leading UK newspapers.

Also, up until late last year, Reuters had been resisting demands from potential clients that it modify its system to allow them to receive direct feeds of data from some leading stockbroking firms which offer closed-end systems themselves. This resistance was said to be driving some fund managers into the arms of the competition, particularly Telekurs.

However, last November Reuters changed its tune, users say, and is now offering to pay those stockbroking firms for the costs of rewriting their programmes to be compatible with its own system.

But market users say that the ICV system offers the greatest comfort because it most closely replicates the Topic system that many brokers, now in their 40s and 50s, have grown up with.

"Users are not interested in learning how to drive a new car," said an official at one integrated securities firm which will need some 35 to 70 new screens. Like Topic, the ICV system relies on a keypad to help users find information, and users say it is quick and reliable. "Reuters is not easy to use; it does not have the same look and feel of Topic," he said.

Second Consolidated plans to make £25m capital repayment

By Bethan Hutton

Second Consolidated, the investment trust which took over the unquoted and illiquid assets of Drayton Consolidated from Invesco, is planning to make a capital repayment of about £25m after realising more than half of the trust's initial assets.

Second Consolidated was created out of the remains of Drayton Consolidated in November 1992, and is managed by Foreign & Colonial, with the intention of winding it up within three to five years.

The board announced a 20.6 per cent increase in net asset value for the trust's first year

to end-October, while the share price rose 72.7 per cent to 171p. The discount to net asset value has fallen from 36.8 per cent to 11.4 per cent.

There will be an ordinary dividend of 2.1p, but this level is likely to decrease as investments are sold. The capital repayment, by means of a capital reduction, is planned for late March, subject to shareholders' approval.

Realisations totalled £12.1m to end-October, but since then sale proceeds have increased to £29.7m. The trust has disposed of about 40 per cent of its stake in Oak Industries, the Boston-based cable television component company, realising £5.3m,

and sold its entire holding in Peregrine International Holdings, realising £7m.

The placing of the Oak shares was complicated by US securities regulations, which meant the trust was unable to sell at short notice when the share price was at its height. Further gradual disposals may be more straightforward.

The geographical distribution of the fund has shifted towards a US weighting, as most disposals were in the UK, but the strongest growth was in the US portfolio, particularly Oak Industries and Mid-States. US assets account for 64.5 per cent of the portfolio, against 45.1 per cent initially.

MEPC shares rise on upbeat statement

Shares in MEPC, the property group, rose 29p to 561p yesterday after Lord Blakenham, the chairman, told the annual meeting that the company was in a far healthier position than a year ago with gearing at 48 per cent against 83 per cent.

He said the property market in general was on the move.

On Tuesday, Mr James Tuckey, chief executive, said the company's Northridge Fashion Centre in the San Fernando Valley, Los Angeles, had been affected by the earthquake in

southern California.

However, the group had substantial insurance to cover against earthquake damage, including business disruption and loss of rent. MEPC acquired the property last month.

DAEJAN HOLDINGS P.L.C.

1993 INTERIM STATEMENT

Results for the half year ended 30 September 1993 - unaudited

	6 months to 30.9.93	6 months to 30.9.92
	£'000	£'000
Net Rental Income	8,362	7,906
Surplus on Sale of Trading Properties	4,093	4,162
Other Income	(32)	130
	12,423	12,198
Administration & Other Expenses	(2,353)	(2,126)
Operating Profit from Continuing Operations	10,070	10,072
Surplus on Sale of Investment Properties	482	354
Net Interest Payable	(2,160)	(2,758)
Profit on Ordinary Activities before Taxation	8,392	7,633
Less: Minority Interests	(2,700)	(2,500)
Transfer to Other Reserves	(13)	(22)
Profit attributable to shareholders	£5,679	£4,932
Earnings Per Share	34.85p	30.84p

The results for the half year ended 30 September 1993 have been prepared under FRS3 and the corresponding amounts for the half year ended 30 September 1992 have been restated on that basis.

An Interim Dividend of 12p per share (1992 - 12p) will be paid on 15 March 1994 to shareholders registered on 10 February 1994. The dividend will amount to £1,365,000 (1992 - £1,365,000).

It is anticipated that the profit on ordinary activities before taxation for the half year will not be dissimilar to that of last year, which amounted to £14,191,000 after excluding the surplus arising on disposal of a subsidiary company.

The financial information included in this document does not comprise statutory accounts within the meaning of Section 240 of the Companies Act 1985. The statutory accounts for the year to 31 March 1993, on which the auditors have given an unqualified opinion, have been filed with the Registrar of Companies. The interim financial information is unaudited.

Notice to the Unitholders of MEDIOLANUM SELECTIVE FUND

Unit Trust (Fonds Commun de Placement)

11, rue d'Alger, L-1118 Luxembourg

The Management Company "Mediolanum Management Company" has decided on January 11, 1994 to put the unit trust Mediolum Selective Fund into voluntary liquidation.

The Management Company will liquidate the assets of the fund taking due account of the interests of the unitholders. Fiduciaire Générale de Luxembourg, Luxembourg has been appointed auditor at liquidation.

The issue and redemption of units of the fund have been suspended with immediate effect.

The Board of Directors

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- Working costs per kilogram
- increased by 2.8% on previous quarter
- increased by 5.0% on quarter ended December 1992
- Income after tax
- down 6.8% on previous quarter
- up 67.8% on quarter ended December 1992
- All companies' financial year-ends changed to 30 June



SUMMARY OF GOLD MINING COMPANIES' RESULTS FOR THE QUARTER ENDED 31 DECEMBER 1993

	Beestris (A division of Beestris)	Beestris Mines Ltd	Buffelfontein Gold Mining Co Ltd	The Grootevlei Proprietary Mines Ltd	Kinross Mines Ltd	Leslie Gold Mines Ltd	Oryx Mine (A division of St Helena)	St Helena Gold Mines Co Ltd	Stillfontein Gold Mines Co Ltd	United Gold Mines Ltd	Winkfontein Mines Ltd
Company registration number	5801126/06	5801126/06	5801126/06	5801126/06	5801126/06	5801126/06	5801126/06	5801126/06	5801126/06	5801126/06	5801126/06
Issued shares	10 000 000 ordinary	10 000 000 ordinary	10 000 000 ordinary	10 000 000 ordinary	10 000 000 ordinary	10 000 000 ordinary	10 000 000 ordinary	10 000 000 ordinary	10 000 000 ordinary	10 000 000 ordinary	10 000 000 ordinary
Operating results											
Gold produced (kg)	Dec 93 3 581	Dec 93 3 581	Dec 93 3 581	Dec 93 3 581	Dec 93 3 581	Dec 93 3 581	Dec 93 3 581	Dec 93 3 581	Dec 93 3 581	Dec 93 3 581	Dec 93 3 581
Yield (g/t)	Dec 93 6.4	Dec 93 6.4	Dec 93 6.4	Dec 93 6.4	Dec 93 6.4	Dec 93 6.4	Dec 93 6.4	Dec 93 6.4	Dec 93 6.4	Dec 93 6.4	Dec 93 6.4
One milled (t)	Dec 93 54 000	Dec 93 54 000	Dec 93 54 000	Dec 93 54 000	Dec 93 54 000	Dec 93 54 000	Dec 93 54 000	Dec 93 54 000	Dec 93 54 000	Dec 93 54 000	Dec 93 54 000
Gold price received (R/kg)	Dec 93 29 772	Dec 93 29 772	Dec 93 29 772	Dec 93 29 772	Dec 93 29 772	Dec 93 29 772	Dec 93 29 772	Dec 93 29 772	Dec 93 29 772	Dec 93 29 772	Dec 93 29 772
Working costs (R/kg)	Dec 93 22 194	Dec 93 22 194	Dec 93 22 194	Dec 93 22 194	Dec 93 22 194	Dec 93 22 194	Dec 93 22 194	Dec 93 22 194	Dec 93 22 194	Dec 93 22 194	Dec 93 22 194
Financial results (R'000)											
Working revenue	Dec 93 128 463	Dec 93 128 463	Dec 93 128 463	Dec 93 128 463	Dec 93 128 463	Dec 93 128 463	Dec 93 128 463	Dec 93 128 463	Dec 93 128 463	Dec 93 128 463	Dec 93 128 463
Working costs	Dec 93 77 632	Dec 93 77 632	Dec 93 77 632	Dec 93 77 632	Dec 93 77 632	Dec 93 77 632	Dec 93 77 632	Dec 93 77 632	Dec 93 77 632	Dec 93 77 632	Dec 93 77 632
Sundry income - net	Dec 93 2 642	Dec 93 2 642	Dec 93 2 642	Dec 93 2 642	Dec 93 2 642	Dec 93 2 642	Dec 93 2 642	Dec 93 2 642	Dec 93 2 642	Dec 93 2 642	Dec 93 2 642
Profit before taxation	Dec 93 53 469	Dec 93 53 469	Dec 93 53 469	Dec 93 53 469	Dec 93 53 469	Dec 93 53 469	Dec 93 53 469	Dec 93 53 469	Dec 93 53 469	Dec 93 53 469	Dec 93 53 469
Tax and Royalties	Dec 93 18 772	Dec 93 18 772	Dec 93 18 772	Dec 93 18 772	Dec 93 18 772	Dec 93 18 772	Dec 93 18 772	Dec 93 18 772	Dec 93 18 772	Dec 93 18 772	Dec 93 18 772
Profit after taxation	Dec 93 34 697	Dec 93 34 697	Dec 93 34 697	Dec 93 34 697	Dec 93 34 697	Dec 93 34 697	Dec 93 34 697	Dec 93 34 697	Dec 93 34 697	Dec 93 34 697	Dec 93 34 697
Capital expenditure (R'000)	Dec 93 10 747	Dec 93 10 747	Dec 93 10 747	Dec 93 10 747	Dec 93 10 747	Dec 93 10 747	Dec 93 10 747	Dec 93 10 747	Dec 93 10 747	Dec 93 10 747	Dec 93 10 747
Distributable income	Dec 93 14 282	Dec 93 14 282	Dec 93 14 282	Dec 93 14 282	Dec 93 14 282	Dec 93 14 282	Dec 93 14 282	Dec 93 14 282	Dec 93 14 282	Dec 93 14 282	Dec 93 14 282
Dividends	Dec 93 14 282	Dec 93 14 282	Dec 93 14 282	Dec 93 14 282	Dec 93 14 282	Dec 93 14 282	Dec 93 14 282	Dec 93 14 282	Dec 93 14 282	Dec 93 14 282	Dec 93 14 282
Forward sales											
Contracts cleared during the quarter	Kilograms 1 587	Kilograms 1 587	Kilograms 1 587	Kilograms 1 587	Kilograms 1 587	Kilograms 1 587	Kilograms 1 587	Kilograms 1 587	Kilograms 1 587	Kilograms 1 587	Kilograms 1 587
Outstanding contracts	Kilograms 2 089	Kilograms 2 089	Kilograms 2 089	Kilograms 2 089	Kilograms 2 089	Kilograms 2 089	Kilograms 2 089	Kilograms 2 089	Kilograms 2 089	Kilograms 2 089	Kilograms 2 089
Estimated capital expenditure for the next six months	R'000 19.8	R'000 19.8	R'000 19.8	R'000 19.8	R'000 19.8	R'000 19.8	R'000 19.8	R'000 19.8	R'000 19.8	R'000 19.8	R'000 19.8

1. On 19 January 1994 dividends were declared by the shareholders of each company, payable to members registered as at the close of business on 4 February 1994.

The dividends are declared in the currency of the Republic of South Africa. Payments from the United Kingdom office will be made in Sterling at the rate of exchange ruling on 4 March 1994, or the first day thereafter on which a rate of exchange is available.

Dividend warrants will be posted on 18 March 1994.

In the case of non-resident shareholders, the applicable taxation will be deducted.

The full conditions of payment may be inspected at or obtained from the Registered office.

2. All financial figures are unaudited.

3. The companies are all incorporated in the Republic of South Africa.

Registered office
Gencor (Pty) Limited
6 Holland Street
Johannesburg 2001
(PO Box 6120)
Marshfield 2107
Tel (011) 376-3162

By order of the respective boards

Gencor SA Limited
Secretary
per D J D Rieck
Manager, Admin and Secretarial Services (Gencor)

Johannesburg, 20 January 1994



NOTES

The Registrar of Companies has approved a change in the financial year-ends of all companies to June of each year, applicable from June 1994, to coincide with that of their management and controlling service company.

Buffelfontein
- 65 000 (September 1993): 76 000 tons of surface material at a grain of 1.0 (September 1992: 1.1) grams per ton mine Ore
- Cumulative expenditure capitalised to date amounts to R1 775 million, inclusive of interest of R332 million. To date R264 million of the shareholders' loans of R979 million has been drawn down.

St Helena
- Treatment of shares by Free State Consolidated Gold Mines (Operational) Ltd yielded a profit of R8 million for the quarter, which is included under profits and royalties.

Stillfontein
- The Government Mining Engineer has confirmed that Chaswale Limited, the company's wholly owned subsidiary, will not be liable for taxes payable. The result of this is that an amount of R9.4 million previously provided is now available for distribution, and a dividend of R10 million has been paid to Stillfontein, which is included in its summary income.

Winkfontein
- As the company has effectively ceased mining operations it will no longer publish a quarterly report, but will publish an interim report each year.

Capital
- Capital requirement is due to receipts from the sale of a mine.

COMPANY NEWS: UK

Crest seeks £19m for return to offensive

By Simon Davies

Crest Nicholson, the Surrey-based house builder and commercial property developer, yesterday announced a £19.1m rights issue to expand its land bank and increase development activities, after three years of retrenchment.

The announcement was accompanied by the release of better than expected profit figures for the year to October 31.

Some 22.53m new shares are to be issued at 88p on a 1-for-4 basis. This represents an 18 per cent discount to Tuesday's closing share price of 106p. Holders of convertible preference shares will be offered 88 new shares for every 1,000 held.

The ordinary share price closed up 8p at 114p.

Pre-tax profits for 1993 came to £21.3m after an exceptional charge of £2m, which resulted from a judgment against Crest Nicholson over its failure to

complete on a land purchase in 1988.

The figures for 1993, restated for FRS 3, showed a £975,000 loss.

Sales in the 12 months increased 15 per cent to £273m (£238m).

Mr John Callcutt, chief executive, said the rights issue would provide funds for the expansion of its short-term land bank - diversifying away from its core southern focus - and the redevelopment of some of its higher margin strategic land holdings.

The company is emerging from two years of losses following the collapse in house prices in 1990 and 1991.

Mr Callcutt said: "In the last three years, we have been fighting back from the brink. We are now in a position where gearing has come back down to 39 per cent, and we have done this without calling on shareholders."

The management would be

satisfied with gearing below 50 per cent, compared with a post rights gearing ratio of 17 per cent.

The dividend of 1p marks Crest's first pay-out since 1990. Earnings per share amounted to 0.01p (3.96p losses).

COMMENT

This rights issue sets the seal on a remarkable turnaround in the company's fortunes since Mr Callcutt took over in July 1991. Net debt has been more than halved, from £104m to £40m, turnover of residential houses has hit record levels despite the recession and the group has successfully unloaded the bulk of its lower margin sites acquired at the peak of the late 1980s property boom. Its current task is to translate this into profits. The company enjoyed pre-tax profits of £37.1m in the year to October 1989, but analysts do not expect it to revisit these levels for some time.



Clive Littler, finance director (left) and John Callcutt, chief executive, announced better than expected profits and a restored dividend

Lasmo's Kalimantan reserves upgraded

By Robert Corzine

Lasmo, the independent oil exploration and production company which has been suffering from weak prices, yesterday announced a 13 per cent upgrade to the proved reserves of one of its biggest assets.

The reserve figure for the Sanga Sanga production sharing contract in Kalimantan, Indonesia, has been increased by 50m barrels of oil equivalent. It supplies 60 per cent of the gas to the world's largest liquefied natural gas plant at Bontang. The upgrade was the result of new exploratory drilling and revised estimates by independent consultants of the amount of recoverable reserves in the field.

Analysts say the revision is a positive long-term development for Lasmo, whose recent record at finding new reserves has failed to match industry averages. It could also have some beneficial effect on short-term profits, but the company's financial position will remain under strain because of the need to finance a new gas field development in Liverpool Bay.

Mr Joe Darby, chief executive, said further reserve upgrades of Kalimantan were likely, although they might not be so large.

Lasmo is one of eight oil companies which Standard and Poors, the credit rating agency, yesterday warned could suffer further because of current low oil prices. Other companies whose ratings have been placed on "Creditwatch with negative implications" status include Arco Chemical, Atlantic Richfield, Enterprise Oil, Norsk Hydro, Oryx Energy, Petrofina and Santa Fe Energy Resources.

Components side behind rise at Electron House

By David Blackwell

Electron House, the electronic components distributor, lifted pre-tax profits from £578,000 to £1.61m for the six months to November 30.

Mr Robert Leigh, chairman, said group sales in the components market had risen by 50 per cent, compared with an overall market improvement of 25 per cent.

Turnover from continuing operations rose by 29 per cent, from £35.9m to £46.2m.

Electronic component sales in the UK rose from £16.9m to £25.8m. Sales in Australia moved ahead from £4.7m to £6.54m and in New Zealand from £2.3m to £3.2m. Operating profits from components sales were £2.67m (£1.44m).

However the group's two remaining systems businesses, which accounted for 33 per cent of turnover, fell into the red to the tune of £296,000, compared with a previous profit of £268,000. Sales were down from £12.3m to £10.7m.

Mr Leigh said that CEM Computers, the systems division in Northern Ireland, was building a substantial service and support business. But Bytech Systems, where staff had been reduced by 10 per cent, would take time to return to profitability, and would probably remain in the red in the second half.

Net interest payable fell from £732,000 to £383,000. Net borrowings were down from £9.1m to £4.5m, cutting gearing from 80 per cent to 35 per cent.

In 1994, when the components market is estimated to increase by a further 9 per cent, Electron expects to raise its market share further, said Mr Leigh.

This was in part because customers were cutting down the number of their suppliers, to the benefit of the major distributors. He believed Electron to be the fourth or fifth biggest in the UK.

Earnings per share rose from 1.1p to 3.74p. The interim dividend has been lifted to 1.2p (1.05p).

Acquisitions behind 60% rise at Rubicon

Profits of Rubicon Group rose from £1.22m to £1.94m pre-tax for the half year ended November 30. The 60 per cent improvement was scored on the back of a 213m rise in turnover to £23.44m.

Acquisitions were behind the advance. High Speed Production, a manufacturer of precision metal components and assemblies, contributed £11.3m to turnover and £1.1m to operating profits in the four months since it joined the group.

Prior to the purchase, Rubicon's sole interest was in the supply of shop equipment.

Mr George Duncan, chair-

man, said the result was achieved in the face of a disappointing outcome for certain of the shop equipment businesses.

He underlined the importance of the contribution made by HSP, which was acquired in July for £5m via the issue of shares, loan notes and cash.

Mr Duncan said HSP was benefiting from strong underlying market growth and improved market share.

Earnings per share for the half year emerged at 7.8p (7.2p) and the interim dividend is being lifted from 1.5p to 1.8p.

Davenport Vernon up 29%

A good second half performance left Davenport Vernon, the multi-franchise motor group, with pre-tax profits ahead by 29 per cent from £1.64m to £2.11m for the year ended September 30.

Turnover expanded by 35.5 per cent to £154.6m against £114.1m.

Earnings per share were 10p (8.1p) while the dividend is increased to 4.2p (4p) through a final payment of 2.7p (2.5p). Profits at halfway improved to £895,000 (£805,000) but the year-end result was boosted by a second half rise of 45 per cent.

Of the sales increase, £35m came from continuing operations.

Beales Hunter shows 5% advance to £1.43m

Despite a lower contribution from its textiles side, Beales Hunter increased pre-tax profits by 5 per cent from £1.35m to £1.43m in the half year to November 30. Sales grew by 11 per cent to £27m.

At the operating level, profits rose 13 per cent to £1.6m, including £20,000 from two businesses acquired during the year. Higher interest of £173,000 (£53,000) reflected the cost of these acquisitions.

Earnings per share edged ahead from 10.4p to 10.6p, while the interim dividend is stepped up to 2.55p (2.45p).

The refrigeration division - including new subsidiary JT

Herbert - increased sales and profits. Obtaining installation business remained difficult, but order levels continued to improve.

The electrical side also showed an improvement, mainly as a result of demand for non-repairable plugs. Some recovery was also seen in sales of traditional plugs, sockets and connectors to consumer product manufacturers.

Textile results continued to be affected by low margins. Beales said that at the present levels of profitability, the division still required a substantial volume increase to produce an acceptable level of return.

NEWS DIGEST

Lower interest costs aid London & Clydeside

With the help of much lower interest charges, London & Clydeside Holdings, the USM-quoted housebuilder operating throughout Scotland, reported an 84 per cent rise in pre-tax profits in the year to September 30.

Lower turnover of £21.2m was because last year's figure of £21.9m included the sale of an office block for £2.5m. After interest payable of £913,000 (£1.58m), pre-tax profit came to £742,000 (£204,000).

This year's result would have been higher but for a write-down connected with a Glasgow office block developed by an associate company.

Earnings per share rose 79 per cent to 5.2p (2.9p) and the final dividend has been increased to 3p making 4.8p (4.5p) for the year.

RCO Holdings little changed at £4.77m

Despite "the most adverse market and trading conditions in the history of the company", RCO Holdings reported maintained levels of profits and turnover for the 53 weeks to October 1.

The supplier of integrated site support services achieved a pre-tax profit of £4.77m from turnover of £45.5m for the period, against a profit of £4.72m on turnover of £47m in the previous 52-week period. At the operating level profits were static at £4.42m, and with cash holdings increasing to £5.8m (£3.8m), net interest receivable rose to £352,000 (£303,000).

A final dividend of 10.25p (9.24p) makes a 15.2p (13.86p) total. The dividend is almost twice covered by earnings per share of 29.67p (29.16p).

Division losses increase

Division Group yesterday announced an increased loss of £503,000 for the year to October 31 on sales up £1m to £2.08m.

The group, which came to the market in May and which makes "virtual reality" software and hardware for professional users, had expected the increased loss, which compared with a £107,000 deficit in 1992. Shares fell by 6p to 89p.

Operating loss was £593,000 (£94,000) and the deficit per share jumped to 2.1p (1p).

Placing and open offer for Andaman

Andaman Resources, the Belfast-based mineral exploration

company, said it had proceeded with the placing and open offer indicated last month to finance further exploration activities.

Some 4m new ordinary shares have been placed at 10p each with 4.65m new ordinary offered to qualifying shareholders to raise a net total of £320,000. Those shares not subscribed for have been conditionally placed by Charles Stanley.

Once the placing and open offer are unconditional, Mr Rudolph de Mendonca and Mr Michael Halsey will be co-opted to the board and Mr P Curistan and Mr J Goodger will retire. Mr H McCullough will become chairman.

NFC makes £2.7m French purchase

NFC, through its subsidiary Exel Logistics France, has acquired Transports Léridon for FF24m (£2.7m).

Léridon, which has annual revenues of about £5.5m, is one of the leading temperature-controlled transport and distribution companies in the Paris region.

It employs 140 people and operates a 10,000 sq m temperature-controlled warehouse at Rungis, near Orly, and a fleet of 60 vehicles.

An initial £2m in cash has been paid with the balance of £700,000 due in January 1995.

Tops pays £14m for two shopping centres

Tops Estates has paid £14m for two Lancashire shopping centres.

Consideration for the shopping centres - 3½ acres at Ashton-Under-Lyne and 2 acres at Bamber Bridge, Preston - was settled in cash out of resources and available bank facilities.

The company said that the two additions to the invest-

ment portfolio, which have a combined rent roll of more than £1.4m (with 10 rent reviews presently outstanding), offered an "outstanding opportunity for substantial growth".

Constantine joins the caravan club

Constantine Holdings, the family-owned property and transport services group, has purchased a majority stake in Carlislefield, the holding company of Elddis Caravans (Const), from its management and Northern Venture Managers.

The management retains a 27 per cent interest.

Property sale falls at Coutts Consulting

Coutts Consulting Group, which provides training and

consultancy services to banks and other financial institutions and operates residential training centres, said the completion of the sale of its vacant Berkshire property, Winkfield Place, for £1.3m, had not taken place because of a default by the purchaser.

Accordingly, the deposit of \$65,000 had been forfeited and the property was being remarketed. A number of approaches had been received, it said.

EFM in further Asian investment

Edinburgh Fund Managers is acquiring a 10 per cent stake in Creditcapital Asset Management Company, a new fund management organisation in India.

Creditcapital manages a range of mutual funds aimed at the Indian retail market.

Earlier this month Edinburgh Fund Managers

announced the launch of an investment trust specialising in smaller companies in emerging Asian markets, to be known as the Edinburgh New Tiger Trust.

Massey Ferguson in Japanese link

Massey Ferguson, the US-owned farm equipment group, and Iseki of Japan have agreed to co-operate in the UK and Irish markets for turf and grass equipment.

MF's grass equipment division has been appointed exclusive distributor for Iseki products from February 1. Iseki is one of the world's biggest manufacturers of compact tractors.

The move has been prompted by the largely complementary nature of the two companies' grass machinery ranges, and builds on existing co-operation between them elsewhere.

CONTRACTS & TENDERS

STATE PROPERTY AGENCY

INVITATION TO TENDER

Autóvilamosági Felszereléseket Gyártó Rt. (Budapest XIII, Váci út 20-26; major scope of activity: development, manufacture and sale of electrical appliances for vehicles), in agreement with the Hungarian State Property Agency, invites open bidding of one round for its central real estate.

The real estate to be sold in the framework of the bidding:

The set of buildings entered into Proprietorship Registers No. 308, 309 and 310 of District XIII, Budapest, under Topographical Lot No. 25216, 25217 and 25219/3, physically located at the public administration address of No. 20-26, Váci Street, District XIII, Budapest. The set of buildings consists of three wings, bordered by Váci Street, Radnóti Street and Balzac Street. The building lot covers 4,900 sq. m, with 25660 sq. m of built-up area. Number of floors: 7+1.

Bids are invited exclusively for cash payment.

The bid shall be submitted personally or by way of a duly authorized representative, in 3 (three) Hungarian or English copies, sealed in an envelope referring to the bidding yet without any indication of the bidding firm. It is to be unambiguously marked which one of the copies is considered original.

Time Limit and Place of Submitting the Bids:

10 to 12 am, 7th March 1994
in presence of a notary public
AUTOVILL Rt.
Secretariat of the General Director
1132 Budapest, Váci út 20-26

Bids may be submitted by both Hungarian and foreign natural and legal persons, as well as by casual associations (consortiums) established for the purpose of submitting a joint bid.

AUTOVILL Rt. and the State Property Agency reserve the right for declaring the bidding unsuccessful.

The bids are to be valid for at least 90 (ninety) days from the time limit of submission.

Bidding is subject to buying the detailed tender documentation and the annexes thereto, signing a secrecy declaration at the same time, for USD 150 - or for an equivalent sum in forint (+ VAT).

Address: 1132 Budapest, Váci út 20-26, General Director's Secretariat
Phone: 361-129-9056

INVEST IN HUNGARY • A SAFE EXPANSION

NOTICE

WORLDINVEST INCOME FUND

DECLARATION OF DIVIDEND No. 34

The Trustees of the WorldInvest Income Fund are pleased to announce a final US\$7.00 per share distribution to Shareholders in respect of the half-year period from July 1, 1993 to December 29, 1993.

For holders of bearer units with accompanying coupons, Coupon Number 34, and any previously un-presented coupons, may be presented for payment on or after February 1, 1994 to:

BankAmerica Trust Company (Jersey) Limited,
PO Box 120, Union House, Union Street, St. Helier,
JERSEY, Channel Islands

For holders of registered units, the dividend will be distributed in accordance with individual mandating instructions in place.

Payments will be made subject to any applicable fiscal or other regulations within fourteen days of such presentation.

WORLDINVEST EXCELLE

WORLDINVEST INCOME SUB-FUND

DECLARATION OF DIVIDEND No. 2

The Trustees of the WorldInvest Excelle Fund are pleased to announce a final £0.35 per share distribution to Shareholders of the Global Fixed Income Sub-fund in respect of the half-year period from June 29, 1993 to December 29, 1993.

The dividend will be distributed in accordance with individual mandating instructions in place and will be paid on February 1, 1994.

Managers) Jersey Limited

30 January, 1994

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COMMODITIES AND AGRICULTURE

Hopes of success grow at Brussels aluminium talks

By Kenneth Gooding, Mining Correspondent, in Brussels

Expectations of a substantial co-ordinated cut in worldwide aluminium production increased yesterday after trade delegates from the main producing countries decided to continue their negotiations into an unscheduled third day.

"We decided we would keep talking while we were still making progress," said one delegate.

However, there were some indications that the talks were taking longer than the two days originally scheduled because of Russia's determination not to shift from its opening offer.

Delegates were concentrating on how cuts of up to 2m tonnes a year of annual output could be shared between Russia and the rest of the world. A sudden surge in Russian exports to the west following a collapse in domestic demand, which had been largely for its

military machine, is widely blamed for the aluminium surplus, which has driven down prices recently to all-time lows in real terms.

Taking part in the negotiations with Russia are trade representatives from Australia, Canada, the 12-nation European Union as one body, Norway and the US.

As an incentive to the Russian, second only to the US as an aluminium producer, to co-operate, the western governments are offering financial and technical help to the Russian industry.

On the other hand, if no agreement is reached, US producers are likely to immediately make anti-dumping charges against the Russian industry. However, this process might take a year to complete.

The EU already has imposed export restrictions on aluminium from the Commonwealth of Independent States which last until the end of February.

Argentine officials sacked over disease outbreak

By John Barham in Buenos Aires

Argentina's agriculture department has sacked top officials at the Senasa animal health service for incompetence in allowing an outbreak of foot-and-mouth disease in Patagonia, a region that had been declared free of the disease.

The department promises it will be "absolutely inflexible" to halt the region's worst outbreak of foot and mouth in 20 years. Senasa has already ordered the killing of 9,000 cattle and sheep since the disease was first notified at the end of December.

Senasa specialists say that they have disinfected and quarantined 50 small farms in a 20km radius around the tourist city of Bariloche and ordered the vaccination of 60,000 animals.

However, a Senasa official claimed the problem was like a "drop in a huge lake. There are 13m animals in this region and they are healthy".

Among the properties worst affected was Mr Lucio Benetton's Pilecan farm, where the government ordered the slaughter of almost 10 per cent of its 27,000 sheep.

Senasa believes the outbreak started at a small farm near Bariloche, where pigs may have been infected by illegal feeds. An official said the disease spread rapidly because "there has been a tremendous growth in tourism and a big increase in cattle movements to meet demand".

However, the Agriculture department suspects that lax controls at Senasa allowed the foot-and-mouth virus to travel south from the country's infected northern region.

The government has spent about \$400m since 1989 on a campaign to rid Argentina of the disease.

Japanese crop setback may herald new rice age

By Alison Maitland

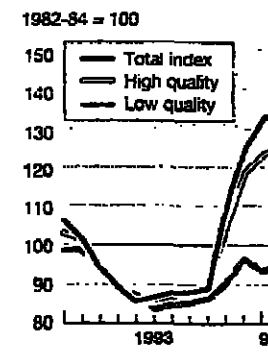
European consumers will soon be paying at least 15 per cent more for rice because of poor harvests and crop failures in the main producing countries, most notably Japan.

The United Nations' Food and Agriculture Organisation estimates that the Japanese harvest fell by about 25 per cent last year to 9.7m tonnes, and this has forced the government to import huge amounts of rice to its previously closed market.

Heavy demand from such an important rice consumer has triggered a near doubling in international prices since September, fuelled by smaller supplies than usual being available from some other big producing countries.

"I've been in this trade for 30 years and I've never seen a year quite like the one we've had," said Mr Danny Driscoll, director in charge of rice at UK food trader Stevens & Brotherton, which has seen a 110 per cent increase in the price of its unmilled US long grain rice to

FAO rice export price



\$440 a tonne. "But then, Japan has never come into the market before."

Japan announced in September that typhoons and a cold summer would force it to import at least 1m tonnes of rice. The international rice industry now estimates that it may be in the market for up to 3m tonnes.

Rice supply and demand have tended to be fairly stable in recent years. But the rash of bad harvests has upset every-

one's calculations.

Crops in China, India, North Korea and the Philippines were hit last year by exceptionally dry or stormy weather, while cool conditions affected the South Korean crop. In Europe, the Spanish crop was down by about one-third because of severe dry weather in the Seville region.

The FAO estimates that world output of paddy rice fell to about 530m tonnes, 6m tonnes less than the record harvest in 1992. It predicts that, as a result, world trade in rice will rise to an all-time high of at least 14.6m tonnes this year, some 800,000 tonnes more than last year.

The type of rice favoured by Japanese consumers is high quality short-grain japonica rice, grown mainly in the US and Australia apart from Japan. But the industry believes that its requirements far exceed available exports and that it will have to consider buying long grain indica rice from the US and from Thailand.

According to the FAO, Japan

bought 200,000 tonnes in early October, contracted for further amounts for delivery in December and has confirmed that it will import 800,000 tonnes in the first quarter of this year.

"Although no indications were given on the volume to be imported after March, it would appear that substantial quantities may still be needed to cover the shortfall," the FAO said.

There has been no let-up in the rise in world prices and buyers are running out of the stocks they bought in advance to protect against sudden price changes. As the new US crop arrives on the European market, consumers are next in line to feel the squeeze.

In addition to the world rice price, European consumers are affected by a levy on rice imports into the European Union. When world prices rise, the levies are meant to fall, to keep prices stable. But the rise of at least 80 per cent in world prices has so far been met by a fall in import levies of only about 12.5 per cent and the

industry wants the European Commission to reduce them further.

Tilda Rice, a leading brand rice manufacturer, is raising its prices of American long grain rice by 15-20 per cent this month in the UK and continental European markets and says there may be further increases later in the year.

"It's a very moveable feast; 3m tonnes is a hell of a lot to mop up," said Mr Tim Smith, Tilda marketing controller. "It depends where Japan does finally source all its requirements. If a huge proportion of that shortfall has to be taken up from the US that puts extra cost pressures on rice from the US, and the same goes for Thailand."

Mr Smith said that if Japanese consumers developed a taste for imported long-grain rice, which cost three or four times less to produce than domestically-grown Japanese rice, they could push international prices higher still.

"We could be at the start of a new rice age," of rising prices, he warned.

Australian farmers enjoying bumper year

By Nikki Tait in Sydney

Australian grain farmers are seeing record or near-record production in the 1993-94 season, thanks to favourable spring growing conditions outside of Queensland, an increase in the area planted, and some "excellent" harvest weather.

According to the Australian Bureau of Agricultural and Resource Economics, total winter crop production is forecast to be 29.4m tonnes, only 700,000 tonnes less than the record grain harvest seen in 1989-94. This figure compares with the estimated 26m tonnes harvested last year.

Mr Chrys Papadopoulos, crop

Abare's crop and livestock economics branch manager, said that this should result in higher farm incomes, despite the likely reduction in average returns for wheat and barley.

The country's wheat crop is estimated to be about 18.2m tonnes - up from 16.2m tonnes last year but still well short of the 22m tonnes harvested in 1989-94.

However, the area sown this year, at 9.5m hectares, was significantly smaller than 1989-94's 12.5m hectares, indicating a much higher yield. The barley crop is forecast to be 6.8m tonnes, nearly 1.3m tonnes more than last year's record crop.

Among the properties worst affected was Mr Lucio Benetton's Pilecan farm, where the government ordered the slaughter of almost 10 per cent of its 27,000 sheep.

Senasa believes the outbreak started at a small farm near Bariloche, where pigs may have been infected by illegal feeds. An official said the disease spread rapidly because "there has been a tremendous growth in tourism and a big increase in cattle movements to meet demand".

However, the Agriculture department suspects that lax controls at Senasa allowed the foot-and-mouth virus to travel south from the country's infected northern region.

The government has spent about \$400m since 1989 on a campaign to rid Argentina of the disease.

Pakistan's textile producers call for halt to cotton exports

By Farhan Bokhari in Lahore

Pakistan's largest textile manufacturing association, the All Pakistan Textile Manufacturers' Association, is urging an immediate halt to cotton exports as a step to prevent further shortfalls of raw material after this season's crop losses.

The association estimates that only 8m bales of cotton will be produced this year, down from an earlier crop target of 12m bales. That level of production would be 1m bales below the local industry's requirement.

Mr Tariq Saigol, chairman of APTMA, has urged the government to cancel export orders for 500,000 bales of cotton, by either declaring force majeure and fulfilling export

commitments out of next year's crop, or by just paying penalties if contracts have to be cancelled.

"It would be strange if we export cotton and then import it for our industrial needs," he said.

Mr Saigol has also urged the government to lower interest rates, which are at present around 22 per cent, as a step towards easing financial pressure on the textile industry.

In addition, he demanded a free float of the rupee to bridge a gap of about 5 per cent between official and open market rates as a way to encourage exports.

The latest demands from APTMA follow a year-long recession in the local textile industry, where the association

claims that manufacturers have been forced to take out of operation 1.2m spindles out of a total of 6.5m because of continuing losses.

According to Mr Saigol, another 500,000 spindles would be at a risk of closure in the coming months unless the government announced new relief measures.

Many economists see the textile industry's troubles as a major test for Pakistan's efforts to boost its exports. Almost 53 per cent of the country's export earnings are generated by sales of cotton products.

"Our whole structure of the economy is too heavily dependent on textiles. The textile sector needs to be revamped and revived," said Mr Saigol.

Coffee futures plunge

Speculative selling in the New York market sparked off a COFFEE price plunge yesterday afternoon that took London futures values to the lowest levels since the end of October. The March position dipped to \$1.189 a tonne at the close, down \$34 on the day.

Traders said there was little fresh news in the market to warrant such a move, but having failed to break out on the upside, disappointed longs had liquidated. "It's looking tired," said one, "and some stale longs have decided to get out."

Others said the fall had been exacerbated by the lack of roaster demand on the way down.

At the London Metal Exchange COPPER and ZINC prices opened sharply higher but came under increasing pressure as the day progressed. A chart break-out at New

York's Commodity Exchange (Comex) late on Tuesday sent the copper market soaring and at one stage the three months position reached a four month high of \$1.912 a tonne, over 10 per cent up this year and 18.5 per cent above its 1993 low. But with analysts and chartists warning that the rise was becoming over-extended and with Comex falling back, prices dropped during the afternoon before last, when business at \$1.882, still up \$34 a tonne from Tuesday's close.

Zinc had continued Tuesday's rise but ran into resistance near \$1,050 a tonne and settled back to a final trade at \$1,030 a tonne, down \$18 on balance.

ALUMINIUM prices lost more ground as news was awaited from the Brussels talks on cutting overcapacity. Compiled from Reuters

COMMODITIES PRICES

BASE METALS

LONDON METAL EXCHANGE

(Prices from Amalgamated Metal Trading)

ALUMINIUM, 99.7 PURITY (% per tonne)

Cash 3 mths

Close 1185.7 1205.6

Previous 1185.5-9.0 1205.5-8.5

High/Low 1191.5 1219.1/202

AM Official 1191.5-1.5 1219.0-1.5

Kerb close 1191.5-1.5 1219.0-1.5

Open Int. 271.2/17

Total daily turnover 54,414

ALUMINIUM ALLOY (% per tonne)

Close 1019.2-1 1043.5-5

Previous 1019.2-1 1043.5-5

High/Low 1019.2-1 1043.5-5

AM Official 1019.2-1 1043.5-5

Kerb close 1019.2-1 1043.5-5

Open Int. 2,336

Total daily turnover 206

LEAD (% per tonne)

Close 497.8 510.1

Previous 497.8 510.1

High/Low 497.8 510.1

AM Official 497.8 510.1

Kerb close 497.8 510.1

Open Int. 17,386

Total daily turnover 5,943

ZINC, special high grade (% per tonne)

Close 1016.7 1036.6

Previous 1016.7 1036.6

High/Low 1016.7 1036.6

AM Official 1016.7 1036.6

Kerb close 1016.7 1036.6

Open Int. 100,453

Total daily turnover 34,054

COPPER, grade A (% per tonne)

Close 1893.4 1896.7

Previous 1893.4 1896.7

High/Low 1893.4 1896.7

AM Official 1893.4 1896.7

Kerb close 1893.4 1896.7

Open Int. 253,665

Total daily turnover 135,994

LME AM Official CDS index 1,492.7

LME CDS index 1,492.7

Spot 1,491.5 3 mths 1,493.9 6 mths 1,477.9 9 mths 1,474.4

HIGH GRADE COPPER (COMEX)

Close 85.00 87.00

Previous 85.00 87.00

High/Low 85.00 87.00

AM Official 85.00 87.00

Kerb close 85.00 87.00

Open Int. 1,119

Total daily turnover 6,945

PRECIOUS METALS

LONDON GOLD MARKET

(Prices supplied by N.M. Rothschild)

Gold (Troy oz.) \$ price £ equiv.

Close 391.20-391.60

Opening 392.60-393.00

Morning fix 392.70 282.938

Afternoon fix 391.70 282.428

Day's High 392.20-393.00

Day's Low 390.90-391.30

Previous close 391.00-391.50

Loco Ldn Mean Gold Lending Rates (% US\$)

1 month 2.75 6 months 2.75

3 months 2.75 12 months 2.85

Silver Fix \$/p/oz. US \$ equiv.

Close 356.60 534.25

Spot 361.10 538.30

3 months 365.35

6 months 373.70

1 year 380.15

Gold Collar \$ price £ equiv.

Nugget/gram 382.395 261.264

Maple Leaf 402.25-404.75

New Sovereign 92.95 61.64

Precious Metals continued

GOLD COMEX (100 Troy oz. \$/day oz.)

Sett. Day's price change High Low Open Int. Vol.

Jan 392.1 -1.0 - 391.3 37,571 36,392

Mar 392.7 -0.4 - 391.3 37,571 36,392

Apr 392.6 -0.3 - 391.3 37,571 36,392

May 392.4 -0.3 391.3 37,571 36,392

Jun 392.7 -0.3 391.3 37,571 36,392

Aug 392.7 -0.3 391.3 37,571 36,392

Total 190,083 48,671

PLATINUM NYMEX (50 Troy oz. \$/day oz.)

Sett. Day's price change High Low Open Int. Vol.

Jan 395.3 -1.5 - 394.0 16,196 944

Mar 395.3 -1.5 394.0 16,196 944

Apr 395.3 -1.5 394.0 16,196 944

May 395.3 -1.5 394.0 16,196 944

Jun 395.3 -1.5 394.0 16,196 944

Total 13,206 874

PALLADIUM NYMEX (100 Troy oz. \$/day oz.)

Sett. Day's price change High Low Open Int. Vol.

Jan 125.00 -1.15 125.00 3,088 213

Mar 124.75 -1.15 125.00 3,088 213

Apr 124.75 -1.15 125.00 3,088 213

May 124.75 -1.15 125.00 3,088 213

Jun 124.75 -1.15 125.00 3,088 213

Total 4,400 291

SILVER COMEX (100 Troy oz. \$/day oz.)

Sett. Day's price change High Low Open Int. Vol.

Jan 502.6 -0.3 503.0 1 1

Mar 502.6 -0.3 503.0 1 1

Apr 502.6 -0.3 503.0 1 1

May 502.6 -0.3 503.0 1 1

Jun 502.6 -0.3 503.0 1 1

Total 11,471 21,388

ENERGY

CRUDE OIL NYMEX (42,000 US gals. \$/barrel)

Sett. Day's price change High Low Open Int. Vol.

Jan 14.99 +0.12 15.40 14.87 14,189 34,684

Mar 15.04 +0.02 15.36 14.85 11,818 46,157

Apr 15.18 +0.01 15.45 15.10 4,884 11,149

May 15.30 +0.00 15.50 15.28 20,719 4,541

Jun 15.48 +0.04 15.83 15.44 40,420 1,821

Jul 15.58 +0.06 15.77 15.55 11,102 1,126

Total 42,282 115,821

CRUDE OIL ICE (\$/barrel)

Sett. Day's price change High Low Open Int. Vol.

Mar 13.94 +5 14.15 13.85 94,534 22,552

Apr 13.97 +4 14.12 13.82 27,882 10,251

May 14.11 +1 14.24 14.07 11,149 2,860

Jun 14.25 +5 14.35 14.22 7,598 2,631

Jul 14.47 +15 14.52 14.43 6,708 1,590

Aug 14.50 - 14.50 14.50 1,284 2,904

Total 144,891 37,862

HEATING OIL NYMEX (42,000 US gals. \$/barrel)

Sett. Day's price change High Low Open Int. Vol.

Mar 48.50 +0.01 50.75 49.40 42,084 24,381

Apr 48.50 +0.35 49.10 48.85 42,131 19,835

LONDON SHARE SERVICE

BANKS

Bank	1993/94	1992/93	% Chg
ABN AMRO	230.0	225.0	+2.2
Barclays	210.0	205.0	+2.4
HSBC	180.0	175.0	+2.9
London	150.0	145.0	+3.4
Midland	120.0	115.0	+4.3
NatWest	100.0	95.0	+5.3
Paragon	80.0	75.0	+6.7
Prudential	60.0	55.0	+9.1
Royal Bank	40.0	35.0	+14.3
Santander	20.0	15.0	+33.3
TSB	10.0	5.0	+100.0

BREWERS

Brewer	1993/94	1992/93	% Chg
Adnams	120.0	115.0	+4.3
Beck's	110.0	105.0	+4.8
Carlsberg	100.0	95.0	+5.3
Guinness	90.0	85.0	+5.9
Heineken	80.0	75.0	+6.7
King	70.0	65.0	+7.7
Miller	60.0	55.0	+9.1
Paulaner	50.0	45.0	+11.1
Pilsener	40.0	35.0	+14.3
Stout	30.0	25.0	+20.0
Town	20.0	15.0	+33.3

BUILDING & CONSTRUCTION

Company	1993/94	1992/93	% Chg
Arrol-Johnston	120.0	115.0	+4.3
Balfour Beatty	110.0	105.0	+4.8
Bechtel	100.0	95.0	+5.3
Bois	90.0	85.0	+5.9
Bray	80.0	75.0	+6.7
Chubb	70.0	65.0	+7.7
Conoco	60.0	55.0	+9.1
Costain	50.0	45.0	+11.1
Crest	40.0	35.0	+14.3
Dorman	30.0	25.0	+20.0
Edwards	20.0	15.0	+33.3

BUILDING MATS. & MERCHANTS

Company	1993/94	1992/93	% Chg
Arrol-Johnston	120.0	115.0	+4.3
Balfour Beatty	110.0	105.0	+4.8
Bechtel	100.0	95.0	+5.3
Bois	90.0	85.0	+5.9
Bray	80.0	75.0	+6.7
Chubb	70.0	65.0	+7.7
Conoco	60.0	55.0	+9.1
Costain	50.0	45.0	+11.1
Crest	40.0	35.0	+14.3
Dorman	30.0	25.0	+20.0
Edwards	20.0	15.0	+33.3

BUILDING MATS. & MERCHANTS - Cont.

Company	1993/94	1992/93	% Chg
Arrol-Johnston	120.0	115.0	+4.3
Balfour Beatty	110.0	105.0	+4.8
Bechtel	100.0	95.0	+5.3
Bois	90.0	85.0	+5.9
Bray	80.0	75.0	+6.7
Chubb	70.0	65.0	+7.7
Conoco	60.0	55.0	+9.1
Costain	50.0	45.0	+11.1
Crest	40.0	35.0	+14.3
Dorman	30.0	25.0	+20.0
Edwards	20.0	15.0	+33.3

CHEMICALS

Company	1993/94	1992/93	% Chg
Arrol-Johnston	120.0	115.0	+4.3
Balfour Beatty	110.0	105.0	+4.8
Bechtel	100.0	95.0	+5.3
Bois	90.0	85.0	+5.9
Bray	80.0	75.0	+6.7
Chubb	70.0	65.0	+7.7
Conoco	60.0	55.0	+9.1
Costain	50.0	45.0	+11.1
Crest	40.0	35.0	+14.3
Dorman	30.0	25.0	+20.0
Edwards	20.0	15.0	+33.3

DISTRIBUTORS

Company	1993/94	1992/93	% Chg
Arrol-Johnston	120.0	115.0	+4.3
Balfour Beatty	110.0	105.0	+4.8
Bechtel	100.0	95.0	+5.3
Bois	90.0	85.0	+5.9
Bray	80.0	75.0	+6.7
Chubb	70.0	65.0	+7.7
Conoco	60.0	55.0	+9.1
Costain	50.0	45.0	+11.1
Crest	40.0	35.0	+14.3
Dorman	30.0	25.0	+20.0
Edwards	20.0	15.0	+33.3

DIVERSIFIED INDUSTRIALS

Company	1993/94	1992/93	% Chg
Arrol-Johnston	120.0	115.0	+4.3
Balfour Beatty	110.0	105.0	+4.8
Bechtel	100.0	95.0	+5.3
Bois	90.0	85.0	+5.9
Bray	80.0	75.0	+6.7
Chubb	70.0	65.0	+7.7
Conoco	60.0	55.0	+9.1
Costain	50.0	45.0	+11.1
Crest	40.0	35.0	+14.3
Dorman	30.0	25.0	+20.0
Edwards	20.0	15.0	+33.3

ELECTRONIC & ELECTRICAL EQPT - Cont.

Company	1993/94	1992/93	% Chg
Arrol-Johnston	120.0	115.0	+4.3
Balfour Beatty	110.0	105.0	+4.8
Bechtel	100.0	95.0	+5.3
Bois	90.0	85.0	+5.9
Bray	80.0	75.0	+6.7
Chubb	70.0	65.0	+7.7
Conoco	60.0	55.0	+9.1
Costain	50.0	45.0	+11.1
Crest	40.0	35.0	+14.3
Dorman	30.0	25.0	+20.0
Edwards	20.0	15.0	+33.3

ELECTRICITY

Company	1993/94	1992/93	% Chg
Arrol-Johnston	120.0	115.0	+4.3
Balfour Beatty	110.0	105.0	+4.8
Bechtel	100.0	95.0	+5.3
Bois	90.0	85.0	+5.9
Bray	80.0	75.0	+6.7
Chubb	70.0	65.0	+7.7
Conoco	60.0	55.0	+9.1
Costain	50.0	45.0	+11.1
Crest	40.0	35.0	+14.3
Dorman	30.0	25.0	+20.0
Edwards	20.0	15.0	+33.3

ELECTRONIC & ELECTRICAL EQPT

Company	1993/94	1992/93	% Chg
Arrol-Johnston	120.0	115.0	+4.3
Balfour Beatty	110.0	105.0	+4.8
Bechtel	100.0	95.0	+5.3
Bois	90.0	85.0	+5.9
Bray	80.0	75.0	+6.7
Chubb	70.0	65.0	+7.7
Conoco	60.0	55.0	+9.1
Costain	50.0	45.0	+11.1
Crest	40.0	35.0	+14.3
Dorman	30.0	25.0	+20.0
Edwards	20.0	15.0	+33.3

ELECTRONIC & ELECTRICAL EQPT

Company	1993/94	1992/93	% Chg
Arrol-Johnston	120.0	115.0	+4.3
Balfour Beatty	110.0	105.0	+4.8
Bechtel	100.0	95.0	+5.3
Bois	90.0	85.0	+5.9
Bray	80.0	75.0	+6.7
Chubb	70.0	65.0	+7.7
Conoco	60.0	55.0	+9.1
Costain	50.0	45.0	+11.1
Crest	40.0	35.0	+14.3
Dorman	30.0	25.0	+20.0
Edwards	20.0	15.0	+33.3

ENGINEERING, VEHICLES

Company	1993/94	1992/93	% Chg
Arrol-Johnston	120.0	115.0	+4.3
Balfour Beatty	110.0	105.0	+4.8
Bechtel	100.0	95.0	+5.3
Bois	90.0	85.0	+5.9
Bray	80.0	75.0	+6.7
Chubb	70.0	65.0	+7.7
Conoco	60.0	55.0	+9.1
Costain	50.0	45.0	+11.1
Crest	40.0	35.0	+14.3
Dorman	30.0	25.0	+20.0
Edwards	20.0	15.0	+33.3

EXTRACTIVE INDUSTRIES

Company	1993/94	1992/93	% Chg
Arrol-Johnston	120.0	115.0	+4.3
Balfour Beatty	110.0	105.0	+4.8
Bechtel	100.0	95.0	+5.3
Bois	90.0	85.0	+5.9
Bray	80.0	75.0	+6.7
Chubb	70.0	65.0	+7.7
Conoco	60.0	55.0	+9.1
Costain	50.0	45.0	+11.1
Crest	40.0	35.0	+14.3
Dorman	30.0	25.0	+20.0
Edwards	20.0	15.0	+33.3

ENGINEERING

Company	1993/94	1992/93	% Chg
Arrol-Johnston	120.0	115.0	+4.3
Balfour Beatty	110.0	105.0	+4.8
Bechtel	100.0	95.0	+5.3
Bois	90.0	85.0	+5.9
Bray	80.0	75.0	+6.7
Chubb	70.0	65.0	+7.7
Conoco	60.0	55.0	+9.1
Costain	50.0	45.0	+11.1
Crest	40.0	35.0	+14.3
Dorman	30.0	25.0	+20.0
Edwards	20.0	15.0	+33.3

ENGINEERING

Company	1993/94	1992/93	% Chg
Arrol-Johnston	120.0	115.0	+4.3
Balfour Beatty	110.0	105.0	+4.8
Bechtel	100.0	95.0	+5.3
Bois	90.0	85.0	+5.9
Bray	80.0	75.0	+6.7
Chubb	70.0	65.0	+7.7
Conoco	60.0	55.0	+9.1
Costain	50.0	45.0	+11.1
Crest	40.0	35.0	+14.3
Dorman	30.0	25.0	+20.0
Edwards	20.0	15.0	+33.3

HEALTH CARE

Company	1993/94	1992/93	% Chg
Arrol-Johnston	120.0	115.0	+4.3
Balfour Beatty	110.0	105.0	+4.8
Bechtel	100.0	95.0	+5.3
Bois	90.0	85.0	+5.9
Bray	80.0	75.0	+6.7
Chubb	70.0	65.0	+7.7
Conoco	60.0	55.0	+9.1
Costain	50.0	45.0	+11.1
Crest	40.0	35.0	+14.3
Dorman	30.0	25.0	+20.0
Edwards	20.0	15.0	+33.3

HOUSEHOLD GOODS

Company	1993/94	1992/93	% Chg
Arrol-Johnston	120.0	115.0	+4.3
Balfour Beatty	110.0	105.0	+4.8
Bechtel	100.0	95.0	+5.3
Bois	90.0	85.0	+5.9
Bray	80.0	75.0	+6.7
Chubb	70.0	65.0	+7.7
Conoco	60.0	55.0	+9.1
Costain	50.0	45.0	+11.1
Crest	40.0	35.0	+14.3
Dorman	30.0	25.0	+20.0
Edwards	20.0	15.0	+33.3

INSURANCE

Company	1993/94	1992/93	% Chg
Arrol-Johnston	120.0	115.0	+4.3
Balfour Beatty	110.0	105.0	+4.8
Bechtel	100.0	95.0	+5.3
Bois	90.0	85.0	+5.9
Bray	80.0	75.0	+6.7
Chubb	70.0	65.0	+7.7
Conoco	60.0	55.0	+9.1
Costain	50.0	45.0	+11.1
Crest	40.0	35.0	+14.3
Dorman	30.0	25.0	+20.0
Edwards	20.0	15.0	+33.3

INVESTMENT TRUSTS

Company	1993/94	1992/93	% Chg
Arrol-Johnston	120.0	115.0	+4.3
Balfour Beatty	110.0	105.0	+4.8
Bechtel	100.0	95.0	+5.3
Bois	90.0	85.0	+5.9
Bray	80.0	75.0	+6.7
Chubb	70.0	65.0	+7.7
Conoco	60.0	55.0	+9.1
Costain	50.0	45.0	+11.1
Crest	40.0	35.0	+14.3
Dorman	30.0	25.0	+20.0
Edwards	20.0	15.0	+33.3

INVESTMENT TRUSTS - Cont.

Company	1993/94	1992/93	% Chg
Arrol-Johnston	120.0	115.0	+4.3
Balfour Beatty	110.0	105.0	+4.8
Bechtel	100.0	95.0	+5.3
Bois	90.0	85.0	+5.9
Bray	80.0	75.0	+6.7
Chubb	70.0	65.0	+7.7
Conoco	60.0	55.0	+9.1
Costain	50.0	45.0	+11.1
Crest	40.0	35.0	+14.3
Dorman	30.0	25.0	+20.0
Edwards	20.0	15.0	+33.3

INVESTMENT TRUSTS

Company	1993/94	1992/93	% Chg
Arrol-Johnston	120.0	115.0	+4.3
Balfour Beatty	110.0	105.0	+4.8
Bechtel	100.0	95.0	+5.3
Bois	90.0	85.0	+5.9
Bray	80.0	75.0	+6.7
Chubb	70.0	65.0	+7.7
Conoco	60.0	55.0	+9.1
Costain	50.0	45.0	+11.1
Crest	40.0	35.0	+14.3
Dorman	30.0	25.0	+20.0

LONDON SHARE SERVICE[illegible][illegible]

Hudson's Bay	16
Imperial Oil	23
Isle	18

[illegible]

prospective or other
official estimates.

[illegible]

AUTHORISED UNIT TRUSTS

AUB Unit Trust Managers Limited (100%)			
51 Belmont Rd, Underberg, Middleburg 182			
AUB Grobied American	5	167.8	168.3
AUB Grobied Equity	5	256.6	258.5
AUB Grobied Exp	5	200.1	201.0
AUB Grobied Exp	5	118.9	121.3

[illegible][illegible][illegible][illegible][illegible][illegible][illegible]

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Compiled with the assistance of Lautro §§

[illegible]

1-248 2000 Crown Financial Management Ltd - Confidential Pension Funds

● ET Cityline Unit Trust Prices are available over the telephone. Call the ET Cityline Help Desk on (971) 873-4378 for more details.

[illegible]

BERMUDA (SIB RECOGNISED)

CANADA (SIB RECOGNISED)

Est. Charge	Calc. Price	Std. Price	Offer Price	% of T. G.
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Harbros Fd Mgrs (C) Ltd
PO Box 265, Gwent
0481 71546
EBSA Mortgage 4 0.0012 0.0012 0.0000 0.0000 4.50

EMMA C. Board	4	15.3412	5.3412	5.3796	10.0174	18.5
EMMA 2000 Acct. Exp/Board	4	225.564	28.564	28.888	20.054	15.2
EMMA 2000 Acct. Exp/Board	4	225.564	28.564	28.888	20.054	15.2
EMMA 2000 Acct. Exp/Board	4	225.564	28.564	28.888	20.054	15.2
EMMA 2000 Acct. Exp/Board	4	225.564	28.564	28.888	20.054	15.2

100% 90% 80% 70% 60% 50% 40% 30% 20% 10% 0%

Category	Subcategory	Value	Unit	Notes
Category 1	Subcategory 1.1	100	kg	
Category 1	Subcategory 1.2	200	kg	
Category 1	Subcategory 1.3	300	kg	
Category 1	Subcategory 1.4	400	kg	
Category 1	Subcategory 1.5	500	kg	
Category 1	Subcategory 1.6	600	kg	
Category 1	Subcategory 1.7	700	kg	
Category 1	Subcategory 1.8	800	kg	
Category 1	Subcategory 1.9	900	kg	
Category 1	Subcategory 1.10	1000	kg	
Category 2	Subcategory 2.1	100	kg	
Category 2	Subcategory 2.2	200	kg	
Category 2	Subcategory 2.3	300	kg	
Category 2	Subcategory 2.4	400	kg	
Category 2	Subcategory 2.5	500	kg	
Category 2	Subcategory 2.6	600	kg	
Category 2	Subcategory 2.7	700	kg	
Category 2	Subcategory 2.8	800	kg	
Category 2	Subcategory 2.9	900	kg	
Category 2	Subcategory 2.10	1000	kg	
Category 3	Subcategory 3.1	100	kg	
Category 3	Subcategory 3.2	200	kg	
Category 3	Subcategory 3.3	300	kg	
Category 3	Subcategory 3.4	400	kg	
Category 3	Subcategory 3.5	500	kg	
Category 3	Subcategory 3.6	600	kg	
Category 3	Subcategory 3.7	700	kg	
Category 3	Subcategory 3.8	800	kg	
Category 3	Subcategory 3.9	900	kg	
Category 3	Subcategory 3.10	1000	kg	

For comments, please contact: Public.Meeting@epa.gov

Calgary Jan 17 (UPI)—The Calgary Stampede is the largest rodeo in the world, and it's back for its 87th annual celebration.

1. The first group of respondents (n = 10) was composed of students who had completed the course and were currently employed in a position related to their field of study. These respondents were contacted via email and invited to participate in the study. The second group (n = 10) was composed of students who had completed the course and were currently employed in a position related to their field of study. These respondents were contacted via email and invited to participate in the study. The third group (n = 10) was composed of students who had completed the course and were currently employed in a position related to their field of study. These respondents were contacted via email and invited to participate in the study.

	2001 Price	2002 Price	% CHG
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MANAGED FINES NOTED

Prices are in pence unless otherwise indicated and are designated 3 with no profit rate to U.S. dollars. Yields allow for all buying expenses. Prices of certain older lots include interest payable subject to normal gains tax on sale. Commission free. **1000** 1964-65. **1000** 1966-67. **1000** 1968-69. **1000** 1970-71. **1000** 1972-73. **1000** 1974-75. **1000** 1976-77. **1000** 1978-79. **1000** 1980-81. **1000** 1982-83. **1000** 1984-85. **1000** 1986-87. **1000** 1988-89. **1000** 1990-91. **1000** 1992-93. **1000** 1994-95. **1000** 1996-97. **1000** 1998-99. **1000** 2000-01. **1000** 2002-03. **1000** 2004-05. **1000** 2006-07. **1000** 2008-09. **1000** 2010-11. **1000** 2012-13. **1000** 2014-15. **1000** 2016-17. **1000** 2018-19. **1000** 2020-21. **1000** 2022-23. **1000** 2024-25. **1000** 2026-27. **1000** 2028-29. **1000** 2030-31. **1000** 2032-33. **1000** 2034-35. **1000** 2036-37. **1000** 2038-39. **1000** 2040-41. **1000** 2042-43. **1000** 2044-45. **1000** 2046-47. **1000** 2048-49. **1000** 2050-51. **1000** 2052-53. **1000** 2054-55. **1000** 2056-57. **1000** 2058-59. **1000** 2060-61. **1000** 2062-63. **1000** 2064-65. **1000** 2066-67. **1000** 2068-69. **1000** 2070-71. **1000** 2072-73. **1000** 2074-75. **1000** 2076-77. **1000** 2078-79. **1000** 2080-81. **1000** 2082-83. **1000** 2084-85. **1000** 2086-87. **1000** 2088-89. **1000** 2090-91. **1000** 2092-93. **1000** 2094-95. **1000** 2096-97. **1000** 2098-99. **1000** 2100-01. **1000** 2102-03. **1000** 2104-05. **1000** 2106-07. **1000** 2108-09. **1000** 2110-11. **1000** 2112-13. **1000** 2114-15. **1000** 2116-17. **1000** 2118-19. **1000** 2120-21. **1000** 2122-23. **1000** 2124-25. **1000** 2126-27. **1000** 2128-29. **1000** 2130-31. **1000** 2132-33. **1000** 2134-35. **1000** 2136-37. **1000** 2138-39. **1000** 2140-41. **1000** 2142-43. **1000** 2144-45. **1000** 2146-47. **1000** 2148-49. **1000** 2150-51. **1000** 2152-53. **1000** 2154-55. **1000** 2156-57. **1000** 2158-59. **1000** 2160-61. **1000** 2162-63. **1000** 2164-65. **1000** 2166-67. **1000** 2168-69. **1000** 2170-71. **1000** 2172-73. **1000** 2174-75. **1000** 2176-77. **1000** 2178-79. **1000** 2180-81. **1000** 2182-83. **1000** 2184-85. **1000** 2186-87. **1000** 2188-89. **1000** 2190-91. **1000** 2192-93. **1000** 2194-95. **1000** 2196-97. **1000** 2198-99. **1000** 2200-01. **1000** 2202-03. **1000** 2204-05. **1000** 2206-07. **1000** 2208-09. **1000** 2210-11. **1000** 2212-13. **1000** 2214-15. **1000** 2216-17. **1000** 2218-19. **1000** 2220-21. **1000** 2222-23. **1000** 2224-25. **1000** 2226-27. **1000** 2228-29. **1000** 2230-31. **1000** 2232-33. **1000** 2234-35. **1000** 2236-37. **1000** 2238-39. **1000** 2240-41. **1000** 2242-43. **1000** 2244-45. **1000** 2246-47. **1000** 2248-49. **1000** 2250-51. **1000** 2252-53. **1000** 2254-55. **1000** 2256-57. **1000** 2258-59. **1000** 2260-61. **1000** 2262-63. **1000** 2264-65. **1000** 2266-67. **1000** 2268-69. **1000** 2270-71. **1000** 2272-73. **1000** 2274-75. **1000** 2276-77. **1000** 2278-79. **1000** 2280-81. **1000** 2282-83. **1000** 2284-85. **1000** 2286-87. **1000** 2288-89. **1000** 2290-91. **1000** 2292-93. **1000** 2294-95. **1000** 2296-97. **1000** 2298-99. **1000** 2300-01. **1000** 2302-03. **1000** 2304-05. **1000** 2306-07. **1000** 2308-09. **1000** 2310-11. **1000** 2312-13. **1000** 2314-15. **1000** 2316-17. **1000** 2318-19. **1000** 2320-21. **1000** 2322-23. **1000** 2324-25. **1000** 2326-27. **1000** 2328-29. **1000** 2330-31. **1000** 2332-33. **1000** 2334-35. **1000** 2336-37. **1000** 2338-39. **1000** 2340-41. **1000** 2342-43. **1000** 2344-45. **1000** 2346-47. **1000** 2348-49. **1000** 2350-51. **1000** 2352-53. **1000** 2354-55. **1000** 2356-57. **1000** 2358-59. **1000** 2360-61. **1000** 2362-63. **1000** 2364-65. **1000** 2366-67. **1000** 2368-69. **1000** 2370-71. **1000** 2372-73. **1000** 2374-75. **1000** 2376-77. **1000** 2378-79. **1000** 2380-81. **1000** 2382-83. **1000** 2384-85. **1000** 2386-87.

CURRENCIES AND MONEY

MARKETS REPORT

Sales data knock pound

Trading in currency markets was dominated yesterday by the pound which lost ground across the board. The release of weaker than expected economic figures prompted speculation about an early cut in interest rates, writes Philip Gault.

The combination of subdued December retail sales figures and confirmation of a benign inflationary environment convinced the market that a rate cut had become more likely.

The interest rate expectations were reflected in other financial markets. In the futures market, after opening at 94.74, the March short sterling contract rose 11 basis points to trade at a high of 94.85 before falling back in late trading to 94.81.

After closing on Tuesday at DM2.615, the pound fell below the DM2.60 level in early trading. Later it moved above DM2.605, before falling back to close in London nearly one and three-quarter pence lower on the day at DM2.6016.

Mr Peter Lutton of Barclays said sterling had been "trashed" on the back of the numbers and the easier inflationary background, bringing to an end the currency's rise against the D-Mark from DM2.54 in mid-December to over DM2.62 last week.

The negative side of the pound is now coming much more to the fore," said Mr Lutton.

Although December's seasonally adjusted 0.2 per cent drop in retail sales was unexpected, the currency's pull-back was not a complete surprise, with analysts viewing sterling at DM2.62 as "frothy".

The pound also started weaker against the dollar slipping to \$1.49 in morning trading after Tuesday's close of \$1.4972. It ended the day at \$1.4918.

The government warned, however, that the market should not link any future interest rate cut to sterling's strength alone. Mr Stephen Dorrell, Financial Secretary to the Treasury said: "We will watch the exchange rate but we shall also watch a number of domestic indicators and we shall set interest rates in the light of all those indicators."

Continued pessimism about

Sterling

Against the DM (DM per £)

2.64

2.62

2.60

2.58

2.56

2.54

2.52

2.50

2.48

2.46

2.44

2.42

2.40

2.38

2.36

2.34

2.32

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2.08

2.06

2.04

2.02

2.00

1.98

1.96

1.94

1.92

1.90

1.88

1.86

1.84

1.82

1.80

1.78

1.76

1.74

1.72

1.70

1.68

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1.62

1.60

1.58

1.56

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Exchange to 1.027 to the dollar from 1.027 on Tuesday, falling below Moscow's record low of 1.007 to the dollar.

The Bank of England yesterday announced its first regular sale and repurchase facility which will put \$3.97bn of liquidity into the market, of which \$3.82bn will be provided in the three-week repo expiring on February 10 and \$137m in a five-week repo expiring on February 24. The interest rate of 5 1/2 per cent on the repos is the same rate currently offered on repos in the course of the Bank's daily money market operations.

The new arrangements replace a temporary facility in place since September 1992. The Bank introduced the arrangements to help relieve large money market shortages and reduce short-term interest rate volatility. The new facility showed evidence of success by raising nearly \$0.5bn more than the temporary facility, which was about \$2.5bn, and attracting more lenders.

Money market sources said the sudden rush of rate cut speculation was the reason why the shorter dated facility was larger than the longer facility. Investors did not want to lock into fixed rate funding at current levels when there was a chance they might fall soon.

The Bank has indicated that it plans to use the regular facility to "rough" tune the short-term money market operations will be used for "fine" tuning purposes. Accordingly, the Bank is more likely to send interest rate signals to the market through its daily operations rather than through the regular facility. The larger the sums dealt with through the regular facility, the greater the Bank's scope for fine-tuning monetary policy through its daily activities.

Yesterday was a tight day in the UK money markets with overnight rates rising from 5 1/2 per cent at the start of trading to over 7 per cent by noon with the Bank providing limited early assistance. The Bank provided the market with around \$760m of late, unspecified assistance, bringing total help over the day to \$1.37bn against a shortage of \$1.3bn.

ROUND SPOT FORWARD AGAINST THE POUND

Jan 19		Closing mid-point	Change on day	Bid/offer spread	Day's mid- high	One month Rate %PA	Three months Rate %PA	One year Rate %PA	Bank of England Ind. Index		
Europe											
Austria	(Sch)	18.2869	-0.1328	779 - 939	18.4254	18.2734	-0.2	18.2899	-0.2	113.3	
Belgium	(Bfr)	54.1711	-0.2699	378 - 080	54.5636	54.1009	-54.2578	-1.8	54.4729	-1.8	112.8
Denmark	(DKr)	10.1129	-0.0373	042 - 179	10.1631	10.1002	-10.1211	-1.2	10.1308	-10.1361	-0.2
Finland	(Fmk)	8.4524	-0.0344	430 - 818	8.5088	8.4524	-0.0564	-1.3	8.4627	-0.04	107.8
France	(FFr)	8.5408	-0.041	365 - 452	8.5823	8.5408	-0.0425	-1.3	8.5677	-0.04	107.8
Germany	(DM)	2.8018	-0.0164	025 - 025	2.8207	2.8018	-0.0205	-0.5	2.8031	-0.1	122.1
Greece	(Dr)	372.490	-2.846	259 - 727	375.070	372.490	-2.580	-1.0	372.490	-2.580	103.9
Ireland	(Ir)	1.0418	-0.003	401 - 435	1.0480	1.0418	-0.0062	-1.0	1.0459	-0.4	78.2
Italy	(L)	2536.35	-9.16	501 - 501	2549.05	2536.35	-12.70	-2.9	2569.1	-2.5	78.2
Luxembourg	(Flr)	54.1729	-0.2699	378 - 080	54.5636	54.1009	-54.2578	-1.9	54.6479	-0.9	112.8
Netherlands	(Gld)	2.9144	-0.0161	133 - 182	2.9306	2.9104	2.9149	0.0	2.9137	0.2	117.9
Norway	(Nkr)	11.1816	-0.0001	874 - 987	11.2990	11.1824	-11.2007	-1.7	11.2064	-1.5	10.4
Portugal	(Esc)	282.101	-0.874	890 - 311	283.759	282.101	-1.658	-1.0	285.495	-0.8	78.2
Spain	(Pta)	162.521	-0.898	229 - 300	163.317	162.521	-1.618	-1.0	162.521	-1.618	78.2
Sweden	(Skr)	12.0985	-0.0187	882 - 088	12.1463	12.0985	-0.0478	-1.2	12.1255	-1.4	78.2
Switzerland	(Sfr)	2.1773	-0.0169	760 - 785	2.1900	2.1742	2.175	1.3	2.1459	1.4	118.3
UK	(£)	1.0000	-0.0000	405 - 423	1.0000	1.0000	-0.0000	-1.0	1.0000	-0.0000	82.3
USA	(Dlr)	1.4918	-0.0046	911 - 920	1.5009	1.4918	-0.0091	-1.0	1.4978	-0.5	118.3
Asia/Pacific											
Argentina	(Pso)	1.4916	-0.0048	911 - 920	1.5009	1.4898	-1.4898	-1.0	1.4918	-1.0	118.3
Brazil	(R)	597.287	-7.533	119 - 415	599.820	587.000	-587.000	-1.0	599.820	-1.0	118.3
Canada	(Cdn)	1.5892	-0.0138	554 - 570	1.5717	1.5926	1.5935	1.7	1.5486	1.8	92.6
Mexico (New Pso)	(N)	1.4918	-0.0168	930 - 345	1.5009	1.4878	-1.4878	-1.0	1.4918	-1.0	118.3
Peru	(S)	1.4918	-0.0054	914 - 921	1.5012	1.4897	-1.4898	-1.0	1.4918	-1.0	118.3
Pacific/Northern Asia											
China	(Rmb)	8.2749	-0.0139	336 - 361	8.2910	8.2599	8.2133	0.8	8.2432	0.7	118.3
Hong Kong	(HK\$)	11.5246	-0.0417	211 - 280	11.5960	11.4770	11.5041	2.1	11.4707	1.9	113.3
India	(R)	46.7944	-0.1731	778 - 109	47.0550	46.7570	-46.7570	-1.0	46.7944	-1.0	118.3
Japan	(Y)	165.428	-0.0001	82.5 - 94.0	165.428	165.428	-165.428	-1.0	165.428	-1.0	117.9
Korea	(W)	165.428	-0.0155	692 - 742	165.428	165.428	-165.428	-1.0	165.428	-1.0	117.9
New Zealand	(NZ\$)	2.6457	-0.0114	434 - 479	2.6561	2.6399	2.6478	-1.0	2.6509	-0.8	105.7
Philippines	(Pso)	41.7077	-0.1501	732 - 942	41.7042	41.7232	-41.7232	-1.0	41.7077	-1.0	118.3
S Africa (Com)	(R)	5.5034	-0.0203	916 - 942	5.5095	5.5095	-5.5095	-1.0	5.5095	-1.0	118.3
S Africa (Fin)	(S)	2.3973	-0.0113	959 - 126	2.4109	2.3959	-2.3959	-1.0	2.3973	-1.0	118.3
S Africa (Corp)	(R)	5.0884	-0.0222	849 - 918	5.1197	5.0814	-5.0814	-1.0	5.0884	-1.0	118.3
S Africa (Govt)	(P)	6.5413	-0.0287	323 - 503	6.5286	6.5107	-6.5107	-1.0	6.5413	-1.0	118.3
Thailand	(Bt)	108.84	-0.0001	846 - 920	108.84	108.84	-108.84	-1.0	108.84	-1.0	118.3
Taiwan	(T\$)	38.4493	-0.098	336 - 690	39.7100	39.4000	-39.4000	-1.0	38.4493	-1.0	118.3
Thailand	(Bt)	38.0636	-0.1802	456 - 933	38.2600	38.0200	-38.0200	-1.0	38.0636	-1.0	118.3

ISDR rate for Jan 18. Bid/offer spreads in the Pound Spot table show only the last two decimal places. Forward rates are not directly quoted by the market. Bid and offer implied by current interest rates. Strategy index calculated as the difference between the bid and offer rates. Base currency is 100 units of the bid. Offer and mid-rates in both the Bid and the Pound Spot table derived from the bid/offer rates. Forward rates are implied by the bid and offer rates. Bid and offer implied by current interest rates. Strategy index calculated as the difference between the bid and offer rates. Base currency is 100 units of the bid.

Source: Reuters. All rates are for 100 units of foreign currency against 100 units of sterling. Forward rates are not directly quoted to the market but are implied by current interest rates. Morgan Stanley's forward rates are shown for Jan 19. Base average 1990-1993.

DOLLAR SPOT FORWARD AGAINST THE DOLLAR

	mid-point	Jan 19	Change on day	Day's bid/offer spread	Day's mid-high	One month	Three months	One year	Morgan Stanley				
Europe	(Sfr)	18.2860	-0.0445	555 - 605	18.2940	18.2498	12.2845	-2.6	12.2842	-1.2	102.6		
Austria	(Sfr)	18.2860	-0.0445	555 - 605	18.2940	18.2498	12.2845	-2.6	12.2842	-1.2	102.6		
Belgium	(Bfr)	36.3150	-0.0493	000 - 300	36.3730	36.2540	36.46	+4.3	36.67	39	37.235	-0.25	102.4
Denmark	(DKr)	6.7780	-0.0005	750 - 810	6.7894	6.7510	6.7982	-3.6	6.827	8.29	6.894	-1.7	103.7
France	(Ffr)	5.9861	-0.0025	611 - 711	5.9913	5.9829	5.9793	-2.2	5.9968	-1.4	5.9726	-1.0	103.0
Finland	(Ffr)	5.9325	-0.0008	259 - 359	5.9395	5.9595	5.9717	-0.7	5.9795	-5.4	6.0075	-1.0	106.6
Germany	(M)	1.7115	-0.0001	77 - 127	1.7481	1.7420	1.7497	-0.2	1.7556	-2.7	1.7712	-1.6	78.8
Greece	(Dr)	249.700	-1	600 - 800	250.200	249.500	253.25	-1.7	260.05	-16.6	292.2	-1.70	71.8
Ireland	(Ir)	1.4319	-0.0012	299 - 399	1.4377	1.4254	1.4291	-3.2	1.422	8	1.4054	-1.9	-
Italy	(L)	170.625	-0.15	675 - 875	170.2	169.80	170.8	-15	176.9	19.5	179.1	-3	-
Netherlands	(Dfl)	36.3150	-0.0493	000 - 300	36.3730	36.2540	36.46	+4.3	36.67	39	37.235	-0.25	102.4
Norway	(Nkr)	1.9539	-0.0037	534 - 634	1.9576	1.9510	1.9578	-2.4	1.9635	-2.0	1.975	-1.1	103.3
Portugal	(Pta)	7.5023	-0.0131	033 - 033	7.5280	7.4320	7.5163	-2.2	7.54	-7.0	5.9893	-1.3	94.9
Spain	(Pes)	175.00	+0.05	600 - 800	176.900	173.900	176.9	-3.2	177.97	-7.4	166.53	-6.2	94.9
Sweden	(Skr)	4.8560	-0.0001	899 - 999	4.8623	4.8523	4.8645	-0.2	4.8695	-0.2	4.8695	-0.2	104.6
Switzerland	(Sfr)	1.9103	-0.0074	590 - 690	1.9242	1.9053	1.9608	-1.1	1.9125	-0.8	1.9595	-0.0	81.6
UK	(£)	1.9419	-0.0054	914 - 921	1.9501	1.9457	1.9488	-2.4	1.9529	3.1	1.9703	-1.4	91.8
USA	(D)	1.1121	+0.0013	116 - 126	1.1136	1.1107	1.1097	-3.7	1.1035	3.1	1.0909	-1.9	-
SDR		1.7351											
Americas													
Argentina	(Peso)	0.9939	+0.0005	999 - 999	0.9999	0.9998							
Brazil	(Cr)	400.390	+6.475	375 - 385	400.590	400.375							
Canada	(Cdn)	1.2114	-0.0014	-1.4	1.2145	1.2095	1.3102	-0.7	1.3102	-0.5	1.3164	-0.4	86.5
Mexico	(New Peso)	3.1050	0.04	3.00	3.1060	3.1025	3.1097	-0.07	3.1138	-0.7	3.125	-0.0	-
Asia	(S)												102.4
Pacific/Middle East/Asia													
Australia	(A\$)	1.4111	-0.0042	305 - 316	1.4368	1.4267	1.4321	-0.9	1.4353	-1.2	1.4428	-0.8	87.4
Hong Kong	(H\$)	3.7258	-0.0005	250 - 260	3.7320	3.7260	3.7478	-0.2	3.7298	-0.2	3.7405	-0.2	-
India	(Rs)	1.2688	-0.0025	690 - 725	1.3725	1.3753	1.4281	-3.1	1.6386	-3.6	-	-	-
Japan	(¥)	110.895	+0.145	810 - 820	111.050	110.260	110.81	0.9	110.8	1.0	109.03	1.7	140.0
Malaysia	(M\$)	2.7295	-0.0005	268 - 305	2.7315	2.7230	2.7505	-1.3	2.725	0.7	2.7445	-0.9	-
Philippines	(P\$)	1.7135	-0.0017	774 - 785	1.7245	1.7179	1.749	-0.8	1.7787	-1.2	1.7883	-0.9	-
Saudi Arabia	(SR)	3.7496	-	492 - 499	3.7599	3.7500	3.7541	-1.4	3.7671	-1.9	3.7784	-0.7	-
Singapore	(S\$)	1.6070	-0.0018	685 - 675	1.6290	1.6065	1.6057	-1.0	1.6034	0.9	1.5917	-0.6	-
S. Africa (Cm)	(R)	1.9177	-0.0028	995 - 125	1.9415	1.9430	1.9283	-6.1	1.9572	-7.2	1.9886	-0.8	-
S. Africa (Fin)	(R)	1.9177	-0.0028	995 - 125	1.9415	1.9430	1.9283	-6.1	1.9572	-7.2	1.9886	-0.8	-
South Korea	(Won)	810.350	-0.85	300 - 400	811.60	810.230	813.35	-4.4	816.85	-3.2	835.35	-3.1	-
Taiwan	(T\$)	26.440	+0.03	400 - 500	26.4650	26.4200	26.5039	-2.7	26.825	-2.7	-	-	-
Thailand	(Ba)	25.5000	+0.005	100 - 200	25.5300	25.5000	25.56	-1.8	25.615	-1.5	25.94	-1.3	-
Forward rates are not directly quoted by the market.													
13% rate implied by carrying forward the spot rate plus the last five days average discount.													
13% rate implied by carrying forward the spot rate plus the last five days average discount.													

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AMERICA

US reacts negatively to earnings reports

Wall Street

US share prices slumped in late morning trading in New York yesterday in response to a succession of disappointing earnings announcements, having risen earlier in the day to touch new highs, writes Richard Waters in New York.

Shares of computer and drugs companies led the slide as leading companies in both sectors reported poor results, while banking stocks continued the sell-off which has followed a recent run-up in prices.

By lunchtime, the Dow Jones Industrial Average was down 4.50 at 3,865.79, having been 14 points higher at mid morning. The S&P 500 index also slipped after an early gain, trading 1.62 down by lunchtime at 472.63.

The bad news for computer stocks was delivered by Intel, the chip maker, which announced figures after the markets had closed on Tuesday, and Digital Equipment, which reported a loss of 53 cents a share in its most recent quarter and cautioned about the outlook for the first half of

1994. Digital's shares dropped 3 1/2%, to 32 1/2, in volume of 1.7m shares, while Intel fell 3 1/2% to \$63 1/2.

The weakness in technology stocks helped to depress the Nasdaq stock index, which has a higher weighting towards technology companies. The index dropped by around 3 1/2% by midday, down from a record high the previous day.

Drug stocks were battered after Pfizer, seen as one of the stars of the industry, reported a marked slowdown in sales in the final three months of 1993. Its shares fell 5 1/2% to \$24, on the news, dragging down other drug stocks in the process.

Among the industry leaders, Bristol-Myers Squibb dropped 3 1/2% to \$56 1/2. Schering-Plough was among the biggest losers, falling 5 1/2% to \$64 1/2.

Leading bank stocks added to the general gloom. Citicorp, despite its recent strong earnings announcement, fell to \$40 1/2, down 5 1/2%. Shares in BankAmerica, the only leading bank to announce figures yesterday, fell 5 1/2% to \$46 1/2, as the US's second largest bank continued to feel the effects of the

weak Californian economy.

These mark-downs came after a generally positive start to the day, helped by firmness in the government bond market. Nor did the position improve much at midday, as the Fed released its "beige book" report on the economy. This reported that economic activity was continuing to expand, with signs of an acceleration in some sectors. It added that there were few signs of a pick-up in inflation, underpinning the bond market's positive mood.

Canada

Toronto stocks continued to climb into record territory in heavy midday action.

The TSE-300 composite gained 9.00 to 4,570.90 in turnover of 44.5m shares valued at C\$25.5m.

Strong pipelines, media, forestry and transportation shares propped up soft precious metals stocks.

The pipeline sector leapt 118.23, or 2.8 per cent, to 4,290.38. TransCanada Pipeline shares rose C\$2 to C\$20 with 771,008 shares traded.

EUROPE

Continent fuelled by rate cut optimism

Hopes for Europe-wide rate cuts coloured yesterday's trading, writes Our Markets Staff.

FRANKFURT pulled itself out of a downward path, helped by short-covering ahead of tomorrow's futures expiry and some speculation that the Bundesbank might reduce interest rates at its meeting today. However, most market commentators do not expect a move given the growth in M3.

The DAX index rose 20.54 to 2,134.38, almost recouping all of Tuesday's decline. In the post-bourse the Dax index was unchanged, while turnover fell to 1.01bn.

The chemical sector came into play helped by a positive note issued recently by Nomura which forecast that BASF, Hoechst, Bayer and Degussa were "due a big year" given that "restructuring measures, which have been executed, mean that profits are highly leveraged to any improvements in volumes or prices".

Nomura added that the chemicals sector had started to outperform the DAX, but still lagged by an average of 5 per cent a year. Degussa rose

DM13.50 to DM464.00, also helped by a buy note from Bank Julius Bär, BASF by DM5.10 to DM294.70, Hoechst by DM3.80 to DM304.30 and Bayer by DM6.70 to DM336.50.

ZURICH returned to record territory, helped by the strength of the dollar against the D-mark, the inflation outlook after good figures from Basle on Tuesday and the potential for lower interest rates. The SMI index rose 11.9 to 3,049.4.

Industrials led the gains. Sulzer certificates added SF43 to SF7925 on the view that the issue had become cheap relative to the market.

Swissair, also viewed as a recent laggard, put on SF720 to SF7850.

SMH continued to pick up after recent declines, adding SF19 to SF1,025 on renewed speculation about its Swatch car project. However, the company declined to comment on press speculation about a potential partner.

AMSTERDAM moved ahead helped by strength in neighbouring markets, with the AEX index rising 2.17 to 427.33. KLM went up over 5 per

FT-SE Actuaries Share Indices

Hourly changes	Open	10.30	11.00	12.00	13.00	14.00	15.00	Close
FT-SE Actuaries 100	1486.41	1488.03	1488.87	1490.59	1492.55	1493.52	1498.47	1498.53
FT-SE Actuaries 200	1569.55	1569.87	1573.20	1573.06	1573.95	1573.05	1588.79	1570.42

	Jan 19	Jan 18	Jan 17	Jan 16	Jan 15	Jan 14
FT-SE Actuaries 100	1478.03	1474.05	1468.32	1458.82	1453.08	1457.81
FT-SE Actuaries 200	1559.36	1552.53	1543.91	1534.91	1524.81	1524.81

Base value 1000 (20/1/1993). Negativity: 100 = +100.11, 200 = +100.11, 300 = +100.11, 400 = +100.11, 500 = +100.11, 600 = +100.11, 700 = +100.11, 800 = +100.11, 900 = +100.11, 1000 = +100.11.

cent, gaining F12.30 to F146.30, in reaction to news that it will maintain its 20 per cent stake in the ordinary share capital of Northwest Airlines through a share swap. Unexpectedly strong trade was also seen in Phillips whose shares improved F11.80 or 4 per cent to F146.60.

PARIS captured the mood with a day's gain of 1.2 per cent in the CAC-40, closing 27.33 higher at 2,274.67.

Turnover was steady at FF75bn. St Gobain went ahead the trend, down FF6 to FF624, ahead of preliminary 1993 figures today. Elf Aquitaine continued firm, up FF10 to FF418, with reports that Suez was seeking a stake in the oil group.

MILAN was little changed after the firm trend of the previous two sessions and the Comit index registered a dip of just 0.05 to 617.35.8.

Mr James Cornish of NatWest Securities, noted that with general elections set for March 27, market volatility was likely to increase as the implications of the current deep divisions of the centre-right became clearer.

He recommended using dips in the index to increase market weightings with a view to ending the election period with a 1.2 percentage point overweight position in Italy of 8.7 per cent in a European, ex-UK portfolio.

Industrials were in demand on hopes that they would lead recovery. CIR put on L49 to L1,920 and Fiat added L39 to L4,439 in spite of an eight hour

strike against job cuts.

MADRID sprinted to a record close with investment funds playing a central role in pushing the market higher. The general index added 4.87 or 2.4 per cent to 343.23 in volume of Ptas47bn. STOCKHOLM resumed its rally and the ABN index rose 13.4 to a record 1,589.5.

Volvo B bucked the trend as profits were taken after their recent strong performance and ahead of the special shareholders' meeting later in the day. The shares finished SKr4 lower at SKr657, after a day's low of SKr638.

COPENHAGEN reacted modestly to the central bank's cut in interest rates, the KFX index up 0.99 to 118.16 in turnover of Dkr1.6bn. The bank cut key rates by 0.25 percentage points to 5.75 per cent - the tenth reduction in five months.

ATHENS lost some 2 per cent as investors took profits after the market's steady upward rise in recent sessions. The general index closed down 24.48 at 1,170.10.

Written and edited by John Pitt and Michael Morgan

ASIA PACIFIC

Hopes for economic boost help Nikkei over 19,000

Tokyo

Hopes of an imminent announcement of economic stimulus by the government supported sentiment, and late afternoon buying by foreign and domestic investors pushed the Nikkei average above the 19,000 level for the first time since November 2, writes Erika Terazono in Tokyo.

The 225-issue index ended 524.85, or 2.8 per cent, ahead at 19,038.40 after a day's low of 18,515.65 and high of 19,118.81. The Topix index of all first section stocks advanced 28.75, or 1.9 per cent, to 1,541.15. In London the ISE/Nikkei 50 index rose 7.02 to 1,380.56.

The Nikkei faced small-profit-taking during the early morning. However, an overnight rise in the Nikkei futures on the Chicago Mercantile Exchange led the Osaka futures higher, triggering arbitrage buying. The underlying cash market rebounded on active demand by foreigners and domestic institutions, also spurring covering of short positions, especially in banks.

Volume was 400m shares, up from 385m. Rises overwhelmed declines by 933 to 136, with 102 issues unchanged.

The Tokyo Stock Exchange suspended Hanwa stocks after reports of the president's resignation. Market participants, however, said the suspension had little effect on the stock market. Hanwa, known for its extensive financial investments during the late 1980s, yesterday announced the resignation of Mr Shigeru Kita, its president. The TSE later declared that it would start an insider trading investigation on dealings in Hanwa shares, which have been moving erratically recently.

The expected passage of the political reform bill through the upper house encouraged hopes of the government's announcement of an economic stimulus package, and an income tax cut which has faced delays due to the political situation. Banks were higher in

active trading. Sumitomo Bank gained Y90 to Y2,100 and Industrial Bank of Japan Y70 to Y2,970.

The rise in Nippon Telegraph and Telephone for the 15th consecutive day encouraged investors. Its share price climbed Y5.00 to Y344.00.

Old Electric rose Y24 to a new high of Y808, as did Sony, which advanced Y100 to Y5,930. In Osaka, the OSE average added 313.02 to 20,914.02 in volume of 36.5m shares. Rohm, a semiconductor device maker, moved ahead Y110 to Y3,570 on active buying.

Roundup

Pacific Rim markets moved in sharply divergent directions.

HONG KONG closed markedly higher amid optimism on bank results and Hong Kong Telecom's share price prospects.

The Hang Seng index finished 346.08, or 3.1 per cent, ahead at 11,363.77, off a late high of 11,400.39 as the vice-chairman of Nomura International, Mino Murali, said Japanese investment in Hong Kong stocks was likely to rise in 1994 on the back of optimism over China's economic growth. Turnover remained moderate, at HK\$9.43bn against Tuesday's adjusted HK\$9.79bn.

PHILIPPINES surged 5.2 per cent on the strength of blue chips, which were boosted by gains in other Asian markets. The composite index added 151.31 to 3,062.23.

PLDT, 51% higher at 74% overnight in New York, appreciated 100 pesos to 2,180 pesos. TAIWAN finished slightly higher after a late wave of buying focused on the heavily weighted financial sector. The weighted index, which opened easier and hit a low of 5,796, closed 39.90 ahead at 5,910.33.

Turnover, however, fell to T\$70.94bn from Tuesday's T\$88.83bn as many buyers remained cautious, unsure whether the market's downturn had ended.

AUSTRALIA overcame early falls to close at a new post-1997

crash high as investors chased leading stocks. The advance was attributed to a shortage of scrip in a number of stocks and stronger overseas markets.

The All Ordinaries index, down 3.3 points in the morning, ended 18.1 up at 2,452.3. SEIUL continued to rise on the back of healthy demand for blue chips, which have recovered nearly 70 per cent of the loss which followed government market-cooling steps last Friday. The composite stock index put on 14.10 to 887.16, but low-priced shares continued to tumble on worries of worsening liquidity.

SINGAPORE was nudged higher by selective institutional buying, but overall sentiment remains cautious after recent declines. The Straits Times Industrial index rose 22.92, or 1 per cent, to 2,303.30.

JAKARTA firmed in moderate trading as local investors focused on large-capitalisation stocks. The market index gained 3.98 at 595.99.

BOMBAY steadied in late trading after a 3.2 per cent fall during the official session as local investors and financial institutions continued selling and overseas funds cut back on buying. The BSE 30 index lost 125.11 to 3,825.91.

KUALA LUMPUR fell 2.6 per cent in thin trade as investors remained wary after the recent volatility. The composite index shed 28.44 to 1,051.78.

BANGKOK weakened 1.2 per cent in thin trading as profit-taking more than wiped out early gains, with local funds hesitant to adopt new strategies while foreign institutional funds continue to sell. The SET index dipped 17.29 to 1,459.74 in modest turnover of Bt11.99bn.

SHANGHAI A shares finished sharply lower and brokers predicted that the slide would continue as institutions bailed out of the market. The A index dropped 27.94 to 625.90 in market driven by more rumours than usual: it was even suggested that stock exchange president Wei Wenyan was about to submit his resignation.

Foreigners return to South Africa

By Matthew Curtin

Foreigners have been returning to South African equities: net sellers in 1992, last year they were net buyers of R2.8bn (\$880m), R570m worth in December alone.

Overall, investors bought and sold more than 690m shares in the month, compared with only 211m in December 1992. US-led foreign purchases took off early in 1993, but trade in blue chips accelerated in October after sanctions were lifted. That became a deluge in December, driving share prices to unheard-of levels.

On January 4 the JSE recorded one of its largest single day gains. The overall share index jumped 179 points to breach the 5,000 level for the first time. The market has settled in the past 10 days amid profit-taking and wobbly gold prices. The overall closed yesterday down 31 at 4,821, golds off 24 at 2,068 and industrials 6 down at 5,448.

Still, the dividend yield on the industrial and overall indices remain at 25-year lows of 2.1 and 2.3 per cent respectively.

What sets the JSE apart is the "pressure-cooker" influence of exchange control regulations, re-imposed in 1993. The South African Reserve Bank requires overseas investors to buy shares, or gilts, using the financial rand, the foreign investment unit which has traded at a 14 to 30 per cent discount to the commercial rand in the past year. They have the bonus of being able to remit dividends at the commercial rate, automatically improving the dividend yield on a share portfolio.

For years the financial discount has made South African gilts particularly attractive for foreigners, but now equities are benefiting too. "There is effectively a double market in equities," says Mr Richard Jesse, a director at stockbrokers Martin & Co. He says foreign investors calculate value at one level, and local investors at another.

Exchange control also damps up domestic capital. Mr Rian le Roux, senior economist at insurance group Old Mutual - the JSE's biggest institutional

investor - says it seems institutions, proscribed from investing abroad, found themselves relatively underweight in equities as the bull run began. Given that the JSE is so thinly traded - turnover rose to 7 per cent last year from 4 per cent in 1992 - share prices received "a double whammy" thanks to new foreign and increased local institutional buying.

Of some solace to local investors stunned by these share ratings is consensus that the economy is heading for slow but steady growth in 1994 after pulling out of recession in the third quarter last year. Leading industrial companies emerged from the four-year recession with strong cash balances, excess capacity, and costs trimmed in a period of relatively quiet labour relations.

Stockbrokers predict earnings growth of at least 15 per

EMERGING MARKETS: IFC WEEKLY INVESTABLE PRICE INDICES

Market	No. of stocks	Jan 14 1994	% Change over week	Jan 14 1994	% Change over week	Jan 14 1994	% Change over week
Latin America							
Argentina	(11)	988.07	-1.1	+70.3	608,308.10	-1.1	+70.3
Brazil	(42)	283.95	+3.7	+127.1	149,740,957.3	+14.0	+7,080.3
Chile	(20)	593.60	+1.9	+41.8	1,023.34	+1.8	+56.8
Colombia	(8)	674.64	+0.5	+58.7	979.58	+1.2	+20.5
Mexico	(56)	967.55	-1.6	+43.1	1,298.24	-4.8	+2.8
Peru	(7)	123.08	+3.0	+23.1	163.70	+2.7	+63.7
Venezuela	(8)	610.48	-2.5	+17.5	1,494.61	-1.2	+60.1
East Asia							
China	(16)	142.85	-1.0	+42.7	158.81	-1.0	+56.8
South Korea	(130)	117.23	-2.5	+19.4	124.96	-2.7	+22.8
Philippines	(11)	300.68	-8.8	+125.2	394.34	-8.3	+148.9
Taiwan, China	(76)	126.50	-8.9	+71.5	125.75	-8.2	+60.5
South Asia							
India	(61)	136.94	+8.5	+41.1	151.44	+8.5	+56.8
Indonesia	(31)	124.48	-3.9	+112.1	141.88	-4.5	+115.7
Malaysia	(61)	293.09	-9.0	+79.2	295.77	-5.3	+87.4
Pakistan	(8)	417.35	+1.9	+108.5	588.64	+2.2	+143.7
Sri Lanka	(5)	187.58	+5.3	+37.6	222.48	+5.3	+102.5
Thailand	(52)	434.58	-2.5	+98.6	440.54	-2.5	+88.9
Euro/Mid East							
Greece	(17)	270.78	+2.6	+38.6	480.26	+3.7	+81.6
Jordan	(5)	170.80	-0.7	+46.2	248.08	-0.7	+49.7
Portugal	(16)	120.72	+4.3	+56.5	148.20	+4.6	+87.5
Turkey	(31)	273.12	+10.4	+308.4	2,006.10	+18.4	+648.0
Zimbabwe	(5)	296.74	+10.0	n.a.	247.21	+10.0	n.a.

Indices are calculated at end-week, and weekly changes are percentage movement from the previous Friday. Base date: Dec 1988=100 except where noted where base is (Japan 1/1981; CDOs 1/1982; CDOs 5/1992; CDOs 3/1992; CDOs 4/1991; CDOs 5/1992; CDOs 6/1992; CDOs 7/1992; CDOs 8/1992; CDOs 9/1992; CDOs 10/1992; CDOs 11/1992; CDOs 12/1992; CDOs 1/1993; CDOs 2/1993; CDOs 3/1993; CDOs 4/1993; CDOs 5/1993; CDOs 6/1993; CDOs 7/1993; CDOs 8/1993; CDOs 9/1993; CDOs 10/1993; CDOs 11/1993; CDOs 12/1993; CDOs 1/1994; CDOs 2/1994; CDOs 3/1994; CDOs 4/1994; CDOs 5/1994; CDOs 6/1994; CDOs 7/1994; CDOs 8/1994; CDOs 9/1994; CDOs 10/1994; CDOs 11/1994; CDOs 12/1994; CDOs 1/1995; CDOs 2/1995; CDOs 3/1995; CDOs 4/1995; CDOs 5/1995; CDOs 6/1995; CDOs 7/1995; CDOs 8/1995; CDOs 9/1995; CDOs 10/1995; CDOs 11/1995; CDOs 12/1995; CDOs 1/1996; CDOs 2/1996; CDOs 3/1996; CDOs 4/1996; CDOs 5/1996; CDOs 6/1996; CDOs 7/1996; CDOs 8/1996; CDOs 9/1996; CDOs 10/1996; CDOs 11/1996; CDOs 12/1996; CDOs 1/1997; CDOs 2/1997; CDOs 3/1997; CDOs 4/1997; CDOs 5/1997; CDOs 6/1997; CDOs 7/1997; CDOs 8/1997; CDOs 9/1997; CDOs 10/1997; CDOs 11/1997; CDOs 12/1997; CDOs 1/1998; CDOs 2/1998; CDOs 3/1998; CDOs 4/1998; CDOs 5/1998; CDOs 6/1998; CDOs 7/1998; CDOs 8/1998; CDOs 9/1998; CDOs 10/1998; CDOs 11/1998; CDOs 12/1998; CDOs 1/1999; CDOs 2/1999; CDOs 3/1999; CDOs 4/1999; CDOs 5/1999; CDOs 6/1999; CDOs 7/1999; CDOs 8/1999; CDOs 9/1999; CDOs 10/1999; CDOs 11/1999; CDOs 12/1999; CDOs 1/2000; CDOs 2/2000; CDOs 3/2000; CDOs 4/2000; CDOs 5/2000; CDOs 6/2000; CDOs 7/2000; CDOs 8/2000; CDOs 9/2000; CDOs 10/2000; CDOs 11/2000; CDOs 12/2000; CDOs 1/2001; CDOs 2/2001; CDOs 3/2001; CDOs 4/2001; CDOs 5/2001; CDOs 6/2001; CDOs 7/2001; CDOs 8/2001; CDOs 9/2001; CDOs 10/2001; CDOs 11/2001; CDOs 12/2001; CDOs 1/2002; CDOs 2/2002; CDOs 3/2002; CDOs 4/2002; CDOs 5/2002; CDOs 6/2002; CDOs 7/2002; CDOs 8/2002; CDOs 9/2002; CDOs 10/2002; CDOs 11/2002; CDOs 12/2002; CDOs 1/2003; CDOs 2/2003; CDOs 3/2003; CDOs 4/2003; CDOs 5/2003; CDOs 6/2003; CDOs 7/2003; CDOs 8/2003; CDOs 9/2003; CDOs 10/2003; CDOs 11/2003; CDOs 12/2003; CDOs 1/2004; CDOs 2/2004; CDOs 3/2004; CDOs 4/2004; CDOs 5/2004; CDOs 6/2004; CDOs 7/2004; CDOs 8/2004; CDOs 9/2004; CDOs 10/2004; CDOs 11/2004; CDOs 12/2004; CDOs 1/2005; CDOs 2/2005; CDOs 3/2005; CDOs 4/2005; CDOs 5/2005; CDOs 6/2005; CDOs 7/2005; CDOs 8/2005; CDOs 9/2005; CDOs 10/2005; CDOs 11/2005; CDOs 12/2005; CDOs 1/2006; CDOs 2/2006; CDOs 3/2006; CDOs 4/2006; CDOs 5/2006; CDOs 6/2006; CDOs 7/2006; CDOs 8/2006; CDOs 9/2006; CDOs 10/2006; CDOs 11/2006; CDOs 12/2006; CDOs 1/2007; CDOs 2/2007; CDOs 3/2007; CDOs 4/2007; CDOs 5/2007; CDOs 6/2007; CDOs 7/2007; CDOs 8/2007; CDOs 9/2007; CDOs 10/2007; CDOs 11/2007; CDOs 12/2007; CDOs 1/2008; CDOs 2/2008; CDOs 3/2008; CDOs 4/2008; CDOs 5/2008; CDOs 6/2

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If you can't make it to the end of
the test, your company may not
make it to the end of the decade.

This test poses tough questions about customer service. So does the real-world business environment. That's why Unisys is introducing an answer which can transform your customer service into a competitive advantage: CUSTOMERIZE.

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ARE YOU CUSTOMERIZED?

1. Do you have a strategy for customer service?
☐ Yes ☐ No
Customer service is too important to ignore. And neither can a profit-oriented company ignore its customers. They're the engine for growth and success.

2. Are your customers as loyal as you want?
☐ Yes ☐ No
It's one thing to get customers. It's another altogether to get them to stay. And the longer they stay, the more loyal they are.

3. Do you provide a high-quality business service to your customers?
☐ Yes ☐ No
A critical component of business growth is customer loyalty. To maximize each business opportunity, you need a way to leverage your entire organization's resources to ensure a high-quality customer service.

4. Do you really know what your customers want?
☐ Yes ☐ No
Are you listening to your customers? Do you know what they really want? Every transaction they're prepared to make? Every idea they have for improving your service? Are you thoroughly plugged into your market?

5. How well does your organization know what your customers want?
☐ Yes ☐ No
A customer's orientation has limited value unless it's embedded in the very heart of an enterprise's strategy. And that's where you need to be. Unisys can help you directly transform your customer service into a competitive advantage.

6. Is your information strategy based on helping you hear what customers and markets are trying to tell you?
☐ Yes ☐ No
The best test thing to reading your customers' minds is listening to what they're saying. But unless you're constantly tuned in to customers' signals, you're missing messages that could guide you to greater results for your business.

7. Can your organization respond quickly to what customers and markets are telling you?
☐ Yes ☐ No
When the flow time of your information system is fast, you can respond quickly to what your customers are telling you. But even if you do, getting the message is not enough. If you can't respond quickly to market signals and information, you're missing opportunities to improve your products and services, increase opportunities, and enhance your competitive advantage.

8. Does your information strategy enable the proactive delivery of information to your customers?
☐ Yes ☐ No
Many businesses are still waiting for the customer to come to them. But Unisys can help you build a customer relationship. But imagine the advantages of an information technology strategy that transforms information into customer-generating, revenue-generating fuel.

9. Are the full capabilities of your organization accessible to your customers at all your field locations?
☐ Yes ☐ No
An office is a place. A field site is a customer. Which is why you need to leverage your entire organization by extending its capabilities to each point of customer contact.

10. Does your information strategy reflect this bottom-line importance of customer service?
☐ Yes ☐ No
Business is built on customers. Without them, there is no bottom line. Government is also built on customers. And the success of the business of government, the success of the business of government, is no objective of an information strategy is more fundamental than enhanced customer service.

The Bottom Line. If you answered No to any of these questions, you're not yet customerized. And you don't know how to become customerized. But you can. Unisys can help you become customerized. And as the leader in customerizing business and government, Unisys will work with you to provide the answers you need.

to adopting a vendor-independent approach to the assignment. And we'll apply our industry-leading expertise at ensuring that an information strategy pays off, not merely shows off.

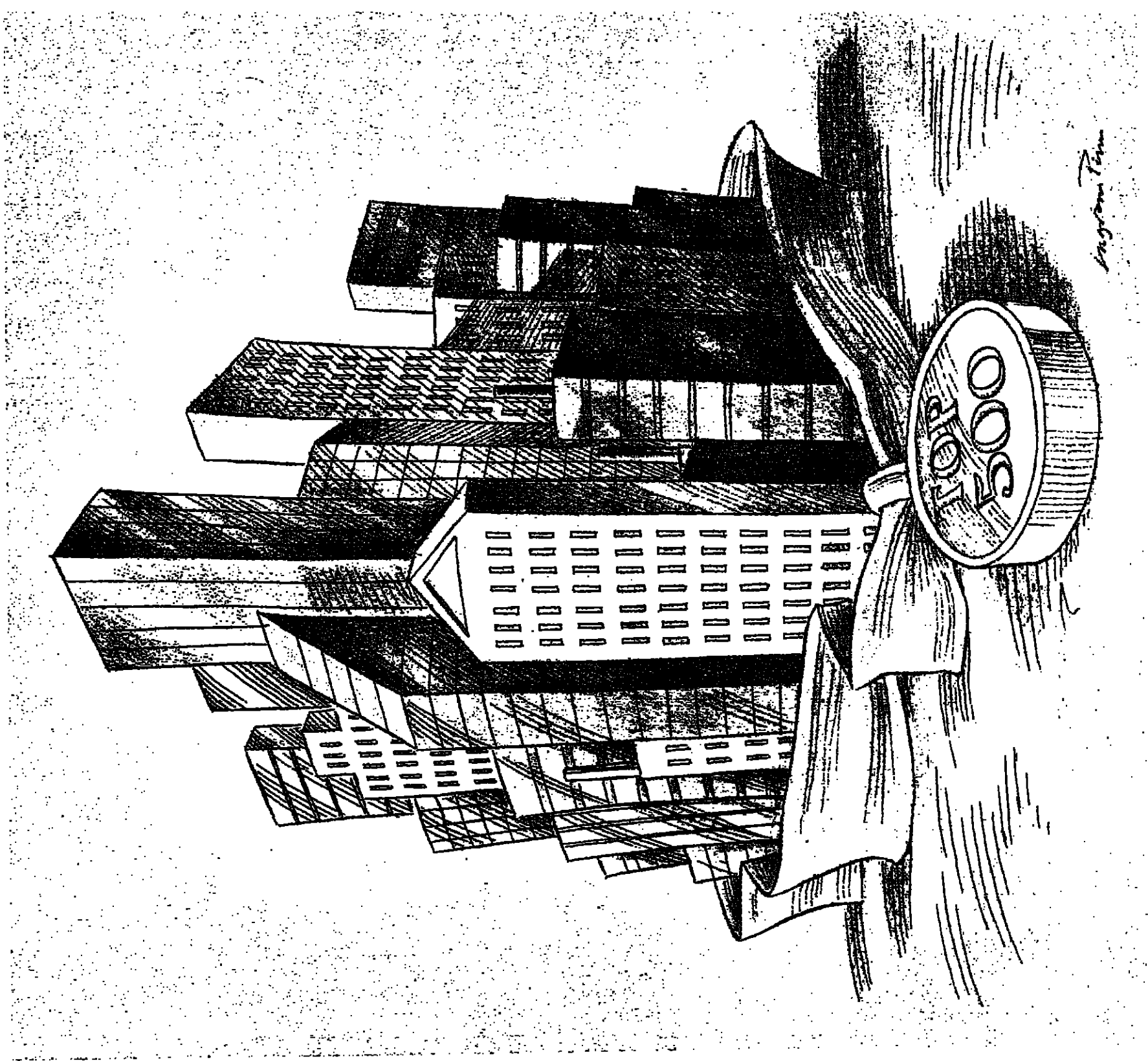
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FT 500

- Europe's Top 500 companies by market capitalisation
- The Top UK 500 ● The Top 100 US and Japanese companies
- Biggest rises and falls in profit ● Country analyses



Roche sets the pace for the FT500

Peter Martin examines some of the unique qualities of the annual rankings and finds that they are essentially forward looking, reflecting the markets' best guess about the future performance of companies

There is a striking change near the top of this year's FT500, the list of 500 UK and overseas companies. The number of places taken by the pharmaceutical group, from eight to 14, is a significant increase. The number of places taken by the financial services group, from 10 to 13, is also a significant increase. The number of places taken by the consumer goods group, from 10 to 11, is also a significant increase. The number of places taken by the telecommunications group, from 10 to 11, is also a significant increase. The number of places taken by the energy group, from 10 to 11, is also a significant increase. The number of places taken by the media group, from 10 to 11, is also a significant increase. The number of places taken by the technology group, from 10 to 11, is also a significant increase. The number of places taken by the healthcare group, from 10 to 11, is also a significant increase. The number of places taken by the infrastructure group, from 10 to 11, is also a significant increase. The number of places taken by the environmental group, from 10 to 11, is also a significant increase. The number of places taken by the food and drink group, from 10 to 11, is also a significant increase. The number of places taken by the retail group, from 10 to 11, is also a significant increase. The number of places taken by the transport group, from 10 to 11, is also a significant increase. The number of places taken by the utilities group, from 10 to 11, is also a significant increase. The number of places taken by the other group, from 10 to 11, is also a significant increase.

■ Exchange rates

12 months to September 30, 1993 (% change)

Currency	1992	1993	% change
Australian dollar	11,380	10,450	-8.2
Belgian franc	34,100	32,000	-6.2
British pound	163.26	163.26	0.0
Canadian dollar	70.92	70.92	0.0
Deutsche mark	163.26	163.26	0.0
French franc	6,559.48	6,559.48	0.0
Italian lira	2,036.26	2,036.26	0.0
Japanese yen	163.26	163.26	0.0
Netherlands guilder	163.26	163.26	0.0
New Zealand dollar	163.26	163.26	0.0
Portuguese escudo	163.26	163.26	0.0
Spanish peseta	163.26	163.26	0.0
Swedish krona	163.26	163.26	0.0
Swiss franc	163.26	163.26	0.0
US dollar	163.26	163.26	0.0

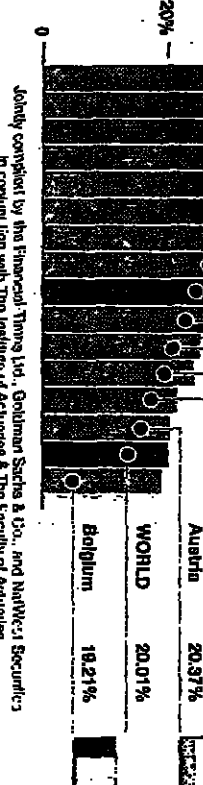
Source: Bank of England

How the stock markets moved

12 months to September 30, 1993 (% change)

Index	1992	1993	% change
FT-Active World Index	1,000	1,000	0.0
FT-100	1,000	1,000	0.0
FT-250	1,000	1,000	0.0
FT-500	1,000	1,000	0.0
FT-1000	1,000	1,000	0.0
FT-1500	1,000	1,000	0.0
FT-2000	1,000	1,000	0.0
FT-2500	1,000	1,000	0.0
FT-3000	1,000	1,000	0.0
FT-3500	1,000	1,000	0.0
FT-4000	1,000	1,000	0.0
FT-4500	1,000	1,000	0.0
FT-5000	1,000	1,000	0.0

Source: Bank of England



Source: Bank of England

UK Top 500: market capitalisation by sector

12 months to September 30, 1993 (% change)

Sector	1992	1993	% change
Automotive	1,000	1,000	0.0
Chemicals	1,000	1,000	0.0
Consumer goods	1,000	1,000	0.0
Energy	1,000	1,000	0.0
Financial services	1,000	1,000	0.0
Food and drink	1,000	1,000	0.0
Healthcare	1,000	1,000	0.0
Infrastructure	1,000	1,000	0.0
Media	1,000	1,000	0.0
Technology	1,000	1,000	0.0
Telecommunications	1,000	1,000	0.0
Transport	1,000	1,000	0.0
Utilities	1,000	1,000	0.0
Other	1,000	1,000	0.0

Source: Bank of England

Least profitable companies

12 months to September 30, 1993 (% change)

Company	1992	1993	% change
British Airways	1,000	1,000	0.0
British Telecom	1,000	1,000	0.0
British Petroleum	1,000	1,000	0.0
British Steel	1,000	1,000	0.0
British Waterways	1,000	1,000	0.0
British Airways	1,000	1,000	0.0
British Telecom	1,000	1,000	0.0
British Petroleum	1,000	1,000	0.0
British Steel	1,000	1,000	0.0
British Waterways	1,000	1,000	0.0

Source: Bank of England

UK Top 500: profitability by sector

12 months to September 30, 1993 (% change)

Sector	1992	1993	% change
Automotive	1,000	1,000	0.0
Chemicals	1,000	1,000	0.0
Consumer goods	1,000	1,000	0.0
Energy	1,000	1,000	0.0
Financial services	1,000	1,000	0.0
Food and drink	1,000	1,000	0.0
Healthcare	1,000	1,000	0.0
Infrastructure	1,000	1,000	0.0
Media	1,000	1,000	0.0
Technology	1,000	1,000	0.0
Telecommunications	1,000	1,000	0.0
Transport	1,000	1,000	0.0
Utilities	1,000	1,000	0.0
Other	1,000	1,000	0.0

Source: Bank of England

European Top 500: market capitalisation by sector

12 months to September 30, 1993 (% change)

Sector	1992	1993	% change
Automotive	1,000	1,000	0.0
Chemicals	1,000	1,000	0.0
Consumer goods	1,000	1,000	0.0
Energy	1,000	1,000	0.0
Financial services	1,000	1,000	0.0
Food and drink	1,000	1,000	0.0
Healthcare	1,000	1,000	0.0
Infrastructure	1,000	1,000	0.0
Media	1,000	1,000	0.0
Technology	1,000	1,000	0.0
Telecommunications	1,000	1,000	0.0
Transport	1,000	1,000	0.0
Utilities	1,000	1,000	0.0
Other	1,000	1,000	0.0

Source: Bank of England

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Healthcare	1,000	1,000	0.0
Infrastructure	1,000	1,000	0.0
Media	1,000	1,000	0.0
Technology	1,000	1,000	0.0
Telecommunications	1,000	1,000	0.0
Transport	1,000	1,000	0.0
Utilities	1,000	1,000	0.0
Other	1,000	1,000	0.0

Source: Bank of England

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Media	1,000	1,000	0.0
Technology	1,000	1,000	0.0
Telecommunications	1,000	1,000	0.0
Transport	1,000	1,000	0.0
Utilities	1,000	1,000	0.0
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Source: Bank of England

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British Steel	1,000	1,000	0.0
British Waterways	1,000	1,000	0.0

Source: Bank of England

UK Top 500: profitability by sector

12 months to September 30, 1993 (% change)

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Profile: ROYAL DUTCH/HELL

Caution the guideline for Europe's No 1

Shell's reputation for being financially conservative may just be the quality needed to help it retain its premier position in a period of uncertainty over the direction of oil prices, writes Robert Corzine

The scalloped-edge logo of the Royal Dutch/Shell Group of companies is one of the most instantly recognisable in the world. It is a symbol of an oil company which on the face of it is challenging only by Exxon of the US. It is recognised in virtually every country.

The logo itself has undergone various stylistic changes since the company was formed out of a 1907 alliance between Royal Dutch Petroleum Company and the Shell Transport and Trading Company of the UK. But the original structure of the company has proved remarkably resilient.

The 1997 agreement called for the retention of separate identities, while the merger itself was based on a 50/50 split. Today, Royal Dutch remains a parent company, deriving its income from its 60 per cent interest in the group of operating companies. Shell Transport and Trading holds a further position in the UK based on its 40 per cent ownership of the group.

The joint group managing director of the parent firms, led by chairman of the committee of managing directors, C.A.J. Heisterkamp, still reflect the Anglo-Dutch roots of the company. This is in contrast with the intensely "national" character of many of the individual operating units. It is an arrangement which may appear to be a recipe for conflict, but which has clearly worked well over the years.

The glue which binds Shell together has been the careful cultivation of a multinational layer of senior management whose outlook is international and who share a common corporate culture. "We find that

Shell's structure may also prove to be the model for how an integrated oil company can survive and perhaps even thrive in a weak price environment.

A recent study by Network Securities in Edinburgh predicted that Shell's earnings for 1994 will be 10 per cent higher than the next three years. This is because of expected benefits for its downstream operations in refining and marketing from low crude oil prices.

Another offsetting factor would be the possibility that low oil prices would help to fuel an overall economic recovery. In that case there might be a stronger than expected upturn in chemicals, a sector in which Shell has a strong presence.

Continued on next page

■ Additions to the European Top 500

Company	City	This year	Company	City	This year
Reed Elsevier	Nlk	41	KIP BT	Nlk	41
Zentec	UK	62	Chubb Security	UK	62
Rhone-Poulenc	Fra	79	Skanska Forsamling	Swe	79
Argentea	Spa	107	Torgu-Hansa SPP Holding	Spa	107
Schneider SA	Fra	166	Parnetel	UK	166
Scandinavian Enkeltid Banken	Swe	189	Enso-Gutzeit	Fin	189
Roussel-Uclaf	Fra	234	Hammann Property	UK	234
Metra Henckels	UK	235	Schneider	UK	235
Forclon	UK	270	Megap (Corp)	UK	270
Bob Wassenaar	Fin	289	Unibank	UK	289
Pharmu-Pharmaps	Fin	301	Nekt & G Group	UK	301
British Land	UK	303	Financie (La)	UK	303
Talpaier House	UK	319	Financie (La)	UK	319
Thunga	UK	322	Financie (La)	UK	322
Krupp AG H-K	Ger	340	Financie (La)	UK	340
Slough Estates	UK	362	Financie (La)	UK	362
Oliveri	UK	383	Financie (La)	UK	383

■ Departures from the European Top 500

Company	City	Last year	Company	City	Last year
Reed International	UK	83	Halvells Schweiz Vertriebsung	UK	83
Escher	UK	100	High Life	UK	100
Schneider (Group)	Fra	180	Financie (La)	UK	180
Pharmu	UK	305	Financie (La)	UK	305
Freia Marabou	Nor	317	Financie (La)	UK	317
Lauffen	Den	340	Financie (La)	UK	340
Clairis	Fra	376	Financie (La)	UK	376
Hosch	Ger	377	Financie (La)	UK	377
UCB	Bel	378	Financie (La)	UK	378
KNP	UK	384	Financie (La)	UK	384
Fernzi Finanziale	UK	389	Financie (La)	UK	389
Pharmaps (Au)	UK	394	Financie (La)	UK	394
Wessanen	UK	404	Financie (La)	UK	404
Gruppe Andre	UK	405	Financie (La)	UK	405
Chirac	UK	406	Financie (La)	UK	406
Rana Hovis McDougall	UK	410	Financie (La)	UK	410
Socorro	Fra	416	Financie (La)	UK	416
Mullerex	Fra	423	Financie (La)	UK	423

■ European Top 500 - Most profitable companies

Rank	Company	City	FT500 rank	ROCE
1	Escher	UK	473	31.7
2	Pharmu	UK	473	31.7
3	Pharmu	UK	473	31.7
4	Pharmu	UK	473	31.7
5	Pharmu	UK	473	31.7
6	Pharmu	UK	473	31.7
7	Pharmu	UK	473	31.7
8	Pharmu	UK	473	31.7
9	Pharmu	UK	473	31.7
10	Pharmu	UK	473	31.7
11	Pharmu	UK	473	31.7
12	Pharmu	UK	473	31.7
13	Pharmu	UK	473	31.7
14	Pharmu	UK	473	31.7
15	Pharmu	UK	473	31.7
16	Pharmu	UK	473	31.7
17	Pharmu	UK	473	31.7
18	Pharmu	UK	473	31.7
19	Pharmu	UK	473	31.7
20	Pharmu	UK	473	31.7
21	Pharmu	UK	473	31.7
22	Pharmu	UK	473	31.7
23	Pharmu	UK	473	31.7
24	Pharmu	UK	473	31.7
25	Pharmu	UK	473	31.7

■ European Top 500 - Least profitable companies

Rank	Company	City	FT500 rank	ROCE
1	Escher	UK	473	31.7
2	Pharmu	UK	473	31.7
3	Pharmu	UK	473	31.7
4	Pharmu	UK	473	31.7
5	Pharmu	UK	473	31.7
6	Pharmu	UK	473	31.7
7	Pharmu	UK	473	31.7
8	Pharmu	UK	473	31.7
9	Pharmu	UK	473	31.7
10	Pharmu	UK	473	31.7
11	Pharmu	UK	473	31.7
12	Pharmu	UK	473	31.7
13	Pharmu	UK	473	31.7
14	Pharmu	UK	473	31.7
15	Pharmu	UK	473	31.7
16	Pharmu	UK	473	31.7
17	Pharmu	UK	473	31.7
18	Pharmu	UK	473	31.7
19	Pharmu	UK	473	31.7
20	Pharmu	UK	473	31.7
21	Pharmu	UK	473	31.7
22	Pharmu	UK	473	31.7
23	Pharmu	UK	473	31.7
24	Pharmu	UK	473	31.7
25	Pharmu	UK	473	31.7

FT500: Right all the names, all the addresses, all the phone numbers

The secret of success is having the right address.

In addition to a re-print of the survey the names of the directors, and managing directors, plus the addresses and telephone numbers of the FT500 companies are all contained in the FT500 book.

If you would like a copy, it will be available from Tuesday, March 1 for £22. For further details, contact John White in the Financial Times marketing department on 071 873 3847.

FT. Because business is never black and white.



INVESTMENT TRUSTS

Happy times for collective funds

The return of the private investor has created a new source of demand for trust shares and has enabled the discount to narrow to a 20-year low, says Philip Coggan

These are happy times for investment trusts, the golden collective funds which provide an easy way for small investors to gain access to the stock market.

Falling interest rates are persuading savers to buy equity funds, investing in equities now that the yield on bonds is close to the returns available from shares. Not only does that help share prices (and thus the asset values of trusts), it also reduces the trust sector's long-term headache - the discount.

The price of shares in an investment trust is set by supply and demand, and does not necessarily correspond with the asset value of the trust. For much of the past 20 years, the shareholder registers of many trusts have been dominated by institutional investors - many of whom have, for historic reasons, wanted to sell. Since supply of shares exceeded demand, trust shares tended to trade at a discount to the asset value (e.g. the share price might be 90p, while assets per share are 100p).

But the return of the private investor has created a new source of demand for trust shares and has enabled the discount to narrow to a 20-year low. Existing investors in trusts have therefore made a double return over the years.

Over the five years to January 1994, the FT Investment Trust Index rose 138 per cent, while the All-Share climbed only 116 per cent over the same period.

This increased demand has also enabled the sector to expand by creating new trusts. The sector had a record year for new issues in 1993, raising £1.6bn, or £2.1bn if the new Lloyd's capital trusts are excluded.

Not all of this was due to private investor enthusiasm. Institutional investors are still willing to buy investment trusts if the area being invested in is one where trust managers can add value.

This particularly applies to emerging market development of their stock markets.



Michael Hart, joint manager of Foreign & Colonial Investment Trust, which is nearly 50 per cent larger than its nearest rival

markets, where not only were new trusts launched in 1993 but existing trusts such as Templeton (2nd in the rankings) were able to raise new money.

Emerging markets were very much the fashionable investment story of 1993. Managers could point to the high rates of economic growth being achieved by developing countries such as China, the supply and that there is still scope for emerging markets new issues in 1994.

The biggest ever investment trust issue occurred late in the year, too late to appear in these figures. But Mercury World Mining Trust, helped by the reputation of manager Julian Barling and by 1993's sudden revival of interest in gold, would leap straight into the top 10 of trusts by size.

For the moment, however, the table is dominated by the big international generalists and in particular by Foreign & Colonial.

Continued on next page

Top 100 investment trusts by market capitalisation

	Company	Mkt Cap £m	Share holders funds £m	Discount/premium %
1	Foreign & Colonial Trust	1301.0	1397.0	6.0
2	Alliance	878.0	871.5	8.2
3	Templeton	871.5	871.5	10.7
4	Windsor	805.5	805.5	10.7
5	Scottish Mortgage	788.3	787.7	13.5
6	British Investment	698.0	683.6	12.4
7	Govett Oriental	659.8	613.0	8.3
8	Scottish Eastern	613.0	613.0	13.6
9	Electra	481.0	571.7	13.7
10	Electra	488.1	573.3	8.5
11	Flamingo	464.4	544.4	18.1
12	Anglo & Overseas	454.0	529.5	11.9
13	British Assets	405.1	418.1	3.6
14	Flamingo	401.7	488.3	14.1
15	Flamingo	401.7	488.3	14.1
16	Flamingo	377.9	401.7	14.1
17	Scottish National - unit	377.0	346.7	8.2
18	Monks	374.0	414.0	10.1
19	Investors Capital	345.1	342.8	0.2
20	Scottish American	335.5	385.3	11.9
21	T R Smaller Companies	331.5	348.1	5.0
22	Foreign & Colonial Pacific	310.1	352.7	6.4
23	M & G Income - unit	295.5	302.2	3.2
24	Second Alliance	285.8	325.7	10.3
25	Murray Income	284.9	282.0	0.2
26	T R City of London	275.0	275.0	4.1
27	Scottish American	264.0	264.0	1.8
28	Scottish American	260.3	265.6	1.8
29	Scottish American	255.5	265.6	1.8
30	Flamingo	245.2	245.2	2.7
31	Mechanics	244.2	271.9	0.2
32	R T Capital Pines	240.5	240.5	0.2
33	Govett Strategic	234.0	234.0	9.9
34	Thornorton Trust	233.9	245.3	8.4
35	Dunedin Worldwide	228.7	228.7	18.4
36	E F M Dragon	216.0	231.2	4.3
37	Amesbury	215.1	241.8	9.5
38	River & Mercantile Trust - unit	207.9	197.1	4.9
39	Murray Smaller Companies	205.7	222.8	7.7
40	Dunedin Income Growth	205.7	210.9	2.7
41	Templeton Euro	197.9	197.9	4.4
42	Flamingo	197.9	197.9	4.4
43	Flamingo	186.4	186.4	6.6
44	M & G Recovery - unit	186.4	186.4	10.1
45	Kleinwort Overseas	183.3	215.0	15.9
46	Flamingo	176.3	202.2	13.4
47	Flamingo	176.3	202.2	13.4
48	Flamingo	162.3	183.0	11.2
49	Flamingo	157.9	183.0	15.0
50	Baring Tribune	157.9	183.0	15.0

*Premium, Discounts and premiums are calculated on a fully-valued basis

which Shell is among the top 10 companies worldwide and the dominant producer among the integrated oil companies, although much of its capacity is concentrated in high-cost continental Europe.

The NatWest study concluded that Shell's medium-term fortunes are dependent less on oil price movements than on the overall state of the world economy.

Other strengths which are likely to help Shell through the present turmoil in the industry include a strong presence in the fastest growing economies in Asia. It also has one of the largest international natural gas businesses, a market segment where prices have so far stayed relatively buoyant as countries and companies react to the environmental and cost benefits associated with the fuel.

Shell's reputation has been enhanced by its efforts to reduce the environmental impact of its operations. From Lehman Brothers, the US investment bank, Shell's findings over the past three years have averaged \$2.50 per barrel of oil equivalent (which includes natural gas and condensate). That compares with an average among European oil companies of \$3.50 a barrel, and an average for the US majors of \$3.97 a barrel.

Shell's relative efficiency means, however, that cost-cutting, the theme which last year underpinned the share performance of other oil companies, such as British Petroleum, has a less marked impact.

The NatWest study also notes that the company's low gearing means that any cost-cutting it does achieve will make less of a bottom line impact than similar actions taken by more highly geared competitors.

But Shell does share one big concern with its competitors: that of prices drifting downwards. At the end of the last month, oil prices had fallen by 10 per cent, a cancellation of a number of capital-intensive projects.

Over time that would constrain the growth of Shell's worldwide asset base, perhaps its main pillar of corporate strength.

CAJ. Herkstroter, chairman of the committee of managing directors the senior management of Shell reflects the Anglo-Dutch roots of the company



CAJ. Herkstroter, chairman of the committee of managing directors the senior management of Shell reflects the Anglo-Dutch roots of the company

Without us, experiments in space wouldn't be improving life on earth.

Without us, great lagers would lose their cool. Probably.

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TI Group's strategy is to be an international engineering group concentrating on specialised engineering businesses, operating in selected niches on a global basis.

Key businesses must be able to command positions of sustainable technological and market share leadership.

Each business will have a high knowledge and service content.

TI Group's three specialised engineering businesses are John Crane, Bundy and Dowty. Each one is a technological and market leader in its field. Together their specialist skills enable TI Group to get the critical answers right for its customers. Worldwide.

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TWO GIANTS.



These days the Welsh Dragon is a real high flyer since two international giants of the aero engineering industry chose Wales. British Airways has its new engineering base at Cardiff Airport and recently General Electric (USA) has moved to nearby Nantgarw, where they service aircraft engines for famous names like CFMl, Rolls Royce and Pratt & Whitney.

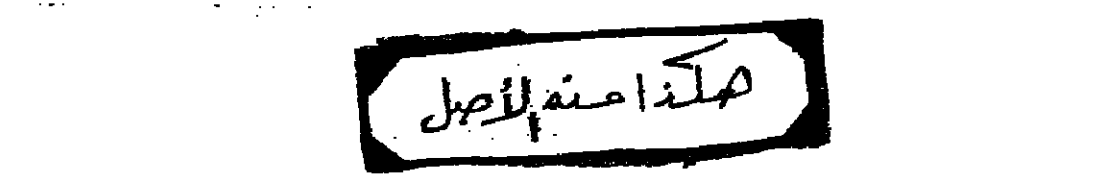
With more than a little help from the Welsh Development Agency, both companies were not merely able to find the right site, but also the right people from Wales' skilled and flexible workforce.

The WDA has also assisted in the development of a local supplier infrastructure to ensure vital components are always at hand. To get your business off the ground, put the Welsh Advantage to your advantage. Call the team at Welsh Development International on 0222 666682, by fax on 0222 668279 or write to Welsh Development International, Welsh Development Agency, Pearl House, Greyfriars Road, Cardiff CF1 3XX.

ONE DRAGON.



THE WELSH ADVANTAGE.



376-500

■ Footnotes to companies listed on this page

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251-375

■ Footnotes to companies listed

266	Northern Ireland Electricity, stock exchange listing 6/83.
272	Novo International, stock exchange listing 6/83.
276	Northam Group, this year's figures for 16 months to 31/03/82, last year's for 12 months to 31/03/81
284	Geest, this year's figures for 63 weeks to 21/1/83.
312	Barton, formerly Evered Barton Partners & Puckett, this year's figures for 52 weeks to 1/1/83.
316	Adair, this year's figures for 52 weeks to 30/1/83.
341	Sheepskin Holdings, stock exchange listing 4/83.
355	Hollicay Chemical, stock exchange listing 4/83.

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**Global
Equity
Research**

Daiva Europe Limited

Footnotes to companies listed

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Global

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17

Summary

1

DAIWA

Daiwa Europe Limited

Journal of Management Inquiry 22(1) 3-16
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DOI: 10.1177/1056492613505611
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DAIWA

Daiwa Europe Limited

THE FT500

West End still the favourite location

Rhys David scrutinises the addresses of corporate Britain and discovers that London remains the business capital, with Birmingham the runner-up and Reading edging out Edinburgh and Leeds for third place

Business bosses may complain about the congestion on the roads and troubles on the trains but the West End of London is still the place most favoured by British companies for their headquarters. (See map on page 24.)

The area which takes in Oxford Street and Mayfair and extends through Kensington towards London Airport, boasts 67 corporate headquarters, five more than the City of London with 62, and is ahead of south-west London, the area incorporating

London's dominant position overall as the business capital of the UK emerges from an analysis of the addresses of the top 500 (to be published next month in an

expanded reprint of the 1700). In spite of the relocations that have taken place over recent years to towns around the M25 orbital motorway, and in some cases to other parts of the country, Atherdeen, in spite of its position as a number of big cities such as Bristol, Cardiff, Coventry and Sheffield fare relatively badly with only two apiece, while many headquarters.

■ **A-Z list of the UK top 500**

[illegible]

Britain's oil capital, boasts only one, as also do Portsmouth, Southampton, and Crydon.

France has the second highest number of companies in the list (77), but at £310.2bn, their market capitalisation lags slightly behind that of Germany whose 87 companies were valued at £315.0bn.

Regionally, Yorkshire with the headquarters of 40 quoted companies, the West Midlands (38), the Thames Valley (35) and the North West (34) are Britain's most favoured regions outside London, followed by Scotland (33).

Outside these areas company headquarters are thinly spread, with Wales, the West of England, East Anglia, Northern Ireland and the North East, home to only a few companies with strong local roots in the European list (see chart on page 35). The UK, with Europe's big stock market, is dominant with 187 out of the total

THE FT500

■ European largest increases in profit

Rank	Company	Country	£r	FT300 rank	% Chge
1	Norsk Hydro	Nor	214	104	7716.8
2	National Westminster Bank	UK	112	30	255.2
3	Next	UK	561	480	216.9
4	Next Electronics	UK	491	445	216.3
5	Legal & General Group	UK	221	186	189.2
6	Lawson	UK	221	186	189.2
7	Fortis	UK	464	194	175.0
8	Guardian Royal Exchange	UK	151	202	167.9
9	Grain Processing	UK	481	177	128.8
10	United Newspapers	UK	473	174	125.3
11	Shell International	UK	572	272	124.8
12	Shell International	UK	572	272	124.8
13	Prudential Corporation	UK	141	66	123.1
14	Smith & Nephew	UK	431	245	115.9
15	Bunzl	UK	692	489	113.7
16	Audiotex	Lux	474	114	111.4
17	Amalgamated	UK	418	114	111.4
18	Electronics	UK	380	100	106.0
19	Springer (Aval)	Ger	472	428	96.8
20	MFI Furniture Group	UK	405	409	93.7
21	Thorn EMI	UK	461	87	88.0
22	Thorn EMI	UK	461	87	88.0
23	Thorn EMI	UK	461	87	88.0
24	Thorn EMI	UK	461	87	88.0
25	Thorn EMI	UK	461	87	88.0
26	Thorn EMI	UK	461	87	88.0
27	Thorn EMI	UK	461	87	88.0
28	Thorn EMI	UK	461	87	88.0
29	Thorn EMI	UK	461	87	88.0
30	Thorn EMI	UK	461	87	88.0
31	Thorn EMI	UK	461	87	88.0
32	Thorn EMI	UK	461	87	88.0
33	Thorn EMI	UK	461	87	88.0
34	Thorn EMI	UK	461	87	88.0
35	Thorn EMI	UK	461	87	88.0

European largest swings to profit*

Rank	Company	Enty.	Sector	FT6000 rank	\$m chge	
1	Nobel Industries	Sve		622	483	972.9
2	Anda Group	UK		493	224	773.1
3	NET International	UK		493	199.1	765.1
4	Marlboro Group Newspapers	UK		472	489	551.9
5	Marlboro Group	UK	Sun Alliance Group	472	123	613.4
6	Meira Healthcare	Fra		171	235	410.4
7	Royal Insurance Holdings	UK		151	189	387.4
8	Michelin	Fra		574	162	378.1
9	Pirelli Spa	Ita		574	348	385.3
10	General Accident	UK		151	119	217.0
11	Contharantal	Ger		574	414	171.6
12	Commercail Union	UK		151	171	165.1
13	Regatta	Fin		255	255	162.0
14	Enso-Gutzeit	Fin		652	387	151.2
15	TSB Group	UK		112	112	137.3
16	Cookson Group	UK		621	328	122.7
17	Bekant	Bel		633	432	115.9
18	Wetcat-Sofra	UK		493	171	112.2
19	Wetcat-Sofra Group	UK		493	34	112.2
20	Traveler House	UK		171	319	12.5

These figures represent a change from loss to profit


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Company	Country	Share	US \$m	Year
1 Royal Dutch/Shell	Nld	212	82682.3	31/12/92
2 Daimler-Benz	Ger	471	60611.7	31/12/92
3 IRI	Ita	1771	55008.5	31/12/92
4 Volkswagen	Ger	401	52704.6	31/12/92
5 British Petroleum	UK	212	50716.9	31/12/92
6 Siemens	Ger	541	48450.4	30/09/92
7 Veolia	UK	171	40571.9	31/12/92
8 Nestle	Swi	451	38483.3	31/12/92
9 Unilever PLC/NV	UK	451	37876.4	31/12/92
10 Fiat	Ita	317	31712.8	31/12/92
11 Elf Aquitaine	Fr	212	35399.9	31/12/92
12 RWE	Ger	221	32789.0	30/06/93
13 Deutsche Bundespost Telekom	Ger	406	32586.4	31/12/92
14 Phillips Electronics	Nld	541	32161.2	31/12/92
15 ENI	Ita	622	31761.6	31/12/92
16 Renault	Fr	401	31507.4	31/12/92
17 Electricite de France	Fr	221	31357.4	31/12/92
18 Tengelmann	Ger	191	30243.8	31/12/92
19 ABN Asset Brown Boveri	Nld	541	29817.0	31/12/92
20 Alcatel Alsthom	Fr	533	28307.5	31/12/92
21 Hoechst	Ger	622	28307.5	31/12/92
22 BASF	Ger	622	27473.2	31/12/92
23 Peugeot	Fr	401	27420.6	31/12/92
24 Rewe	Ger	481	26413.4	31/12/92
25 Bayer	Ger	622	25427.7	31/12/92
26 Generale des Eaux	Fr	221	25265.6	31/12/92
27 BAT Industries	UK	171	24414.3	31/12/92
28 Total	Fr	121	24069.9	31/12/92
29 Marc Rich	Swi	121	24007.9	31/12/92
30 Thyssen	Ger	533	22065.6	31/12/92
31 France Telecom	Fr	223	21699.7	31/12/92
32 Bouygues	Fr	533	21426.9	31/12/92
33 Renault	Fr	481	20965.3	31/12/92
34 BT	UK	223	20184.3	31/03/93
35 Aldi Einkauf	Ger	481	20164.3	31/12/92
36 Lohndor	Fr	481	20070.2	31/12/92
37 Internarcha	Fr	481	20040.8	31/12/92
38 Bayerische Motoren Werke	Ger	401	19273.8	31/12/92
39 Imperial Chemical Industries	UK	622	18369.9	31/12/92
40 ENEL	Ita	221	18186.4	31/12/92
41 DuPont	USA	401	16037.8	31/12/92
42 STEF	Ita	171	17215.8	31/12/92
43 Mannesmann	Ger	566	17201.6	31/12/92
44 INI	Spa	171	16985.0	31/12/92
45 Deutsche Bundespost Postdienst	Ger	406	16788.6	31/12/92
46 Metallgesellschaft	Ger	622	16777.4	30/09/92
47 Ciba	Swi	622	15877.6	31/12/92
48 British Gas	UK	222	15840.6	31/12/92
49 Petrofina	Bel	212	15455.0	31/12/92
50 Valnor Seclor	UK	633	15296.3	31/12/92
51 British Aerospace	UK	623	15254.1	31/12/92
52 Ruhrkohle	Ger	533	15150.0	31/12/92
53 Preussag	Ger	631	15105.6	30/05/92
54 Auchan (SA de Marchés Uniques)	Fr	481	15013.1	31/12/92
55 Viag	Ger	622	15010.9	31/12/92
56 Promocasa	Fr	481	14864.4	31/12/92
57 Sanabury J	UK	481	14773.5	31/03/93
58 Rhone-Poulenc	Fr	622	14441.8	31/12/92
59 Rhone-Poulenc	Fr	622	14290.9	31/12/92
60 PepsiCo	Spa	212	14182.2	31/12/92
61 BP	Ita	223	13783.8	31/12/92
62 SNCF	Fr	324	13783.8	31/12/92
63 Ford Writto	UK	401	13675.1	31/12/92
64 BTR	UK	591	13465.4	31/12/92
65 Hannon	UK	171	13411.8	30/09/93
66 Saint-Gobain	Fr	611	13068.1	31/12/92
67 Otto Versand	Ger	481	13026.5	31/12/92
68 Lyonnais des Eaux-Dumex	Fr	221	12703.3	31/12/92
69 Thomson	Fr	551	12623.8	31/12/92
70 BSN Group	Fr	481	12467.4	31/12/92
71 Eclat Zentrale	Ger	481	12476.4	31/12/92
72 Philips-Perincom	Fr	481	12476.4	31/12/92
73 Metro Deutschland	Fr	481	12476.4	31/12/92
74 Grand Metropolitan	UK	421	11989.3	30/09/92
75 Alcatel	Nld	481	11989.3	31/12/92</

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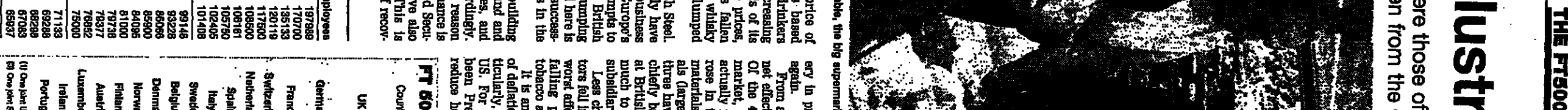
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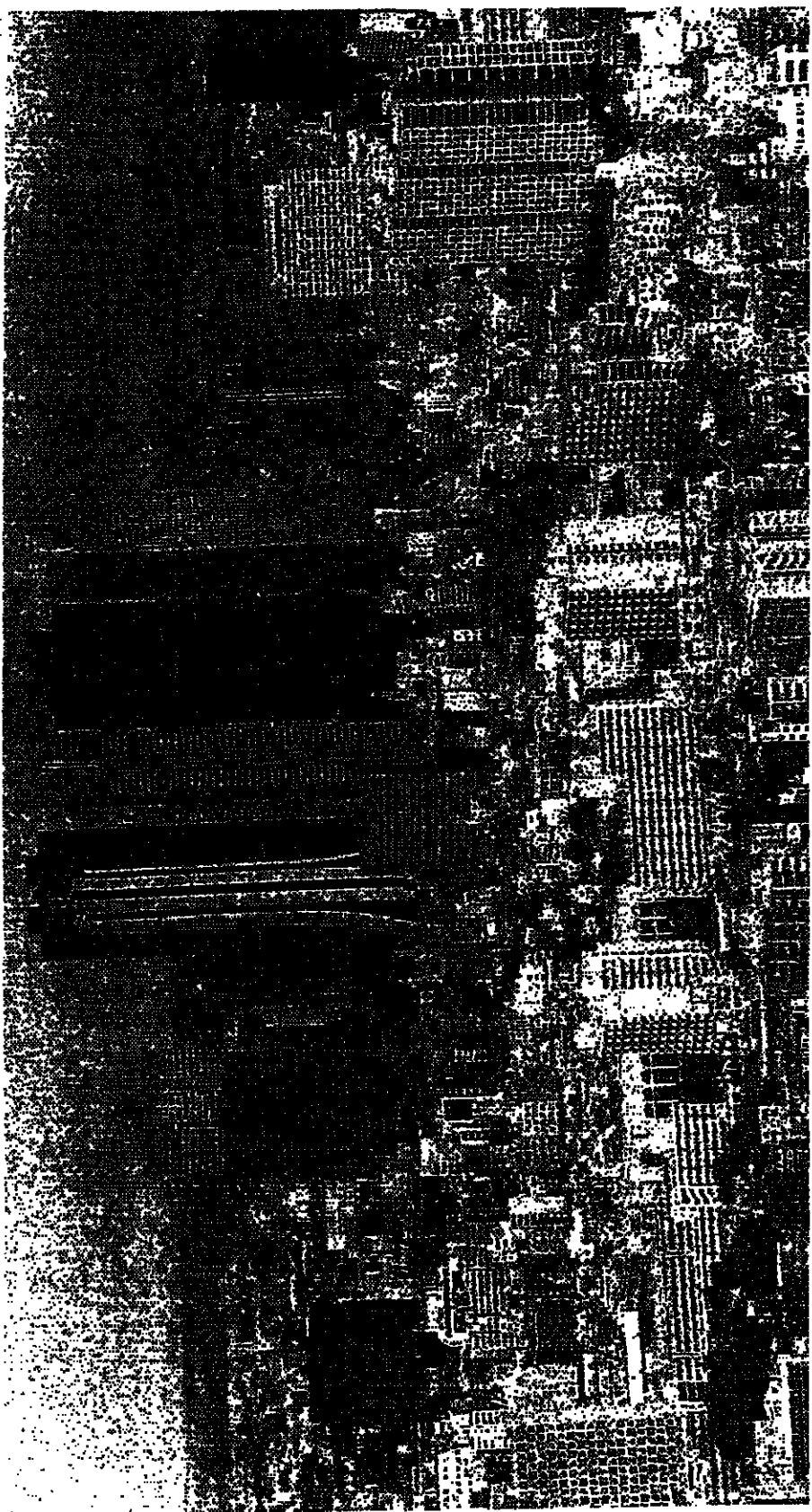
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THE FT500



Tokyo skyline: the leading commercial banks follow the world's largest company by market capitalisation, NTT, on the FT Japan 100

■ JAPAN

Global giants braced for restructuring

Emiko Terazono discusses the effect of one of the most severe economic downturns in post-war history on the performance of leading Japanese groups

The FT's list of top Japanese companies by market capitalisation reflects a period of sagging share prices as a result of one of the most severe economic downturns in post-war history.

Nevertheless, even with the Nikkei average off 48 per cent from its peak in 1989, companies topping the Japan 100 list are among the largest in the world by market capitalisation. The relatively large market capitalisation of Japanese companies is the result of share prices being swollen by strategic cross shareholding among the country's companies and banks.

Aggressive fund-raising on the stock markets during the late 1980s accelerated companies' moves towards stable shareholding, resulting in fewer floating shares in the market. At the end of 1992, 73.1 per cent of the Tokyo stock market was held by financial and non-financial corporations.

The traditional custom of placing funds into stock and stock assets prompted investors to pump extra cash into the Tokyo market in the 1980s, pushing prices higher. Meanwhile, the absence of a major and a decade of asset price depreciation and a decade of asset price depreciation and a decade of asset price depreciation.

Mr. Alex Kusunoki, strategist at Morgan Stanley in Tokyo, believes that if the cross shareholding structure and fund-raising patterns were adjusted to match western standards, the market capitalisation of companies would fall by half from the present levels.

Another aspect of Japanese companies is the low return on capital employed. The figures reflect low awareness of capital cost among Japanese companies, which have traditionally relied on banks for funding. Rather than a place to raise capital, for many of the blue chip companies the equity market has been regarded as a place to acquire status within the business community.

Many companies have invested funds raised through equity-linked financings during the late 1980s into companies that have since been sold at a loss. Considering the low dividends of Japanese companies, the returns on such investments have been insignificant.

They also buy stocks of companies they lead to, and vice versa, hence, are at the centre of a complicated web of cross shareholdings.

For the banks, holding a company's stock is a way to exercise influence over the company and at the same time, to exert influence over corporate decisions. For the companies, such shareholdings acted as a form of insurance that the banks would stand behind them in times of financial difficulty.

However, due to mounting bad loans stemming from the reckless lending of the late 1980s, the banks are finding it more difficult to maintain such ties. Problem loans rose 9.8 per cent during the first half of the business year to September, and the banks are realising profits on long-term stock holdings to cover the losses from writing off such loans. Dai-ichi Kangyo Bank, for example, took profits of ¥52.2bn during the period.

The banks may see lower market capitalisation in the future as they are forced to unravel more of their cross shareholdings.

■ A-Z list of the Japanese top 100

Rank	Company	Rank	Company	Rank	Company	Rank	Company
1	Sumitomo Bank Ltd.	51	Sanwa Bank Ltd.	91	Industrial Bank of Japan Ltd.	131	Sanwa Bank Ltd.
2	Mitsubishi Bank Ltd.	52	Sanwa Bank Ltd.	92	Industrial Bank of Japan Ltd.	132	Sanwa Bank Ltd.
3	Mitsubishi Bank Ltd.	53	Sanwa Bank Ltd.	93	Industrial Bank of Japan Ltd.	133	Sanwa Bank Ltd.
4	Mitsubishi Bank Ltd.	54	Sanwa Bank Ltd.	94	Industrial Bank of Japan Ltd.	134	Sanwa Bank Ltd.
5	Mitsubishi Bank Ltd.	55	Sanwa Bank Ltd.	95	Industrial Bank of Japan Ltd.	135	Sanwa Bank Ltd.
6	Mitsubishi Bank Ltd.	56	Sanwa Bank Ltd.	96	Industrial Bank of Japan Ltd.	136	Sanwa Bank Ltd.
7	Mitsubishi Bank Ltd.	57	Sanwa Bank Ltd.	97	Industrial Bank of Japan Ltd.	137	Sanwa Bank Ltd.
8	Mitsubishi Bank Ltd.	58	Sanwa Bank Ltd.	98	Industrial Bank of Japan Ltd.	138	Sanwa Bank Ltd.
9	Mitsubishi Bank Ltd.	59	Sanwa Bank Ltd.	99	Industrial Bank of Japan Ltd.	139	Sanwa Bank Ltd.
10	Mitsubishi Bank Ltd.	60	Sanwa Bank Ltd.	100	Industrial Bank of Japan Ltd.	140	Sanwa Bank Ltd.

THE FT500

■ COUNTRY ANALYSES

■ GERMANY

The cushion may be wearing thin

Investor confidence has soared after the worst year for business since the war. But, under pressure to reduce their prices, many companies are still struggling to survive, says Christopher Parkes

By common consent, west German business has just emerged from its worst year since the war. Automotive manufacturers and engineering concerns, the country's top export earners, for example, suffered production cuts of 35 per cent and 10 per cent respectively, but the Bayerische Hypo Bank's forecast of just over a year ago, that "the looming recession will not hurt out to be a serious disaster for most German companies" has proved to be right so far.

This reason, as the bank implied, was that companies were able to cushion the shock by drawing on reserves of financial fat laid down in the previous decade of relative prosperity. Nowhere was this cushion more apparent than at Daimler-Benz, the country's industrial flagship, which drew down some DM2bn from reserves saved away in better times to limit its nine-month losses - according to German accounting standards - to just DM181m. By US principles, however, the group slumped DM2bn into the red.

Since Daimler is the only German company so far listed on the New York Stock Exchange - it made the move in October - there is no accurate way to penetrate the books of other companies to win a clear

impression of the impact of the slump on earnings. But there can be no mistaking the effects of recession on German manufacturing. Galvanised by its rude awakening, it has set about rationalisation and restructuring with unprecedented vigour. Lean management, lean production and concentration on "core" operations have become the watchwords. Accelerated agreements with workers have been reached in many cases, scrapping long-time problem subsidiaries have been unceremoniously dumped.

Daimler, the lumbering automotive, aerospace and electrical engineering group, is a case in point. AEG, its stand-alone electrical and electronics engineering subsidiary, now faces a new future as an integrated provider of equipment and services for the rest of the group. Its domestic appliances division is to go to Electrolux. Other divisions, finally

Continued on next page

■ German companies by market capitalisation

Rank	Company	Market cap (DM bn)	FT500 rank	Share
1	Daimler-Benz AG	226,010	10	541
2	Deutsche Bank	226,010	12	112
3	Deutsche Bank	226,010	12	112
4	Deutsche Bank	226,010	12	112
5	Deutsche Bank	226,010	12	112
6	Deutsche Bank	226,010	12	112
7	Deutsche Bank	226,010	12	112
8	Deutsche Bank	226,010	12	112
9	Deutsche Bank	226,010	12	112
10	Deutsche Bank	226,010	12	112

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In Germany where rebuilding has continued in the east despite the recession in the west.

Curiously, the yield attractions which have boosted the electricity companies (Southern, Eastern and Midlands Electricity all moved up among the leaders), has been less in evidence in the water sector. This may reflect worries about the cost of capital investment, required to meet EU standards. In some cases this is compounded by concern about diversification into unregulated markets. Severn Trent, Northwest and Anglian Water all moved lower.

Among individual companies it has been

The latter factor has also helped boost Standard Chartered up from 28th place to 15th, while the merchant banks have also reflected the buoyant state of financial markets. Both S.G. Warburg and Schroders moved up smartly, while Kleinwort Benson entered the rankings at 492.

Raffling, gilt market, yields and lower bank base rates have also had a different perspective on the property market. Land Securities jumped to 10th from 18th place in the rankings, largely due to the conviction that industry would benefit from lower interest rates boosted building materials suppliers. Redwood rose to 152 from 164. It was helped also by its extensive overseas

a remarkable recovery year for British Aerospace, up to 231 from 464 as restructuring of its aerospace business and recovery in the car market starts to bite. Having finally started to increase its prices, British Steel jumped to 147th place from 229. With the new management instilled by Hongkong Land making its presence felt, Prudential House joined the rankings at 311th position.

Reed Elsevier and Zanders also joined the former on merger, the latter on its demerger from ICI. Mirror Group was another addition. Incorporated through Charter, Rank's Lewis McManis (though by Tomkins), British Air, Portland (now, Portland Foods) and Comtanks (Tele-

We have manufacturing units in places as far apart as Wales, Germany, Italy and Spain, making everything from semiconductors, computer disc storage sub systems, audio and video tapes, TVs and VCRs, to power tools, air-conditioning and construction machinery.

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the continent is a true measure of our commitment to Europe.

under-weighing in Germany.

In spite of the international community's nonaligned Germany, incorporated as a holding with the bank, indicated all over it. Many of the blue chip industrial firms, which expect to be up and running by 1988.

But it is as well to remember that a portion of the Bayerische Hypo Bank's late-1990s revenue, in which it played a "second of Democritus" involving over a half-swathes of German industry and the banks which finance it, the cash-cowling, and multinational efforts of the large groups have created a distinctive bargain, through the ranks of small and medium-sized *Mittelstand* companies which supply the big names with parts and services.

Under intense pressure to reduce their prices, many have already gone under and many more are struggling to survive. A measure of the scale of the danger was provided in early December by Mr. Hilmar Kopper, chairman of Deutsche Bank, who estimated that 1993 provisions for loan risks would be a record DDMs. Some 60 per cent of that was required to cover risks within Germany, he said.

© Andrew's equity in Starnes.

The fortunes of Telefunken and of Rostsel will also be closely monitored, for both face challenges in the months ahead. Both of them is involved on the impact of deregulation, with Rostsel, which has already begun the liberalisation battle, is finally the details for the purchases of foreign. Spectra's monopoly gas supply, and is set to be the of the digest natural gas companies in Europe.

Telefunken is putting on a brave face as it prepares for competition on its home turf, and this could well be justified on account of the fact that its own representative to protect them's representative, delegating as long as possible the implementation of deregulation measures to the ECU. The company claims that it will hold on to a market share of at least 70 per cent of the integrated services, and that it will at most lose 4 per cent of its revenue.

The chairman, Gennadiy Volynsky, has nonetheless taken competition on himself, and has signed up J.P. Morgan as a key partner to assist Telefunken's bid for strike.

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FRANCE

Leading French companies by market capitalisation

Rank	Company	Market cap (\$m)	FT500 rank
1	Elf Aquitaine	18,443.8	17
2	Elf	18,443.8	18
3	Elf	18,443.8	19
4	Elf	18,443.8	20
5	Elf	18,443.8	21
6	Elf	18,443.8	22
7	Elf	18,443.8	23
8	Elf	18,443.8	24
9	Elf	18,443.8	25
10	Elf	18,443.8	26
11	Elf	18,443.8	27
12	Elf	18,443.8	28
13	Elf	18,443.8	29
14	Elf	18,443.8	30
15	Elf	18,443.8	31
16	Elf	18,443.8	32
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21	Elf	18,443.8	37
22	Elf	18,443.8	38
23	Elf	18,443.8	39
24	Elf	18,443.8	40
25	Elf	18,443.8	41
26	Elf	18,443.8	42
27	Elf	18,443.8	43
28	Elf	18,443.8	44
29	Elf	18,443.8	45
30	Elf	18,443.8	46
31	Elf	18,443.8	47
32	Elf	18,443.8	48
33	Elf	18,443.8	49
34	Elf	18,443.8	50
35	Elf	18,443.8	51
36	Elf	18,443.8	52
37	Elf	18,443.8	53
38	Elf	18,443.8	54
39	Elf	18,443.8	55
40	Elf	18,443.8	56
41	Elf	18,443.8	57
42	Elf	18,443.8	58
43	Elf	18,443.8	59
44	Elf	18,443.8	60
45	Elf	18,443.8	61
46	Elf	18,443.8	62
47	Elf	18,443.8	63
48	Elf	18,443.8	64
49	Elf	18,443.8	65
50	Elf	18,443.8	66
51	Elf	18,443.8	67
52	Elf	18,443.8	68
53	Elf	18,443.8	69
54	Elf	18,443.8	70
55	Elf	18,443.8	71
56	Elf	18,443.8	72
57	Elf	18,443.8	73
58	Elf	18,443.8	74
59	Elf	18,443.8	75
60	Elf	18,443.8	76
61	Elf	18,443.8	77
62	Elf	18,443.8	78
63	Elf	18,443.8	79
64	Elf	18,443.8	80
65	Elf	18,443.8	81
66	Elf	18,443.8	82
67	Elf	18,443.8	83
68	Elf	18,443.8	84
69	Elf	18,443.8	85
70	Elf	18,443.8	86
71	Elf	18,443.8	87
72	Elf	18,443.8	88
73	Elf	18,443.8	89
74	Elf	18,443.8	90
75	Elf	18,443.8	91
76	Elf	18,443.8	92
77	Elf	18,443.8	93
78	Elf	18,443.8	94
79	Elf	18,443.8	95
80	Elf	18,443.8	96
81	Elf	18,443.8	97
82	Elf	18,443.8	98
83	Elf	18,443.8	99
84	Elf	18,443.8	100

that it was forced to cut the price of some products to maintain market share.

Media groups also lost ground. Havas, which has extensive interests in advertising and publishing, fell from 128 to 133 on the FT500.

Other French companies were affected by concern about their international interests. Despite their domestic difficulties, the French continued to fare well on the foreign front.

The French economy is expected to grow by 2.5% in 1994, but the government's budget deficit is expected to rise to 3.5% of GDP.

The French government is expected to raise taxes to reduce the budget deficit, but this is expected to be unpopular with voters.

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The tables have now turned

Large companies have just ended another year of slack domestic demand. Consumer confidence was depressed by high real interest rates and fears of rising unemployment, writes Alice Rawsthorn

Almost all the winners among the French companies in last year's version of the FT500 were from manufacturing and most of the losers were from finance.

This year, the tables have turned. France's financial groups, notably Union des Assurances de Paris (UAP), AXA and Assurances Industrielles de France (AIF), have slipped down the FT500 during 1993.

The performance of the French companies was severely disappointing in 1993. The oil group which is not only the biggest single company in France but the next candidate for sale in the Balladur government's privatisation drive, slipped from 16th to 17th place.

Even successful stocks, such as the insurance group, saw their shares rise not on a strong performance in 1993 but in anticipation of recovery in 1994 and 1995.

The companies quoted on the CAC 40 index have just ended their fourth successive year of rising unemployment.

Companies in the consumer products sector were also disappointed. The food group, which has been the mainstay of the French economy, slipped down the FT500.

The French economy is expected to grow by 2.5% in 1994, but the government's budget deficit is expected to rise to 3.5% of GDP.

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THE FT500

Top 100 Japanese companies by market capitalisation

Rank	Company	Market cap (\$m)	FT500 rank
1	Nissan	18,443.8	17
2	Toyota	18,443.8	18
3	Honda	18,443.8	19
4	Mazda	18,443.8	20
5	Suzuki	18,443.8	21
6	Fujitsu	18,443.8	22
7	Yamaha	18,443.8	23
8	Sanofi	18,443.8	24
9	Sanofi	18,443.8	25
10	Sanofi	18,443.8	26
11	Sanofi	18,443.8	27
12	Sanofi	18,443.8	28
13	Sanofi	18,443.8	29
14	Sanofi	18,443.8	30
15	Sanofi	18,443.8	31
16	Sanofi	18,443.8	32
17	Sanofi	18,443.8	33
18	Sanofi	18,443.8	34
19	Sanofi	18,443.8	35
20	Sanofi	18,443.8	36
21	Sanofi	18,443.8	37
22	Sanofi	18,443.8	38
23	Sanofi	18,443.8	39
24	Sanofi	18,443.8	40
25	Sanofi	18,443.8	41
26	Sanofi	18,443.8	42
27	Sanofi	18,443.8	43
28	Sanofi	18,443.8	44
29	Sanofi	18,443.8	45
30	Sanofi	18,443.8	46
31	Sanofi	18,443.8	47
32	Sanofi	18,443.8	48
33	Sanofi	18,443.8	49
34	Sanofi	18,443.8	50
35	Sanofi	18,443.8	51
36	Sanofi	18,443.8	52
37	Sanofi	18,443.8	53
38	Sanofi	18,443.8	54
39	Sanofi	18,443.8	55
40	Sanofi	18,443.8	56
41	Sanofi	18,443.8	57
42	Sanofi	18,443.8	58
43	Sanofi	18,443.8	59
44	Sanofi	18,443.8	60
45	Sanofi	18,443.8	61
46	Sanofi	18,443.8	62
47	Sanofi	18,443.8	63
48	Sanofi	18,443.8	64
49	Sanofi	18,443.8	65
50	Sanofi	18,443.8	66
51	Sanofi	18,443.8	67
52	Sanofi	18,443.8	68
53	Sanofi	18,443.8	69
54	Sanofi	18,443.8	70
55	Sanofi	18,443.8	71
56	Sanofi	18,443.8	72
57	Sanofi	18,443.8	73
58	Sanofi	18,443.8	74
59	Sanofi	18,443.8	75
60	Sanofi	18,443.8	76
61	Sanofi	18,443.8	77
62	Sanofi	18,443.8	78
63	Sanofi	18,443.8	79
64	Sanofi	18,443.8	80
65	Sanofi	18,443.8	81
66	Sanofi	18,443.8	82
67	Sanofi	18,443.8	83
68	Sanofi	18,443.8	84
69	Sanofi	18,443.8	85
70	Sanofi	18,443.8	86
71	Sanofi	18,443.8	87
72	Sanofi	18,443.8	88
73	Sanofi	18,443.8	89
74	Sanofi	18,443.8	90
75	Sanofi	18,443.8	91
76	Sanofi	18,443.8	92
77	Sanofi	18,443.8	93
78	Sanofi	18,443.8	94
79	Sanofi	18,443.8	95
80	Sanofi	18,443.8	96
81	Sanofi	18,443.8	97
82	Sanofi	18,443.8	98
83	Sanofi	18,443.8	99
84	Sanofi	18,443.8	100

At Telefonica, the government maintains its control over domestic communications with a 32 per cent shareholding

The Spanish company announced last month that it was undertaking "intensive co-operation" with Unisource, and this is viewed as a first step towards taking an equity stake in the joint venture that links the telecom companies of the Netherlands, Sweden and Switzerland. Meanwhile, Telefonica is establishing itself in Latin America, where it has holdings in telecom operators in Chile, Argentina and Puerto Rico.

Regtel continues to be highly profitable. It reported a 2.5 per cent rise in operating profits to 1,212.5bn in the first nine months of last year, brought its chemical division back into profit in the third quarter, and posted a 35 per cent profit increase to 1,212.5bn for Gas Natural, the supplier of natural gas to the Spanish market.

Gas Natural's profits rose 45 per cent from 1,212.5bn to 1,762.5bn. The group acquires, through Gas Natural, the government-owned distributor Enagas in a deal worth more than P400bn.

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Continued from page 17

Investors clearly consider the worst is over, not only for the large French insurers, but the rest of the corporate sector. The economy is still in a fragile state – and its prospects for recovery will be complicated by the condition of trading partners such as Germany – but analysts do expect to see some improvement this year.

James Caguel has implemented its increases in CAC 40 net earnings of 28 per cent for 1994, and 29 per cent for 1995, thereby marking the end of four years of decline.

Privatisation spurs equities market

One of his FIV500's second division countries, Italy did better in 1993. The list shows a net gain of two Italian companies to a total of 25, with six arrivals against four departures. And of the 19 listed in 1992, 10 moved upwards in the new table. Indeed, three leap more than 100 places.

The improvement in the Italian position is explained by a combination of a sizable first rise in share prices and some gains protected for the Italian companies against the dollar, in which currency cost at the beginning of October 1993 to almost 11,800 at the end of September 1993.

Share price indices show that it was, overall, a good year to be invested in Italian equities. When the market closed on September 30, 1993, the Comit general index (1972 base=100) stood at 986, com-

Attilio Ventrone, chairman of the Italian Stock Exchange committee, noted the change in sentiments butters when he addressed the Federation of European Stock Exchanges at the end of October. "In the past few months, record amounts of money have flowed into mutual funds. Purchases of Italian shares by these funds have increased from 1,600m in the first quarter of 1993 to 17,000m in the quarter just ended in September. And values have increased by 100% in the last three months. This is reflected in the increase in the index in August, September and October 1993.

On the average, daily volumes of transactions on the Italian stock market were 11,110m, 14,600m and 14,650m respectively. The average daily volume in the first nine months of 1993 was 13,900m, with high points of 14,500m and 15,700m in August and Sepem-

The Italian government's privatization programme has helped stimulate the equity market. The start was made with Eni's short of the 908 billion reached in May 1986. It registered all the ground lost between the beginning of October 1987, when it stood at \$39, and the end of September 1988.

A substantial part of the price recovery occurred during autumn 1988, with the Eni's general index rising 22.5 per cent in the last three months of the year, while holding) were to be sold.

the final quarter to 446. However, the improvement continued strongly in the first nine months of 1983, with the index gaining 53.8 per cent. The MIB general index, which is reset to 1,000 at the beginning of each year, stood at 1,510 on 30 September 1983.

Why have Italian stocks excelled? In common with other equity markets, Italy has benefited from the sharp drop in interest rates that has led savers to seek alternatives to bank deposits and government securities.

While inflation stood at just over 5 per cent in the first nine months of 1983, the

privatisation progress has sometimes faltered. But the recent successful public offer of Credito Italiano shares, the sale of two divisions of IRI's stock market-owned SIME food and retailing group, and the planned public offers of shares in Banca Commerciale Italiana, the Treasury-controlled INA financial conglomerate and Inasider INA suggest that substantial privatisation will be a reality.

The price of Credito Italiano's share sale was announced, moving from L2,742 to L3,150 during the last quarter of 1982, to

Even more impressive was the performance in the 1970s, when the average yield on Treasury bills was 12.8 percent, and certificates of deposit were yielding around 12 percent. Real returns have plummeted. In the 12 months to September 1983, rates on Treasury bills plunged to just over 8 percent, and the average yield on certificates of deposit fell to 8 percent. In fact, the average yield on Treasury bills over a 44-month period ending in 1982 was less than one percent, and the average yield on certificates of deposit lower at a little over 4 percent.

El Aquilano, Franco's next candidate for sale in the Dollador government's privatisation drive, slipped from 16th to 17th

هكذا عنه الأصل

Just two years ago the largest American company, ranked by market capitalisation, was that long-time bellwether of US stock market sentiment, International Business Machines.

Today, IBM ranks a mere 26th in the FT's table of top US companies, and its market capitalisation has more than halved from 1989's \$280n to today's \$240n, following a plunge in the company's share price in 1982 and early 1983.

Behind the plunge lay a sudden realisation that IBM was facing serious structural problems, notably shrinking demand for mainframe computers – a sector it dominates – and fierce competition from low-cost rivals in the personal computer field, which has snatched much of the mainframe's business.

IBM now ranks behind Intel, the world's largest computer chip manufacturer, which is 17th in the FT table, nonetheless, Intel owes its lofty position in no small measure to IBM, thanks to the company's

Japanese competitors to cut deep into shares of the US car market. After seven years of heavy losses, it is now in the throes of a difficult restructuring aimed at cutting its costs to match its much reduced market position.

Its problems, which will take years to solve, are reflected in its modest 15th place in the FT rankings, giving it a market capitalisation of \$200n.

It ranks just six places ahead of its substantially smaller Ford Motor, capitalised at \$270n, which moved from eighth to cut its US costs and improve plant productivity.

Chrysler, the smallest of Detroit's Big Three, ranks 46th, with a market capitalisation of \$170n, which represents a huge improvement for a company that in 1981 appeared in danger of financial crisis, following the start of a US recession with a third of its product line. At that time its market capitalisation was just \$40n and it ranked around 150th among leading companies.

However, over the past two years Chrysler has been able to make a remarkable recovery, both in production and in the stock price. Production in 1987 is up 10 percent over 1986, and the stock price has risen 30 percent since it was at a low of \$14 in 1985. The influx of a succession of excitingly styled, well-selling new models is also a factor.

General Electric owes its position as one of the nation's largest companies to the success of its top management. Notably Mr. Jack Welch, the chairman. In preventing a split of ownership, spreading widely the ownership which has long been one of the nation's industrial giants.

When Mr. Welch took over as GE chairman in the early 1980s, he realized that, despite the organization's apparent success, its hedge-podges of businesses were ill-equipped to compete in a world of intensifying global competition.

He slashed staff, bought and sold divisions, and transformed the group's business culture, with the aim of giving the organization the attitudes of a small, nimble, entrepreneurial company. The result,

has been strong productivity and earnings growth for much of the past decade. The leading US oil companies have long enjoyed a prominent position among America's largest companies, with their positions regarding oil reserves, the price of crude oil and gas production in the world.

The weak global oil market has recently hit back the earnings of the US majors, though their share price performance appears to have been bolstered over the past year by their high dividend yields against a background of falling interest rates.

Exxon, long the largest of the group, is ranked second in the FY table, with Mobil following in ninth position, Chevron (11th) and Amoco 36th.

One of the most dramatic industrial developments in the US over the past decade has been a spate of takeover bids in the telecommunications and media businesses, as companies jockey for position ahead of

Standard, Microsoft, the leading American computer software manufacturer, which ranks 27th, got its big break when IBM decided to outsource its PC software development to the PC giant. IBM's decision is one of the most dramatic examples of changing corporate fortune in the FTA's table of top American corporations.

The table—the first American ranking published by the paper as part of its annual FTA90 survey—graphically underlines the way in which different US companies have responded to the technology and competitive challenges which have been reshaping the American business landscape.

[illegible]

the much-heralded multimedia information technology revolution.

A leading participant in the upheaval is American Telephone and Telegraph, the long-distance telecommunications and computer company, which is by far the largest US company in the sector, ranking third in the FT table, with a market capitalisation of \$700m.

The next largest in the sector is GTE, the telecommunications company that, like its rivals, has been aggressively pursuing public offerings of stock across the US. It is the second largest company in the list of \$50m, ahead of the last, cable giant Bell, local phone company BellSouth, which is capitalised at \$30m and ranks 15th. The "Baby Bells" are so-called because they were spun off from AT&T in 1984.

Among retailing companies, Wal-Mart Stores, the discount chain based in Arkansas,

Part of IBM's problem has been a complacent, inward-looking corporate culture — the result of its industrial dominance in the 1860s and 1970s — which prevented it from seeing just how rapidly the computerized sector's micro-processor revolution was undermining its competitiveness.

[illegible]

sas, continues to consolidate its position as the biggest powerhouse in the sector, expanding its square footage across the US (with its successful) formula of low rent, good customer relations and efficient back-office operations. It ranks fourth in the FEI table, with a market capitalisation of nearly \$670m, up from around \$270m in 1980, when it was about the 10th largest company in the nation.

■ A-Z list of the US top 100

A	Amelco Laboratories	NAIK	1	Boysen Plastics Co	NAIK	30	Mohndie Inc	NAIK	50
	Amesbury Inc	NAIK	64	East Corp	NAIK	31	Q-T	NAIK	
	Amesbury Inc	NAIK	65	Eastman Kodak Co	NAIK	32	Quaker Oats Corp	NAIK	
	Amesbury Inc	NAIK	66	Eastman Kodak Co	NAIK	33	Quaker Oats Corp	NAIK	
	Amesbury Inc	NAIK	67	Eastman Kodak Co	NAIK	34	Quaker Oats Corp	NAIK	
	Amesbury Inc	NAIK	68	Eastman Kodak Co	NAIK	35	Quaker Oats Corp	NAIK	
	Amesbury Inc	NAIK	69	Eastman Kodak Co	NAIK	36	Quaker Oats Corp	NAIK	
	Amesbury Inc	NAIK	70	Eastman Kodak Co	NAIK	37	Quaker Oats Corp	NAIK	
	Amesbury Inc	NAIK	71	Eastman Kodak Co	NAIK	38	Quaker Oats Corp	NAIK	
	Amesbury Inc	NAIK	72	Eastman Kodak Co	NAIK	39	Quaker Oats Corp	NAIK	
	Amesbury Inc	NAIK	73	Eastman Kodak Co	NAIK	40	Quaker Oats Corp	NAIK	
	Amesbury Inc	NAIK	74	Eastman Kodak Co	NAIK	41	Quaker Oats Corp	NAIK	
	Amesbury Inc	NAIK	75	Eastman Kodak Co	NAIK	42	Quaker Oats Corp	NAIK	
	Amesbury Inc	NAIK	76	Eastman Kodak Co	NAIK	43	Quaker Oats Corp	NAIK	
	Amesbury Inc	NAIK	77	Eastman Kodak Co	NAIK	44	Quaker Oats Corp	NAIK	
	Amesbury Inc	NAIK	78	Eastman Kodak Co	NAIK	45	Quaker Oats Corp	NAIK	
	Amesbury Inc	NAIK	79	Eastman Kodak Co	NAIK	46	Quaker Oats Corp	NAIK	
	Amesbury Inc	NAIK	80	Eastman Kodak Co	NAIK	47	Quaker Oats Corp	NAIK	
	Amesbury Inc	NAIK	81	Eastman Kodak Co	NAIK	48	Quaker Oats Corp	NAIK	
	Amesbury Inc	NAIK	82	Eastman Kodak Co	NAIK	49	Quaker Oats Corp	NAIK	
	Amesbury Inc	NAIK	83	Eastman Kodak Co	NAIK	50	Quaker Oats Corp	NAIK	
	Amesbury Inc	NAIK	84	Eastman Kodak Co	NAIK	51	Quaker Oats Corp	NAIK	
	Amesbury Inc	NAIK	85	Eastman Kodak Co	NAIK	52	Quaker Oats Corp	NAIK	
	Amesbury Inc	NAIK	86	Eastman Kodak Co	NAIK	53	Quaker Oats Corp	NAIK	
	Amesbury Inc	NAIK	87	Eastman Kodak Co	NAIK	54	Quaker Oats Corp	NAIK	
	Amesbury Inc	NAIK	88	Eastman Kodak Co	NAIK	55	Quaker Oats Corp	NAIK	
	Amesbury Inc	NAIK	89	Eastman Kodak Co	NAIK	56	Quaker Oats Corp	NAIK	
	Amesbury Inc	NAIK	90	Eastman Kodak Co	NAIK	57	Quaker Oats Corp	NAIK	
	Amesbury Inc	NAIK	91	Eastman Kodak Co	NAIK	58	Quaker Oats Corp	NAIK	
	Amesbury Inc	NAIK	92	Eastman Kodak Co	NAIK	59	Quaker Oats Corp	NAIK	
	Amesbury Inc	NAIK	93	Eastman Kodak Co	NAIK	60	Quaker Oats Corp	NAIK	
	Amesbury Inc	NAIK	94	Eastman Kodak Co	NAIK	61	Quaker Oats Corp	NAIK	
	Amesbury Inc	NAIK	95	Eastman Kodak Co	NAIK	62	Quaker Oats Corp	NAIK	
	Amesbury Inc	NAIK	96	Eastman Kodak Co	NAIK	63	Quaker Oats Corp	NAIK	
	Amesbury Inc	NAIK	97	Eastman Kodak Co	NAIK	64	Quaker Oats Corp	NAIK	
	Amesbury Inc	NAIK	98	Eastman Kodak Co	NAIK	65	Quaker Oats Corp	NAIK	
	Amesbury Inc	NAIK	99	Eastman Kodak Co	NAIK	66	Quaker Oats Corp	NAIK	
	Amesbury Inc	NAIK	100	Eastman Kodak Co	NAIK	67	Quaker Oats Corp	NAIK	

The much-heralded multimedia information technology revolution.

A leading participant in this upheaval is American Telephone and Telegraph, the long-distance telecommunications and computer company, which is by far the largest US company in the sector, ranking third in the FT 100, with a market capitalisation of \$70bn.

The next largest in the sector is CTE, the telecommunications company that serves markets scattered across the US. It ranks seventh, with a market capitalisation of \$5bn, ahead of the largest "Baby Bell" local phone company, BellSouth, which is capitalised at \$30bn and ranks 15th. The "Baby Bells" are so-called "Bells" because they were spun off from AT&T in 1984.

Among retailing companies, Wal-Mart Stores, the discount chain based in Arkansas, continues to consolidate its position as the biggest powerhouse in the sector, expending its square footage across the US with its successful formula of low prices, good customer relations and efficient stock stock operations. It ranks fourth in the FT 100, with a market capitalisation of nearly \$10bn, up from around \$7bn in 1990 when it was about the 30th largest

■ BENELUX COUNTRIES

Mergers help give a lift to the Dutch

While most Belgian companies have slipped this year, corporate life in the Netherlands has improved. Andrew Hill and Ronald van de Krol report

The diverging fortunes of Belgium and the Netherlands are obvious from the FTSE-100. Of the 18 Belgian companies in the 500, only two - Belfort, the steel and wire company, and Kredietbank, one of the big three Belgian banks - have improved their ranking since last year, and that only marginally. Three Belgian companies are among the 25 companies to fall the furthest, and two more have left the list altogether.

By contrast, leaving aside the largest Anglo-Dutch companies, the Dutch list includes two new entries and three more companies which have shown strong improvements in their position. That partly reflects the influence of recent mergers on the Dutch business world. The two new entries, Jols Weasmen, the food-to-beverages group ranked 288th, and KNP BT, the paper and packaging company which is listed in 358th place, are the products of far-reaching domestic take-ups concluded in the course of 1993.

These latest mergers confirm a trend that has been apparent since the early 1980s. For all the excitement about the single market and the need for cross-border expansion, Dutch companies have tended to look for merger partners in their own backyard first, partly as a means of defence and partly as a way of increasing the scope for international acquisitions. The two largest Dutch companies, Unilever and Philips, have both been acquired by Anglo-Dutch companies. Unilever, the consumer goods services group, and ABN, the Netherlands' largest bank - did not even exist before 1980. Both were created in that year as part of the swift consolidation to sweep Dutch finance since the 1980s.

Having secured their domestic base, both ING and ABN Amro are looking intensively for acquisitions in Europe. So far, however, their European ambitions have been hampered by the high price commanded by the region's banks and insurance companies.

■ Leading Benelux companies by market capitalisation

Company	Entry	\$m	FTSE rank	Sector
1 Royal Dutch Petroleum Co*	Net	54910.7	1	212
2 Unilever NV*	Net	17390.0	5	451
3 International Nederlanden Gp	Net	10691.0	49	121
4 ABN Amro Holding	Net	9705.7	57	112
5 Philips Electronics	Net	8454.0	68	541
6 Philips Electronics	Net	6077.4	91	212
7 Elsevier*	Net	5456.4	41	472
8 Agrop	Net	4701.7	120	151
9 Societe Generale de Belgique	Net	4572.4	127	171
10 Agrop	Net	4283.7	133	622
11 Heinen	Net	3283.0	145	151
12 Heinen	Net	3283.0	145	151
13 Generale de Banque	Net	3513.7	158	112
14 Tenebrat	Net	3507.3	159	221
15 Woluwe	Net	3403.5	167	472
16 Woluwe	Net	3403.5	167	472
17 Woluwe	Net	3403.5	167	472
18 Woluwe	Net	3403.5	167	472
19 Woluwe	Net	3403.5	167	472
20 Woluwe	Net	3403.5	167	472

*Market capitalisation on the Amsterdam Stock Exchange only.

Belgian stocks have slipped down the list. Ironically, they include companies in the banking and retailing sector which seemed to represent particularly strong defensive investments a year ago.

With the exception of Kredietbank, Belgium's big banks - Generale de Banque and Banque Bruxelles Lambert - have both lost ground. BBL, in particular, has had to work hard in 1993 to recover from provisions against bad loans, recorded in 1992's profits, and the break-up of 1992's profits, over a past two years, there has been a dearth of large takeovers in Belgium. As a result, the stock market has been prey to unsustained speculative surges, based on rumours of restructuring by the country's main holding companies. During 1993, perhaps the most exciting



Flying between a decision in the future price and Philip's jump to 50th place

deal was the September sale of a 43 per cent stake in CBR, the cement company ranked 91st in the FTSE, by Societe Generale de Belgique. The holding company ranked 127th, to Hochtief AG, Germany's largest producer of building materials. For the Dutch-Belgian financial services group (ranked 118), also completed an important deal when it bought 50 per cent of CCB-BANK, a network of Belgian savings banks, in the first stage of the Belgian government's privatisation programme.

In retelling the change against 1992 has been even more dramatic than in the banking sector. CIB Group slipped from 300th to 437th, while Delhaize - which was one of the top 200 in 1992 - declined from 176th to 327th. Along with CCB, the small Belgian holding company, both companies make the list of the 25 European companies to fall furthest during 1993.

Delhaize has had a particularly tough year. In the first half, its consolidated net profits fell by more than 70 per cent. It has been hit by recession, falling food prices and industrial disputes in Belgium; and by a wave of bad publicity in the US, which caused a drop in business and a slump in the share price. Delhaize has blamed a concentrated sales campaign by disgruntled US unions.

If there is one success story in the Benelux list, it is probably Belfort. The wire and steel cord manufacturer edged up from 450th to 328th in the FTSE, which does not seem spectacular. However, Belfort also achieved a third largest profit increase among European companies. That represented a European first for losses in 1993, and the first year for some profitable restructuring, achieved in spite of the recession.

■ EASTERN EUROPE

Edging towards a place in the top 500

Already the Czech republic has two companies ripe for inclusion among Europe's giants. Meanwhile, mass privatisation take off in Poland this year, writes Anthony Robinson

their values of two years ago.

Pre-war Czechoslovakia boasted one of the most developed industrial economies in the world. It lost competitiveness and was diverted into inappropriate energy and raw material consuming heavy industry under Soviet domination. But the strengthening of the Czech economy and the strengthening of a skilled labour force are seen as positive factors in the market under the shadow of the state and privatisation policies. The Czech government led by Mr Václav Klaus has pioneered mass privatisation, with more than 1,300 enterprises privatised in the first round of privatisation through vouchers and over 80 enterprises about to be privatised under the second round.

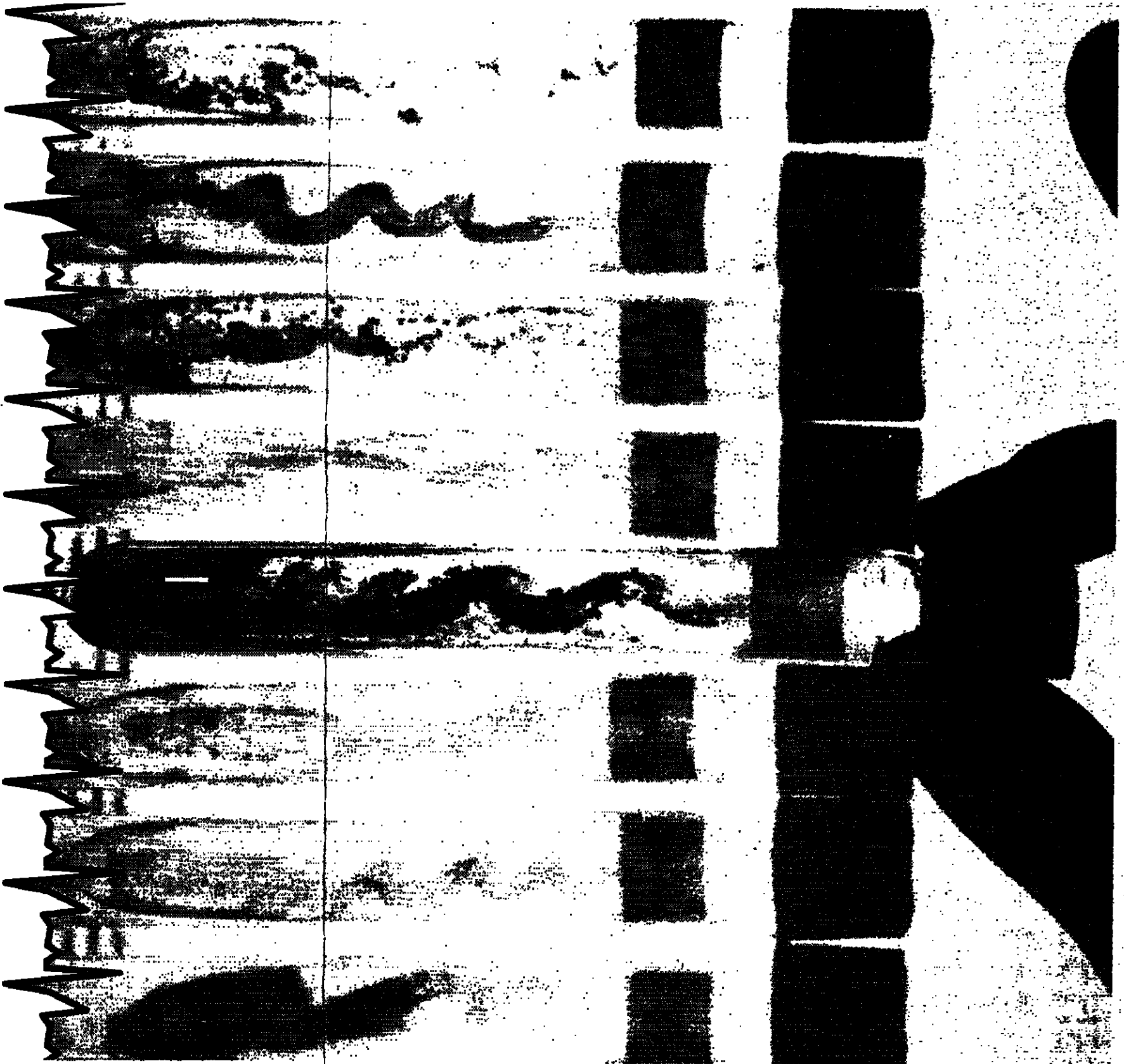
More than 70 per cent of the 8m Czech citizens who had around \$50 for vouchers paravelling them to buy shares in the 1,300 companies with a book value easily in excess of the vouchers, deposited them with the private investment funds which sprang up to manage the deluge of new shares and new shareholders.

In effect, most voucher holders have become shareholders in the funds who actually manage the shares, buying and selling on and off the stock exchange and building up controlling packages of shares where possible.

A glance at the top six shares quoted on the Prague stock exchange is instructive. Astra CZZ comes Czech Sportklub, the Astra savings bank, capitalised at \$1,000m. The Astra savings bank, capitalised at \$1,000m. The Astra savings bank, capitalised at \$1,000m. The Astra savings bank, capitalised at \$1,000m.

The two biggest quoted companies after Astra CZZ are both utility companies. The two biggest quoted companies after Astra CZZ are both utility companies. The two biggest quoted companies after Astra CZZ are both utility companies.

Continued on next page



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■ RETAILING

Shopkeepers suffer a fall in fortunes

Europe's leading companies now face a challenge from US warehouse operators, reports Neil Buckley

On the evidence of the FT500, Britain really does appear to be a nation of shopkeepers. Of the 37 retailers in the retail list, 17 are British, and UK companies fill seven of the top 10 positions in the retail list. Next comes France with nine, Germany with six, Belgium with two, and Spain, Italy and the Netherlands with one each. That gives a slightly misleading impression of the UK's retailing strength. The reason is that several of Europe's biggest retailers, such as Germany's H&M and Marks & Spencer, are private companies or co-operatives, and so do not appear in the list. Based on turnover rather than market capitalisation, nine of the top 10 European companies are German or French, with only one UK company - J. Sainsbury - sneaking into this list.

But the FT500 does accurately reflect the fact that sparkling fortunes of many of Europe's top retailers last year, thanks to a combination of factors, have been eroded by a combination of factors. Since 20 of the 37 have gone down, while only 13 have gone up. The UK's Marks and Spencer has the highest-placed retailer in the 500, unchanged at 22.

There are, however, three new entrants. Highest, at 33, is Primark-Primetemps, the group formed in December 1992 by the merger of Primark and An Primetemps.

The UK fashion retailer Next, one of the most successful retailers of the 1980s, has re-entered the list at 44. After over-

which centred on the problems of food handling and sanitation in the meat area of Food Lion stores. In another recent setback, Food Lion had to pay \$18.2m to the US Department of Labor for violating federal overtime and child labour laws.

In addition to its fallers, however, the UK provides the only two retailers in the top 25 biggest rises: Burton, the country's second-largest clothing retailing group, and Asda, the fourth-biggest grocery retailer Next - are leading retailers of the decade through over-expanding and over-borrowing and are now staging a recovery.

Another big riser was France's Carrefour Dubois - a newcomer to the FT500 last year.

The outlook for European retailers remains tough, however. With powerful discount formats such as warehouse club operator Costco now crossing the Atlantic, and several others likely to follow, European groups may face a significant challenge in their home markets just as they start to pull out of recession.

■ Leading retailers by market capitalisation

Company	\$m	Rank	Sector
1. Marks and Spencer	16850.8	22	481
2. Sainsbury's	11954.0	39	483
3. Great Eastern Stores	9482.0	97	488
4. Carrefour	7801.5	70	482
5. Asda	7801.5	84	481
6. Next	6583.8	84	481
7. Tesco	5908.5	95	483
8. Asda Group	5035.4	114	483
9. Primark	2840.8	200	481
10. Primark	2839.8	201	481
11. Sainsbury's	2573.9	222	482
12. Asda	2345.2	230	483
13. Next	2345.2	230	481
14. Next	2087.4	264	483
15. Carrefour	1850.2	279	491
16. Sainsbury's	1825.9	287	485
17. Next	1785.1	303	481
18. Debenhams	1627.0	329	481
19. Debenhams	1627.0	329	481
20. Debenhams	1627.0	329	481
21. Debenhams	1627.0	329	481

most profitable companies in Europe on a return on capital employed basis, achieving 44.4 per cent. But the retailer's share price has been hit by fears that it may be squeezed between the new generation of discounters and the more price-aggressive supermarkets, while Morrisons' shares declined after disappointing results in September and a warning that presents on its margins meant profits were unlikely to rise in line with sales over the next year.

The UK's three biggest food retailers were all affected. J. Sainsbury fell from 28 to 14, Tesco from 95 to 114, and Asda from 84 to 114. The largest retailer, Debenhams, fell from 329 to 481. The biggest faller was J. Sainsbury, which fell from 22 to 39. The biggest rise was for Carrefour, which rose from 70 to 482.

Another big riser was France's Carrefour Dubois - a newcomer to the FT500 last year.

The outlook for European retailers remains tough, however. With powerful discount formats such as warehouse club operator Costco now crossing the Atlantic, and several others likely to follow, European groups may face a significant challenge in their home markets just as they start to pull out of recession.

Good news in rather short supply

Conditions in many western markets remained weak, and 17 of the 26 companies slipped down the rankings and six managed to rise, writes Andrew Baxter

■ Engineering companies by market capitalisation

Company	\$m	Rank	Sector
1. Siemens	22850.0	541	402
2. BTR	19132.3	16	591
3. General Electric Company	14765.3	16	591
4. Alcatel-Motors	10494.9	16	593
5. Alcatel-Motors	10494.9	16	593
6. Alcatel-Motors	10494.9	16	593
7. Sandvik	8982.6	88	586
8. Linde	3357.8	169	586
9. Linde	3357.8	169	586
10. Linde	3357.8	169	586
11. Linde	3357.8	169	586
12. Linde	3357.8	169	586
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23. Linde	3357.8	169	586
24. Linde	3357.8	169	586
25. Linde	3357.8	169	586
26. Linde	3357.8	169	586

Fortunately Mannesmann is the only engineering group on this list, but SKF, the Swedish roller bearings producer, appears in 22nd place on the list for largest company in the FT ranking. The new entrants have arrived via different routes. Schneider has rebuilt its position in the world escalator market not soon enough, however, to prevent the company dropping from 27th to 39th.

Only Lucas Industries of the UK manages to creep in at 12th in the list of largest increases in profit. Lucas, which recently ended a long search for a new chief executive by appointing Rover Group executive George Simpson, continued to benefit in 1993 from the extensive restructuring announced a year earlier. Cost-cut-

ing enabled pre-tax profits to rise from £23.6m to £50.3m in the year ended July 31, and the company's FT ranking has improved from 38th in 1992 to 39th.

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THE FT500

■ BANKING

Exit from ERM spurs success

John Gapper reports on a sector that last year did particularly well, especially in the United Kingdom and Switzerland

It may not have been much of a year in many industries but the FT500 shows how good it was for banks. The preconditions of being the third least profitable company in share prices of Swiss and UK banks propelled them sharply up the rankings, while British investment banks rose even faster on the back of near-perfect trading conditions.

The banks' success was a bad advertisement for the European Union. Not only did the market capitalisation of UK banks rise following Britain's exit from the exchange rate mechanism, but the universal set banks that trade in foreign exchange gained from current turmoil and speculation against the ERM.

The most valuable bank also rose to the top of the list, HSBC Holdings, Hongkong and Shanghai Bank, to coincide with its takeover of Midland Bank, rose to eighth place. Its rivals in the booming Asia Pacific market made it the 23rd most profitable company. The big three Swiss banks consolidated their position in the sector. They were no longer held back by their very strong capital and weak profits from domestic retail banking. Instead, their strength helped their securities trading, and attracted risk management business from derivatives.

This gave each of the big three a big push up the rankings. Union Bank of Switzerland rose 10 places to 18th, and Swiss Bank Corporation rose to 38th from 62nd. CS Holding rose to 38th from 62nd after taking over Swiss Volksbank, which left the FT500 from its 49th ranking last year.

Yet the success of UK banks showed it was not necessary to leave the ERM. British banks such as Barclays and National Westminster rose because of future promises rather than achievement. Shares rose as investors discounted recovery several years into the future.

Barclays was the best example of the emergence of UK banks as recovery stocks. A bank came from Svenska Handelsbanken, the only leading bank in Sweden, to 11th.

■ Top 10 Polish companies by market capitalisation*

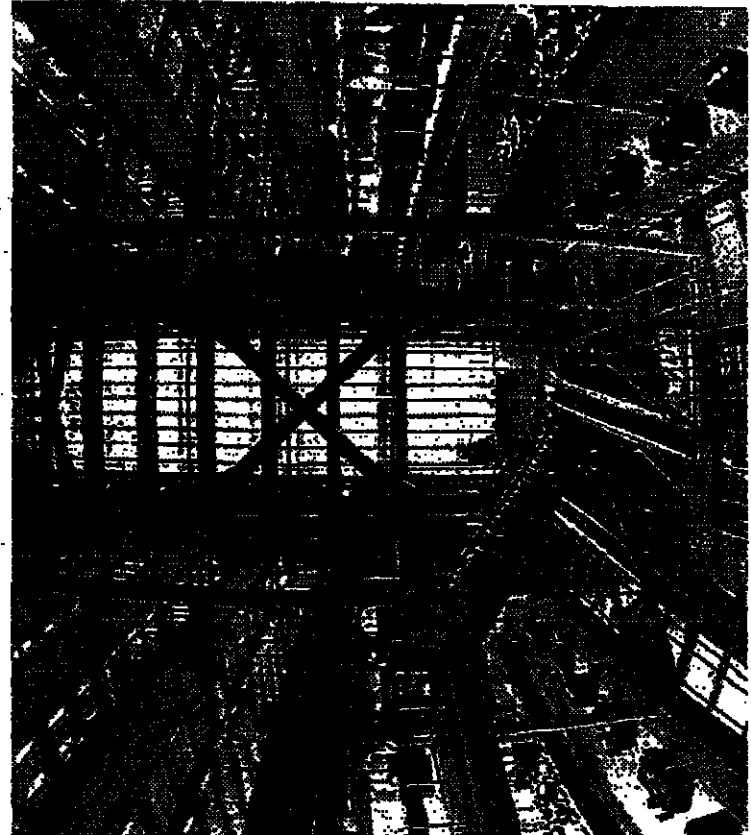
Company	\$m	Rank	Sector
1. Wroclaw (textiles)	524.4	112	112
2. Wroclaw (textiles)	524.4	112	112
3. Wroclaw (textiles)	524.4	112	112
4. Wroclaw (textiles)	524.4	112	112
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9. Wroclaw (textiles)	524.4	112	112
10. Wroclaw (textiles)	524.4	112	112

*On September 23, 1993 (figures are in US dollars, US\$ m)

ket capitalisation is Wroclaw, the chocolate manufacturer now controlled by PepsiCo. It is a member of the "Big Four" group, the Polish state-owned companies that control the Polish economy. The group includes Wroclaw, the chocolate manufacturer now controlled by PepsiCo, and the other three companies. The group is the most valuable Polish company, and the only one to have a market capitalisation of over \$1 billion.

Wroclaw's success is a reflection of the Polish government's plan to privatise up to 500 state-owned enterprises and create 250,000 new jobs. The government is also planning to restructure its companies, and the Polish government is planning to restructure its companies.

The government is also planning to restructure its companies, and the Polish government is planning to restructure its companies. The government is also planning to restructure its companies, and the Polish government is planning to restructure its companies. The government is also planning to restructure its companies, and the Polish government is planning to restructure its companies.



HSBC's roots in the booming Asia Pacific market made it the 23rd most profitable company

Warburg, the UK investment bank, which rose 98 places to 23rd in the rankings, was the only bank to escape the banking crisis. Its share price rose 100 per cent, and it was pushed up by the rise of Mercury Asset Management, the fund manager of which it owns 75 per cent, to 23rd place (up 155).

Among investment banks which entered the FT 500 amid strong trading conditions were Hambros, the UK investment bank, and Baser Holdings, the Swiss private bank, and fund management company. A question for next year will be whether they can sustain their position despite earnings volatility.

However, in spite of doubts over whether next year can be as good for banks, it is clear that 1988 proved an exceptional year for at least some European markets. Whether the recovery will be matched in other markets as asset quality problems abate will be seen in next year's index.

■ Leading banks by market capitalisation

Rank	Company	\$m	Rank	Sector
1	HSBC Holdings	27351.9	8	112
2	Deutsche Bank	22555.3	12	112
3	NatWest	12787.6	36	112
4	Barclays	12787.6	31	112
5	CS Holding	11873.9	38	112
6	Swiss Bank Corporation	11782.0	38	112
7	Jyske Bank	10591.0	44	112
8	Industriale Bank	10591.0	44	112
9	Dresdner Bank	10565.8	60	112
10	ASN Arco Holding	8705.7	67	112
11	Suez (Compagnie Financière de)	8698.4	62	112
12	Société Générale	8698.4	64	112
13	Abn-Amro	8218.8	69	112
14	Paribas	8218.8	69	112
15	Paribas	8218.8	69	112
16	Paribas	8218.8	69	112
17	Bayeische Hypo- & Wechsel Bk	6041.7	84	112
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49	Bayeische Hypo- & Wechsel Bk	6041.7	84	112
50	Bayeische Hypo- & Wechsel Bk	6041.7	84	112
51	Bayeische Hypo- & Wechsel Bk	6041.7	84	112
52	Bayeische Hypo- & Wechsel Bk	6041.7	84	112
53	Bayeische Hypo- & Wechsel Bk	6041.7	84	112
54	Bayeische Hypo- & Wechsel Bk	6041.7	84	112

Mergers help give a lift to the Dutch



FINANCIAL TIMES THURSDAY JANUARY 20 1994

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European insurance company shares rose by 57 per cent in the 12 months to November 1993, outperforming the FT Actuaries Europe index by 13.2 per cent. Richard Lapper looks at the sector

Attracted by the prospect of improved trading prospects and sharp increases in the value of insurers' investment portfolios, the markets revivified the European insurance sector last year, leading to a sharp increase in the number of companies' largest companies. Nine of the leading 10 companies edged their way up the FT500 rankings.

While Allianz Lebensversicherung, listed separately from its Munich-based parent, also moved up the table by 24 places to 86, Italy's biggest companies also figure prominently in the listings, again increasing their share of the market. In the case of the local stock market and expectations of future profits following premium increases. Generali, the Trieste-

The markets were also lured towards the sector by trends in the equity and bond markets. Insurance companies, especially in Germany, Switzerland, France and Italy, benefited from the trend towards lower interest rates which increased the value of their bond portfolios.

ing efforts by Uni Stockholm and Hachia to take over Skandia, the region's biggest insurer. Following the failure of those efforts and a marked improvement in local trading conditions, Skandia's share price has recovered. It is now the 37rd largest European company with a capitalisation of \$1,638m.

Trygghänsa SPP Holding of Sweden, and Balcica of Denmark, two other leading Scandinavian insurers caught into the market turmoil in 1992, have also re-oriented the 600 'Tryg' standing at 381 with capitalisation of \$1,405.7m and Balcica with capitalisation of \$938.4, standing at 47th.

France's two largest companies also show up well, with part of the improvement here reflecting the impact of the biggest cross-border deals in the sector during the year, in which both Assurances Generales de France (AGF) and Union des Assurances de Paris (UAP) strengthened their position in the German market. During 1993, AGF issued more than 10m new shares as part of an exercise to raise capital to increase its stake in AAMI from 25.1 per cent to 33.5 per cent. The issues will increase capitalisation by about Fr4.4bn.

Increases helping two commercial Union and Gunt, Exchange - into profit, at losses at Sun Alliance, Royal and General Accident.

The recovery continued in each of the five companies we have back in the black. Two Royal Insurance and Commercial registered their balance sheet issues.

Royal raised \$490m in new equity rights issues in March.

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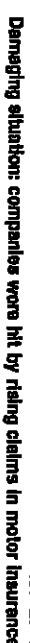
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France's two largest companies also show up well, with part of the improvement here reflecting the impact of the biggest cross-border deals in the sector during the year, in which both Assurances and General Accident,

Colombians or France (AAV) that union was Assurances de l'Union (AAU) strengthened their position in the German market. During the 1850s, AAV issued more than 100 new policies and set out measures to reduce capital to the point of outpouring to raise capital to 30 per cent (AAU) and 20 per cent (AAV) to 35.5 per cent (AAU) from 26.1 per cent to 35.5 per cent (AAU) in 1850. AAV also raised about 17.5m in French capital as part of its move to secure control of Colombia, Germany's second insurance company, from the Swiss Group.

These findings only partially reflect the impact of these moves, since only part of the AAV capital increase and all the VAV increases are included in the September 30 capitalisation figures on which the tables are based. VAV moved up from 69 to 98, while AAV rose from 110 to 80.

The recovery continued in 1864, when each of the five companies was expected to be back in the black. Two companies, Royal Insurance and Commercial Union, reported their balance sheets with 'right' issues.

Royal raised 1.50m in a deeply discounted issue in May, while Commercial Union raised 1.25m in a similar issue. In response, capitalisation increased with Royal Insurance moving up the rankings from 308 to 198.

Other leading insurers to offer upwindings include Swiss life six pence to 102 in 1864, while the Swiss Privateer Munich Re has benefited from particularly attractive reinsurance conditions in international reinsurance markets.

A string of catastrophe losses, including

British insurance companies sustained record losses during 1990 and 1991, when they were hit by a combination of weather losses and recession. During 1992, there was a recovery in their fortunes, with ratio of up to 400 per cent.

■ Insurance companies by market capitalisation

	Company	FT500 Rank	\$m
1	Allstate Holding	15	30987.4
2	Generali (Versicherung)	20	18343.3
3	Swiss Re Holding AG	16	15979.6
4	Deutsche Rückversicherungs- Gesellschaft AG	27	13897.6
5	Prudential Corporation	36	9865.5
6	Yaroslavl	58	8985.5
7	Zürich Insurance	70	7972.5
8	ACE	15	7189.2
9	Swiss Re Holding AG	80	7189.2
10	Alitalia	90	6909.2
11	Swiss Re Holding AG	95	6898.5
12	Swiss Re Holding AG	102	5716.9
13	Roche	119	5025.3
14	Commercial Union	115	4925.3
15	General Accident	118	4815.7
16	Argo	110	4786.7
17	Sun Alliance Group	120	4733.2
18	Swiss Re Holding AG	123	4733.2
19	DAV	135	4689.4
20	Wittener Verbleitung	125	4689.4
21	AlB Aschener & Muenchener Beitel Legal & General Group	141	4003.2
22	PA5	148	3712.8
23	Foyl Insurance Holdings	154	3614.9
24	Swiss Re Holding	161	3443.5
25	Swiss Re Holding	189	3017.5
26	Fondis	189	2815.0
27	Foyl Insurance Holdings	202	2685.5
28	Foyl Insurance Holdings	212	2685.5
29	Foyl Insurance Holdings	212	2685.5
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37	Foyl Insurance Holdings	212	2685.5
38	Foyl Insurance Holdings	212	2685.5
39	Foyl Insurance Holdings	212	2685.5
40	Foyl Insurance Holdings	212	2685.5

its important ulcer treatment Tagamet also undermined support for the shares. Wellcome dropped from 28 to 59 after disappointing underlying growth from the top-selling anti-viral product Zovirax. Preliminary results from an Anglo-French trial which suggested AZT, its treatment for AIDS and HIV, might not be effective for HIV-positive people without symptoms, hit both the shares and sales.

The once high-flying Fisons dropped

which culminated in the sacking of the chief executive, resignation of the finance director, and second profits warning in two years. The group registered the FT500's fifth-worst fall last year. Meanwhile, Zeneca, ICI's former biotechnology, entered the FT500 at 62.

formed better than the drugs sector as investors switched into cyclical stocks. But last year, the recession in Germany and France undermined their standings.

The German groups suffered particularly, Hoechst fell from 46 to 65 as its profits plunged during the first nine months by 40 per cent and its chairman bid for another dividend cut.

ENSA also dropped from 56 to 63, as its pre-tax earnings during the first nine months fell 44 per cent and it also warned of another dividend cut. DSM, the Dutch petrochemicals group, was one of the FTSE's biggest fallers, down from 218 to 359, reflecting the dire state of Europe's plastics industry.

ICJ fell from 28 to 71, but the apparent collapse was due more to the company's split into two separate groups than any particular problems at the British chemical concern. Rhône-Poulenc of France entered the 17500 at 79 after its privatisation by the French government last year. 14,000 was one of the few climbers in the sector, up from 306 to 294 following its reacquisition of Evode.

The industrial gases businesses which had proved a haven from the recession fared less well in 1993. L'Air Liquide fell from 63 to 72, BOC dropped from 80 to 128, and AGA slumped from 208 to 225.



27

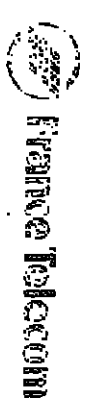
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France Telecom is further reducing its rates on calls



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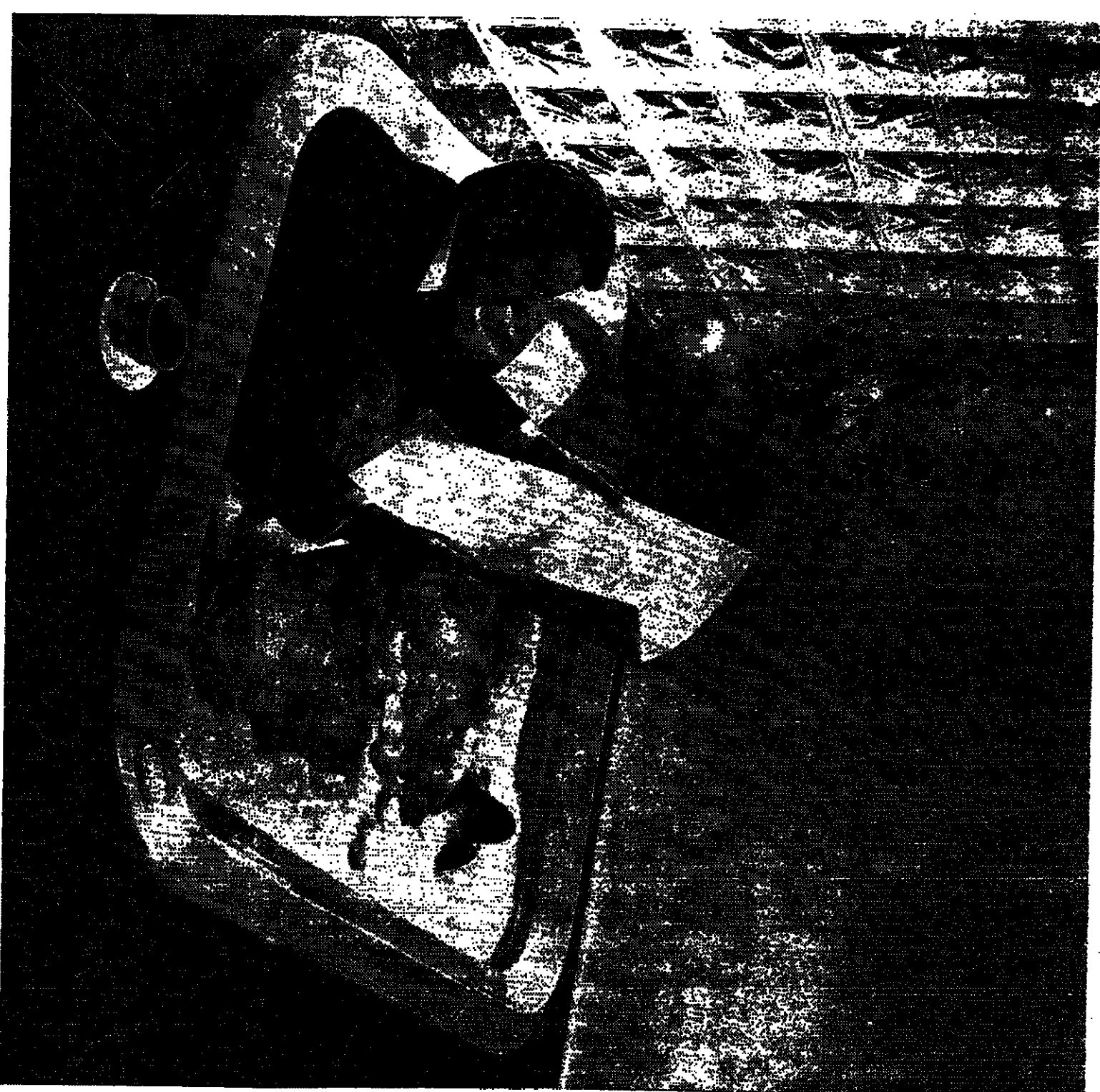
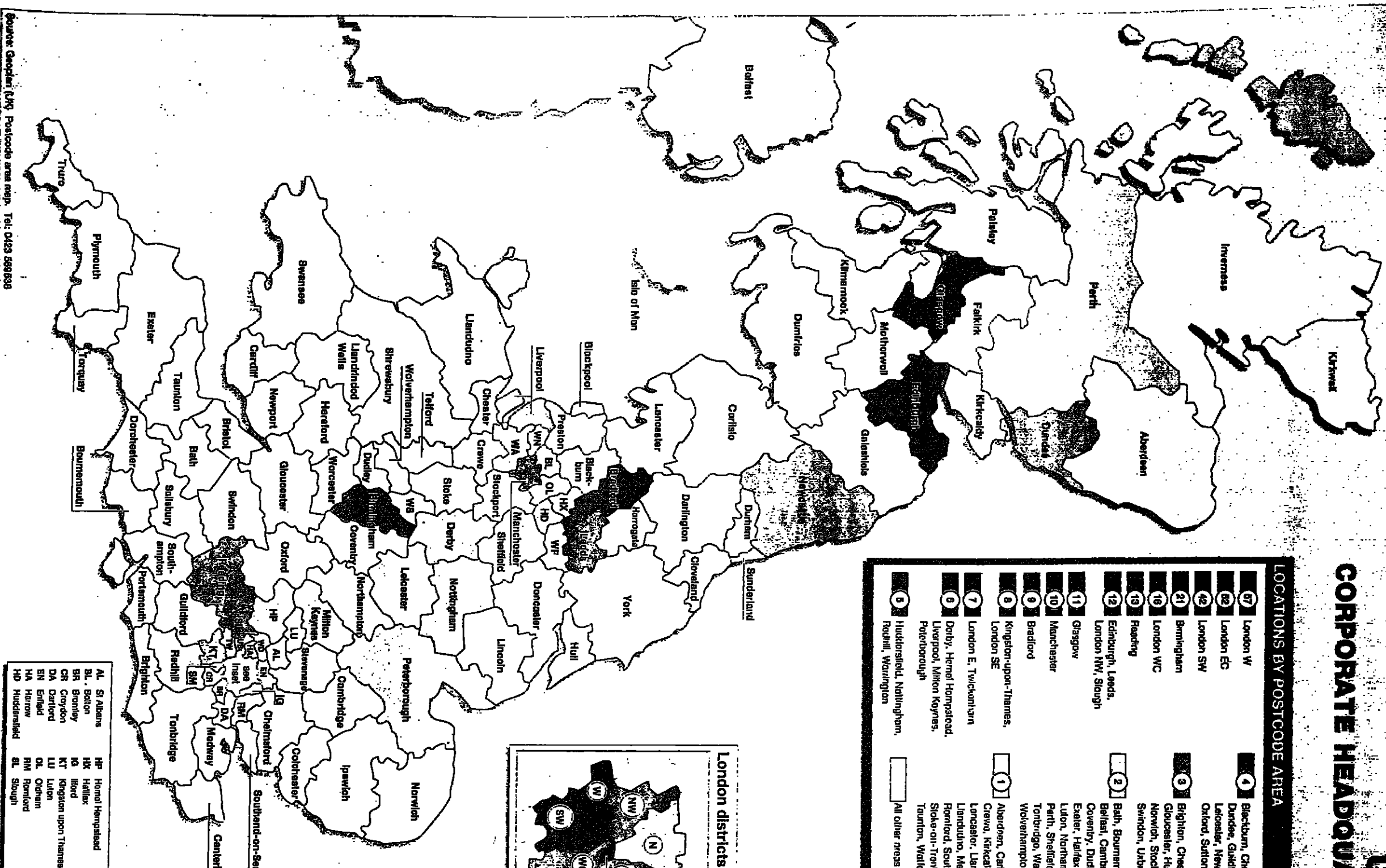
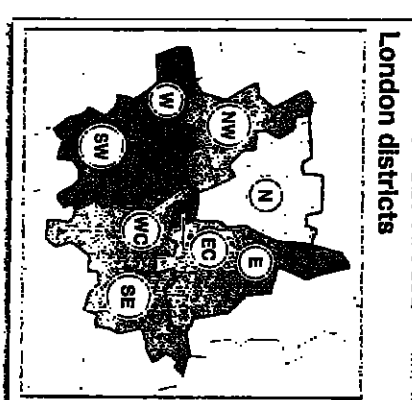
Applies to the bid, per minute, direct dial, tax inclusion rate (production yield as from 18/12/1997).

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Lewes, Newcastle-upon-Tyne,
Oxford, Sharn |
| 58 | London EC | 5 | Bighan, Chisle, Doncaster,
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Norwich, Stockport, Sunderland,
Sundern, Uxbridge, Walsall |
| 59 | London SW | 6 | Bath, Beaumont, Bristol,
Bellus, Cambridge, Cardiff,
Coventry, Dudley, Epsford,
Exeter, Halifax, Hereford,
Luton, Northampton, Paisley,
Parr, Sheffield, Telford,
Tonbridge, Walsley, Worcester,
Wolverhampton, York |
| 60 | Barnet | 7 | Abington, Carlisle, Croydon,
Crewe, Kidder, Luton,
Lyncester, Maccles, Milton, Wals,
Lundum, Maccles, Parnham,
Rensford, Southampton,
Spoken-Trent, Stevenage,
Tatton, Watford, Wigan |
| 61 | Barnet | 8 | Kingston-upon-Thames,
London SE |
| 62 | Bedford | 9 | London E, Weymouth |
| 63 | Bedford | 10 | Dorby, Hillen, Hampton,
Liverpool, Milton Keynes,
Pateborough |
| 64 | Bedford | 11 | Huddersfield, Nottingham,
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